

JARDINE HENDERSON LIMITED

80th

ANNUAL REPORT OF THE COMPANY
FOR THE YEAR ENDED 31ST MARCH

2026



Corporate Information

CHAIRMAN EMERITUS

Mr. Surendralal Girdharilal Mehta

BOARD OF DIRECTORS

Mr. Avnish Mehta	Non-Executive
Ms. Shailja Mehta	<i>Non-Executive (Woman)</i>
Mr. Rajvinder Singh	<i>Non-Executive</i>
Mr. Deepankar Nandi	<i>Independent</i>
Mr. Ravindra Suchanti	<i>Independent</i>

KEY MANAGERIAL PERSONNEL

Mr. Kausik Gupta	Manager
Mr. Tony Paul	<i>Company Secretary</i>
Mr. Sumanta Senapati	<i>Chief Financial Officer</i>

REGISTERED OFFICE

4, Dr. Rajendra Prasad Sarani
Kolkata - 700 001
Phone : (033) 2230 4351
Fax : (033) 2230 7555
E-mail : compliances@jardinehenderson.com
CIN : L51909WB1947PLC014515
Website : www.jardinehenderson.com

BANKER

State Bank of India
HDFC Bank Limited
ICICI Bank Limited
HSBC Bank

STATUTORY AUDITORS

M/s. Ford Rhodes Parks & Co. LLP
Chartered Accountants
10C, Middleton Row
Room No. 6 & 7, 3rd Floor,
Kolkata - 700 071

REGISTRAR AND SHARE TRANSFER AGENTS

Niche Technologies Pvt. Ltd.
3A, Auckland Place
7th Floor, Room No. 7A & 7B
Kolkata - 700 017
Ph. : (033) 2280 6616/17/18
Fax : (033) 2280 6619
Website : www.nichetechpl.com

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NOTICE TO THE SHAREHOLDERS

Notice is hereby given that the 80th Annual General Meeting ('AGM') of the members of Jardine Henderson Limited will be held on Thursday, 6th August, 2026 at 10.00 A.M. through Video Conferencing/Other Audio Visual Means ("VC/OAVM") Facility to transact the following business:

ORDINARY BUSINESS:

1. Adoption of Financial Statements

To receive, consider and adopt the Audited Financial Statements (including Standalone and Consolidated Financial Statements) of the Company for the financial year ended 31st March, 2026 and the Reports of the Board of Directors and Auditors thereon.

2. Appointment of Director

To appoint a Director in place of Ms. Shailja Mehta (DIN- 06930463), a Non-Executive Director pursuant to the provisions of Section 152 of the Companies Act, 2013, who retires by rotation and being eligible, offers herself for re-appointment.

SPECIAL BUSINESS:

3. Re-Appointment of Independent Director

To re-appoint Mr. Ravindra Suchanti (DIN-00143116), as an Independent Director of the Company for a period of 5(Five) Years, not liable to retire by rotation, and to consider and if thought fit, to pass with or without modification(s), the following resolution as a Special Resolution:

"RESOLVED THAT pursuant to the provisions of Section 149 and 152 read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 and Companies (Appointment and Qualifications of Directors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force) and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, this Meeting hereby approves the re-appointment of Mr. Ravindra Suchanti (DIN-00143116), as an Independent Director of the Company, not liable to retire by rotation, for a period of five years with effect from 12th August, 2026.

RESOLVED FURTHER THAT Directors/Company Secretary of the Company, be and is hereby severally authorized to file necessary returns/forms to the Registrar of Companies and to do all such acts, deeds and things that may be necessary, proper, expedient or incidental for the purpose of giving effect to the aforesaid resolution."

By Order of the Board of Directors
For **Jardine Henderson Limited**

Registered Office:

4, Dr. Rajendra Prasad Sarani,
Kolkata – 700001

CIN: L51909WB1947PLC014515

Phone: (033) 2230-4351

Email: compliances@jardinehenderson.com

Website: www.jardinehenderson.com

Date: 29th May, 2026

Place: Kolkata

Tony Paul
Company Secretary

NOTES:

1. General instructions for accessing and participating in the 80th AGM through VC/OAVM Facility and voting through electronic means including remote e-Voting

- a. In continuation to the Ministry of Corporate Affairs (MCA) General Circular No(s). 20/2020 dated 05.05.2020 and vide General Circular No. 03/2025 dated 22.09.2025 has decided to allow the Companies to conduct their AGMs, in accordance with the requirements laid down in paragraphs 3 and 4 of the General Circular No.20/2020 dated 05.05.2020. As per the said General Circular dated 05.05.2020 the dispatching of physical copies of the financial statements (including Board's report, Auditor's report or other documents required to be attached therewith), such statements along with notice of the meeting shall be sent only by email to the members and to all other persons so entitled. With this facility Companies are allowed to conduct their AGM through Video Conferencing (VC) / Other Audio-Visual Means (OAVM). Accordingly, the 80th AGM of the Company is being conducted through VC/OAVM Facility, which does not require physical presence of members at a common venue. The deemed venue for the 80th AGM shall be the Registered Office of the Company. In terms of Regulation 36(1)(c) of Securities and Exchange Board of India ("SEBI") LODR Regulations, Company is required to send hard copy of full Annual Report to those shareholders who request for the same.

Hence, Members can attend and participate in the AGM through VC/OAVM only. The detailed procedure for participating in the meeting through VC/OAVM is annexed herewith and available at the Company's website at www.jardinehenderson.com.

- b. The helpline number regarding any query/assistance for participation in the AGM through VC/OAVM is (033) 2230-4351 (5 lines).
- c. In terms of the aforementioned MCA Circulars and SEBI Circulars, since the physical attendance of Members has been dispensed with, there is no requirement for appointment of proxies. Accordingly, the facility of appointment of proxies by Members under Section 105 of the Act will not be available for the 80th AGM. However, in pursuance of Section 112 and Section 113 of the Act, representatives of the Members may be appointed for the purpose of voting through remote e-Voting, for participation in the 80th AGM through VC Facility and e-Voting during the 80th AGM.
- d. Members are requested to participate on first come first serve basis, as participation through video conferencing is limited and will be closed on expiry of 15 minutes from the scheduled time of the AGM. However, the participation of members holding 2% or more is not restricted on first come first serve basis. Members can log in and join 15 minutes prior to the scheduled time of meeting and window for joining shall be kept open till the expiry of 15 minutes after the scheduled time.
- e. Since the AGM will be held through VC/OAVM Facility, the Route Map is not annexed in this Notice.
- f. Central Depository Services (India) Limited ("CDSL") will be providing facility for voting through remote e-Voting, for participation in the 80th AGM through VC/OAVM Facility and e-Voting during the 80th AGM.
- g. Attendance of the Members participating in the 80th AGM through VC/OAVM Facility shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
- h. Members can raise questions during the meeting or in advance at compliances@jardinehenderson.com. However, it is requested to raise the queries precisely and in short at the time of meeting to enable to answer the same.

2. Corporate Representation

A Corporate Member shall be deemed to be present personally only if it is represented in accordance with Section 113 of the Companies Act, 2013, supported by a certified true copy of the resolution passed by the Board of Directors of the Company authorizing the Representative to attend and vote at the meeting on behalf of the Corporate Member.

3. Inspection By Members

The Register of Directors & Key Managerial Personnel and their shareholding maintained under Section 170 of the Companies Act, 2013 and the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Companies Act, 2013 and all other documents referred to in the Notice will be available for inspection in electronic mode. Members can inspect the same by sending an email to compliances@jardinehenderson.com.

4. Book Closure

Pursuant to the provisions of Section 91 of the Companies Act, 2013, the Register of Members and Share Transfer Books of the Company will remain closed from **31st July, 2026 to 6th August, 2026** (both days inclusive).

5. Bank Account Details

Regulation 12 and Schedule-I of the SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015, requires all Companies to use the facilities of electronic clearing services for payment of dividend.

You are requested to submit your Bank Details along with an original cancelled cheque or a photo copy of the cheque to our Registrar, Niche Technologies Pvt. Ltd. to enable them to update our records, in case you hold shares in physical form and to your Depository Participants in respect of shares held by you in dematerialised form.

6. Nomination Facility

Members holding shares in the physical form and desirous of making/ changing Nomination in respect of their shareholdings in the Company, as permitted under Section 72 of the Companies Act, 2013 and Rules made thereunder, are requested to submit an application for this purpose to the Company's Registrar and Share Transfer Agent (RTA), Niche Technologies Pvt. Ltd., who will provide the form on request. In respect of shares held in electronic/ demat form, the Members may please contact their respective depository participant.

7. Communication

Pursuant to the aforesaid MCA Circulars and SEBI Circulars, the Notice of the 80th AGM and the Annual Report for the year 2026 including therein the Audited Financial Statements for the Financial Year 2025-26, are being sent only by email to the Members at their respective registered email addresses with the Company/Depository Participants. Therefore, those Members, whose email address is not registered with the Company or with their respective Depository Participant/s, and who wish to receive the Notice of the 80th AGM and the Annual Report for the year 2026 and all other communication sent by the Company, from time to time, can get their email address registered by following the steps as given below:-

- For Members holding shares in physical form, please send scan copy of a signed request letter mentioning your folio number, scanned copy of the share certificate (front and back), complete address, email address to be registered along with scanned self-attested copy of the PAN and any document (such as Driving License, Passport, Bank Statement, AADHAAR), supporting the registered address of the Member, by email to the Company's email address at compliances@jardinehenderson.com or to e-mail address of Niche Technologies Pvt Ltd, the Company's Registrar & Share Transfer Agent (RTA) at nichetechpl@niche-techpl.com.
- For the Members holding shares in demat form, please update your email address through your respective Depository Participant/s.

Members may note that the above mentioned documents will also be available on the website of the Company at www.jardinehenderson.com under "Investors" section.

8. Registrar & Share Transfer Agents

Niche Technologies Pvt. Ltd. is the Registrar and Share Transfer Agent (RTA) of the Company. All investor related communication may be addressed to the following address:

Niche Technologies Pvt. Ltd.

3A, Auckland Place,

7th Floor, Room No. 7A & 7B

Kolkata- 700017

Phone No.: 033 2280 6616 / 17 / 18; Telefax: 033 2280 6619

Email: nichetechpl@nicetechpl.com

Members holding Shares in physical mode are requested to intimate changes in their address to Niche Technologies Pvt. Ltd. Members holding Shares in electronic mode are requested to send the intimation for change of address to their respective Depository

Participants. Any such changes effected by the Depository Participants will automatically reflect in the Company's subsequent records.

9. Unclaimed Dividend

Members wishing to claim dividends, which remain unclaimed, are requested to correspond with the Share Department of the Company, at the Company's registered office. Pursuant to the provisions of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, the Company has uploaded the details of the unpaid and unclaimed amounts lying with the Company on the website of the Company (www.jardinehenderson.com), as also on the website of the Ministry of Corporate Affairs (www.mca.gov.in). Those Members, who have not encashed their dividends are requested to correspond with the Registrar & Share Transfer Agents as mentioned above or to the Company Secretary at the Company's Registered Office or via mail at compliances@jardinehenderson.com.

10. Transfer of Unclaimed Shares to the IEPF Authority

Pursuant to the provisions of Section 124(6) of the Companies Act, 2013 and the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, ("Rules") as amended from time to time all equity shares of the Company on which dividend has not been paid or claimed for seven consecutive years shall be transferred by the Company to Investor Education and Protection Fund ("IEPF"). No claim shall lie against the Company in respect of these equity shares post their transfer to IEPF. Upon transfer, the Shareholders will be able to claim these equity shares only from the IEPF Authority by making an online application the details of which are available at www.iepf.gov.in.

11. Mandatory PAN Submission

The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding Shares in electronic form are, therefore, requested to submit the PAN details to their Depository Participants with whom they are maintaining their demat accounts. Members holding Shares in physical form must submit their PAN details to the Company's Registrar and Share Transfer Agent, Niche Technologies Pvt. Ltd.

12. Dematerialization of Shareholding

Members are requested to dematerialize their shareholding (**ISIN: INE111G01014**) to avoid inconvenience. Members whose shares are in electronic mode are requested to inform change of address and updates of bank account(s) to their respective Depository Participants.

13. Instruction for Electronic Voting (E-Voting)

Pursuant to provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended by the Companies (Management and Administration) Amendment Rules, 2015 and Regulation 44 of the SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015, the Company is pleased to provide the members the facility to exercise their right to vote by electronic means and all resolutions set forth in this Notice may be transacted through e-Voting Services provided by **Central Depository Services (India) Limited ("CDSL")**.

In addition, the facility for voting through electronic voting system shall also be made available at the AGM and the Members attending the AGM who have not cast their vote by remote e-voting shall be eligible to vote at the AGM (Refer **Annexure-1** for the detailed procedure). Members who are present in the meeting through video conferencing facility and have not casted their vote on resolution through remote e-voting, shall be allowed to vote through e-voting system during the meeting.

However, in case Members cast their vote exercising both the options, i.e. voting at the venue and e-voting, their votes cast through remote e-voting shall only be taken into consideration and treated valid whereas votes cast at the meeting shall be treated as invalid. The instructions for remote e-voting are as under. Members are requested to follow the instruction below to cast their vote through remote e-voting.

The voting period begins on **Monday, 3rd August, 2026 (9:00 a.m. IST) and ends on Wednesday, 5th August, 2026 (5:00 p.m. IST) (inclusive of both days)**. During this period, shareholders of the Company, holding shares either in physical form or in

dematerialized form, as on the cut-off date of **30th July, 2026**, may cast their vote electronically. The remote e-voting module shall be disabled by CDSL for voting thereafter.

In terms of SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 9th December, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in Demat mode are allowed to vote through their Demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email address correctly in their demat account in order to access e-Voting facility.

A. Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings for Individual shareholders holding securities in Demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or visit www.cdslindia.com and click on Login icon and select New System Myeasi. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at: https://web.cdslindia.com/myeasi/Registration/EasiRegistration 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in demat mode with NSDL	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS" Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp

Type of shareholders	Login Method
	3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their Depository Participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at toll free no.: 022-4886 7000 and 022-2499 7000

B. Login method for e-Voting and joining virtual meeting for members other than individual members holding securities in Demat form & physical shareholders.

- i) The shareholders should log on to the e-voting website at www.evotingindia.com during the voting period.
- ii) Click on "Shareholders" tab.
- iii) Now enter your User Id:
 - a. For CDSL: 16 digits beneficiary ID;
 - b. For NSDL: 8 characters DP ID followed by 8 digits client ID and
 - c. Members holding shares in Physical Form should enter Folio No. registered with the Company excluding the special character.
- iv) Next enter the Image Verification as displayed and Click on Login.

- v) If you are holding shares in Demat form and had logged on to **www.evotingindia.com** and voted on an earlier voting of any company, then your existing password is to be used.

If you are a first time user follow the steps given below:

For Member holding shares in Demat Form and Physical Form	
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) - Members who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA. - In case the sequence number is less than 8 digits enter the applicable number of 0's before the number after the first two characters of the name in CAPITAL letters. Eg. If your name is Ramesh Kumar with sequence number 1 then enter RA00000001 in the PAN field.
DOB	Enter the Date of Birth as recorded in your demat account with the depository or in the Company records for your folio in dd/mm/yyyy format.
Bank Account Number/DOB	Enter the Bank Account Number as recorded in your demat account with the depository or in the Company records for your folio. - Please enter the DOB or Bank Account Number in order to login. - If both the details are not recorded with the depository or company then please enter the member-id/ folio number in the Bank Account Number details field as mentioned in above instruction (iii).

- vi) After entering these details appropriately, click on "SUBMIT" tab.
- vii) Members holding shares in physical form will then directly reach the Company selection screen. However, members holding shares in demat form will now reach "Password Creation" menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- viii) For Members holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- ix) Click on the EVSN for the relevant Company name i.e., "JARDINE HENDERSON LIMITED" on which you choose to vote.
- x) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option "YES/NO" as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- xi) Shareholders holding multiple folios/ demat accounts shall choose the voting process separately for each folio/ demat account.
- xii) Click on the "RESOLUTION FILE LINK" if you wish to view the entire Resolution details.
- xiii) After selecting the resolution you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- xiv) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- xv) You can also take out print of the voting done by you by clicking on "Click here to print" option on the Voting page.
- xvi) **Notes for Institutional Shareholders:**
- Institutional shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to <https://www.evotingindia.com> and register themselves as Corporates.

- A scanned copy of the Registration Form bearing the stamp & signature of the entity should be emailed to helpdesk.evoting@cdslindia.com.
 - After receiving the login details they have to create a compliance user using the admin login and password. The Compliance user would be able to link the account(s) for which they wish to vote on.
 - The list of accounts should be mailed to helpdesk.evoting@cdslindia.com and on approval of the accounts they would be able to cast their vote.
 - A scanned copy of the Board resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- xvii) Institutional Members / Bodies Corporate (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/ JPG Format) of the relevant Board Resolution / Authority letter etc. together with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote through e-mail at compliances@jardinehenderson.com and aklabhcs@gmail.com with a copy marked to helpdesk.evoting@cdslindia.com without which the vote shall not be treated as valid.

C. Other Instructions:

- i) The voting right of the Members shall be in proportion to their shares of the paid up equity share capital of the Company held by them as on cut-off date of **30th July, 2026**. The facility of e-voting would be provided once for every folio/ client id, irrespective of the number of joint holders. A person who is not a member as on cut-off date should treat this notice for information purpose only.
- ii) The notice of Annual General Meeting will be sent to the members, whose names appear in the register of members/ beneficiary owners as at closing hours of business, on 26th June, 2026.
- iii) Investors who became members of the Company subsequent to the dispatch of the Notice/ Email and holds the shares as on the cut-off date i.e. of 30th July, 2026. are requested to send the written/ email communication to the Company at compliances@jardinehenderson.com by mentioning their Folio No./ DP ID and Client ID to obtain the Login-ID and Password for e-voting.
- iv) In case you have any queries or issues regarding e-voting, you may refer the Frequently Asked Questions ("FAQs") and e-voting manual available at www.evotingindia.com under help section or write an email to helpdesk.evoting@cdslindia.com or contact them at 1800 21 09911.
- v) All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, AVP, (CDSL) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai- 400013 or send an email to helpdesk.evoting@cdslindia.com or call toll free no. 1800 21 09911.

14. Scrutinizer

The Company has appointed Mr. Atul Kumar Labh, Practicing Company Secretary (FCS No. 4848/C.P. No. 3238), as Scrutinizer for conducting the electronic voting process (both remote e-voting and e-voting at the AGM) in a fair and transparent manner.

15. Declaration of Results

The results shall be declared on or after the AGM, but not later than two days from the conclusion of the date of the AGM. The results declared along with the Scrutinizer's Report shall be placed on the website of the Company at www.jardinehenderson.com and on the website of CDSL viz. www.evotingindia.com within two days of the passing of the resolutions at the 80th Annual General Meeting on 6th August, 2026 and will be communicated to the Calcutta Stock Exchange where the Company's Shares are listed.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF COMPANIES ACT, 2013

The Board of Directors, on the recommendation of the Nomination and Remuneration Committee, on 29th May, 2026 re-appointed Mr. Ravindra Suchanti (DIN: 00143116) as an Independent Director of the Company under Section 149 of the Companies Act, 2013 for a term of five years w.e.f 12th August, 2026. His re-appointment is subject to the approval of the Members. The Company has received intimation in Form DIR-8 from Mr. Suchanti that, he is not disqualified from being re-appointed as an Independent Director in terms of Section 164 of the Act, declaration that he meets with the criteria of independence as prescribed under Section 149 (6) of the Companies Act, 2013 & Regulation 16(1)(b) of SEBI Listing Regulations and his consent to continue as an Independent Director. The resolution seeks the approval of members for the re-appointment of Mr. Ravindra Suchanti as an Independent Director of the Company w.e.f 12th August, 2026 in terms of Section 149 and other applicable provisions of the Act and Rules made there under. He is not liable to retire by rotation. In the opinion of the Board, Mr. Suchanti fulfills the conditions for his re-appointment as an Independent Director as specified in the Act and the SEBI Listing Regulations and is independent of the management. The Board considers that his association would be of immense benefit to the Company and it is desirable to avail services of Mr. Suchanti as an Independent Director for a further term of five years.

Accordingly, the Board recommends Special Resolution as set out at Item No. 3 of the accompanying Notice of AGM for the approval by the Members. Except Mr. Suchanti, being an appointee, none of the Directors and Key Managerial Personnel of the Company and their relatives is concerned or interested, financially or otherwise, in the resolution set out at Item No. 3 of the accompanying Notice of AGM.

Annexure-I

PROCESS AND MANNER FOR PARTICIPATING IN AGM THROUGH VIDEO CONFERENCING

A. Instructions For Shareholders attending the AGM through VC/OAVM are as under:

1. The procedure for attending meeting on the day of the AGM is same as the instructions mentioned above for Remote e-voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for Remote e-voting.
3. Shareholders are encouraged to join the Meeting through Laptops/ IPads for better experience.
4. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
5. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/ ask questions during the meeting may register themselves as a speaker by sending their request in advance at least 7 (seven) days prior to meeting mentioning their name, demat account number/ folio number, email id, mobile number at compliances@jardinehenderson.com. The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance 7 (seven) days prior to meeting mentioning their name, demat account number/ folio number, email id, mobile number at compliances@jardinehenderson.com. These queries will be replied to by the Company suitably by email.
6. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ ask questions during the meeting.

B. Instructions For Shareholders For E-Voting During the AGM are as under:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for Remote e-voting.
2. Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.
3. If any votes are cast by the shareholders through the e-voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders shall be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.
4. Shareholders who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.

The Statement of disclosures pursuant to Secretarial Standard-2 on General Meetings and Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, is as under:

Name of the Director	Ms. Shailja Mehta
DIN	0630463
Date of Birth	17/03/1966
Date of Appointment	31/03/2015
Qualification	M.A.(Economics), MBA (Cambridge)
Expertise in specific functional areas	Expertise in Marketing and Business Management
Directorship held in other entities	• Behubor Trading Limited • Sriharipadam Trading Limited • Suresham Holdings Private Limited • Nandanam Estates Limited
Membership/Chairmanship of Committees across public companies	Nil
No. of shares held in the Company	4295 equity shares
Relationship with any Director(s) of the Company	Not Applicable
Number of Meetings of the Board attended	4 out of 4

By Order of the Board of Directors
For **Jardine Henderson Limited**

Registered Office:

4, Dr. Rajendra Prasad Sarani,
Kolkata – 700001

CIN: L51909WB1947PLC014515

Phone: (033) 2230-4351

Email: compliances@jardinehenderson.com

Website: www.jardinehenderson.com

Date: 29th May, 2026

Place: Kolkata

Tony Paul
Company Secretary

DIRECTORS' REPORT

To
The Members,

Your Directors are pleased to present the 80th Annual Report on the business and operations of your Company along with the Audited Standalone and Consolidated Financial Statements for the year ended 31st March, 2026.

FINANCIAL RESULTS

The Company's financial performance for the year ended 31st March, 2026 is summarized below:

(All Amounts in Rs.)

	Consolidated		Standalone	
	2025-2026	2024-2025	2025-2026	2024-2025
The Profit and Loss Statement before tax for the year shows a balance of Profit / (Loss) of	(1,93,21,120)	62,13,452	(1,88,35,754)	66,98,818
From which is to be deducted:	38,42,888	(4,84,779)	4,70,604	16,75,091
Tax Expenses				
Share of Profit of Associate	1,11,84,176	69,40,565	-	-
Leaving a balance of Profit / (Loss) after Tax	(1,19,79,832)	1,36,38,796	(1,93,06,358)	50,23,727
To which is added the Balance of Profit Brought forward from the previous year	29,89,17,365	30,63,39,901	2,20,23,552	1,98,55,065
Balance available for appropriation	28,69,37,533	31,99,78,697	27,17,194	2,48,78,792
Dividend paid	(10,00,000)	10,00,000	10,00,000	10,00,000
Other Comprehensive Income for the year	47,95,742	(2,66,385)	9,14,454	(18,55,240)
Corporate Tax on Dividend	0	0	0	0
Transfer to General Reserve	0	0	0	0
Leaving a Credit Balance in Profit & Loss Statement	29,07,33,275	31,87,12,312	26,31,648	2,20,23,552
Earnings per share (In Rs.)	(59.90)	68.19	(96.53)	25.12

TRANSFER TO RESERVE

The Company proposes to transfer an amount of Rs. Nil to General Reserve and an amount of Rs. 26,31,648/- is proposed to be retained in the profit and loss account.

TRANSFER OF UNCLAIMED DIVIDEND

Dividend declared at the Annual General Meeting held on 25th July, 2019, for the year ended 31st March, 2019, which remains unclaimed, will be transferred to the Investor Education and Protection Fund established by the Central Government pursuant to the provisions of Section 124 and 125 of the Act. Members who had not claimed dividends are requested to lodge their claims with the Company immediately.

ECONOMIC SCENARIO AND OUTLOOK

The agricultural sector has demonstrated remarkable resilience in recent years, marked by consistent growth rates, which can be largely attributed to various government initiatives to enhance productivity and promote crop diversification and it continues to play a stabilizing role in India's growth cycle by supporting rural demand and income security.

The Economic Survey highlights that the 'Agriculture and Allied Activities' sector has long been the backbone of the Indian economy playing a vital role in national income and employment. In recent years, the sector is estimated to grow by 3.1% in FY26. Agricultural Gross Value Added (GVA) expanded by 3.6% in the first half of FY26, surpassing the 2.7% growth in the same period for FY25, reflecting improved crop performance. Foodgrain production for the Financial Year 2024-25 is estimated to reach 3,577.3 lakh metric tonnes, an increase of 254.3 lakh metric tonnes year-on-year. With even a normal monsoon the government hopes to increase agricultural production and these augers well for the fumigation vertical for the pest control business. However, the recent Israel – US - Iran war in the

Middle East Region may adversely impact not only Petroleum but also Fertilizer, Chemicals and a whole lot of things which may directly affect the business.

SHARE CAPITAL

The paid up Equity Share Capital as on 31st March, 2026 stood at Rs. 2,00,00,000/-. During the year under review, the Company has neither issued shares with differential voting rights nor has granted any stock options or sweat equity as on 31st March, 2026. None of the Directors of the Company hold instruments convertible into equity shares of the Company.

REVIEW OF BUSINESS OPERATIONS AND FUTURE PROSPECTS

Your Directors wish to present the details of Business Operations done during the year under review:

- The Company carries out the business of Pest Control and Fumigation.
- The net sales during the year 2025-26 increased by 2.32% to Rs. 24.65 crores as compared to Rs. 24.09 crores during the same period in 2024-25.
- The total turnover increased to Rs. 27.81 crores compared to the previous year's figure of Rs. 25.23 crores. While, the Profit / (Loss) (after Tax) is Rs. (1.93) crores during the current year compared to Rs. 0.50 crores in the previous year.

OCCUPATIONAL HEALTH AND SAFETY

Occupational Health and Safety remains the management's top priority. Workers are provided with adequate safety equipments while performing their jobs.

BOARD OF DIRECTORS

Following are the Directors of the Company as on the date of this report:

- Mr. Avnish Mehta, Non Executive Director
- Ms. Shailja Mehta, Non Executive Director
- Mr. Rajvinder Singh, Non Executive Director
- Mr. Ravindra Suchanti, Independent Director
- Mr. Deepankar Nandi, Independent Director

In accordance with the Section 152 of the Act, Ms. Shailja Mehta (DIN- 0630463) will retire by rotation at the forthcoming Annual General Meeting and being eligible, offers herself for re-appointment. The Board recommends the re-appointment.

DECLARATION BY INDEPENDENT DIRECTORS

The Company has received necessary declaration from each Independent Director under Section 149(7) of the Act, that they meet the criteria of independence laid down in Section 149(6) of the Act. All the independent directors of the Company have registered themselves on the online data bank of the Ministry of Corporate Affairs.

KEY MANAGERIAL PERSONNEL

Pursuant to the provisions of Section 203 of the Act the following are the Key Managerial Personnel of the Company as on the date of this report:

- Mr. Kausik Gupta, Manager
- Mr. Sumanta Senapati, Chief Financial Officer
- Mr. Tony Paul, Company Secretary

MEETINGS OF BOARD AND COMMITTEES

BOARD MEETINGS

During the year ended 31st March, 2026, 4 (Four) Board meetings were held, i.e. on 29.05.2025, 11.08.2025, 12.11.2025 and 12.02.2026. Attendance of the Directors has been as follows:

Name of the Director	29.05.2025	11.08.2025	12.11.2025	12.02.2026
Mr. Avnish Mehta	YES	YES	YES	YES
Ms. Shailja Mehta	YES	YES	YES	YES
Mr. Rajvinder Singh	YES	YES	YES	YES
Mr. Ravindra Suchanti	YES	YES	YES	YES
Mr. Deepankar Nandi	YES	YES	YES	YES

AUDIT COMMITTEE

i) Composition

The Audit Committee of the Board of Directors of the Company consists of Mr. Ravindra Suchanti as Chairman, Mr. Deepankar Nandi and Mr. Rajvinder Singh as its Members. Mr. Tony Paul, Company Secretary acts as the Secretary of the Audit Committee.

ii) Attendance

During the year ended 31st March, 2026 4 (Four) Meetings of the Audit Committee were held i.e. on 29.05.2025, 11.08.2025, 12.11.2025 and 12.02.2026. Attendance of the Members has been as follows:

Name of the Member	Whether attended the meetings held on			
	29.05.2025	11.08.2025	12.11.2025	12.02.2026
Mr. Ravindra Suchanti	YES	YES	YES	YES
Mr. Deepankar Nandi	YES	YES	YES	YES
Mr. Rajvinder Singh	YES	YES	YES	YES

During the year there were no instances where the Board of Directors of the Company had not accepted the recommendations of the Audit Committee.

NOMINATION AND REMUNERATION COMMITTEE

i) Composition

The Nomination and Remuneration Committee of the Company consists of Mr. Ravindra Suchanti as Chairman, Mr. Deepankar Nandi and Mr. Rajvinder Singh as its Members. Mr. Tony Paul, Company Secretary acts as the Secretary of the Committee.

The Company's Remuneration Policy prepared in accordance with Section 178 of the Act, and is available on the website of the Company at www.jardinehenderson.com.

ii) Attendance

1 (One) Meeting of the Nomination and Remuneration Committee was held during the financial year ended 31st March, 2026 on 12.11.2025. Attendance of the Members has been as follows:

Name of the Member	12.11.2025
Mr. Ravindra Suchanti	YES
Mr. Deepankar Nandi	YES
Mr. Rajvinder Singh	YES

STAKEHOLDERS' RELATIONSHIP COMMITTEE

i) Composition

The Stakeholders' Relationship Committee of the Company consists of Mr. Rajvinder Singh as Chairman, Ms. Shailja Mehta and Mr. Ravinder Suchanti as its Members. Mr. Tony Paul, Company Secretary acts as the Secretary of the Committee.

ii) Attendance

1 (One) Meeting of the Stakeholders' Relationship Committee was held during the financial year ended 31st March, 2026 on 11.08.2025. Attendance of the Members has been as follows:

Name of the Member	11.08.2025
Mr. Rajvinder Singh	YES
Ms. Shailja Mehta	YES
Mr. Ravindra Suchanti	YES

BOARD EVALUATION

Pursuant to the provisions of the Act and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board has carried out an annual performance evaluation of its own performance, the Directors individually as well as the evaluation of the working of its Audit, Nomination & Remuneration Committees.

The Board, upon the recommendation of the Nomination and Remuneration Committee and as per the criteria and manner provided for has evaluated the performance of the Directors and on the basis of the performance evaluation all the members of the Board are eligible to continue to act as Director of the Company.

Independent Directors' Meeting

The Independent Directors at their meeting held on 11.08.2025 had also reviewed the performance of the Board and of the Non-Executive Directors. All Independent Directors attended the meeting.

DIRECTORS' RESPONSIBILITY STATEMENT

The Board of Directors acknowledges the responsibilities for ensuring compliance with the provisions of section 134(3) read with section 134(5) of the Act in the preparation of the Annual Accounts for the year ended on 31st March, 2026 and confirm that:

- in the preparation of the Annual Accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures, if any;
- the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period;
- the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- the Directors have prepared the Annual Accounts on a going concern basis;
- the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively; and
- There is a proper system to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

CORPORATE SOCIAL RESPONSIBILITY

The Company has not formed any Corporate Social Responsibility Committee because the provisions of Section 135 of the Act relating to formation of such a Committee and the formulation of a Corporate Social Responsibility Policy do not apply to the Company.

LOANS, GUARANTEES AND INVESTMENTS

There were no loans, guarantees or investments made by the Company under Section 186 of the Act during the year under review and hence the said provision is not applicable.

RELATED PARTY TRANSACTION

All contracts/arrangements/transactions entered by the Company during the financial year with related parties were in the ordinary course of business and on arm's length basis. All related party transactions are with the approval of the Audit Committee and periodically placed before the Board for review. The policy on Related Party Transactions is available on the website of the Company at www.jardinehenderson.com.

RISK MANAGEMENT

The Company has a robust Business Risk Management framework to identify and evaluate business risk and opportunities. The Company has identified the following elements of risk which in the opinion of the Board may affect the business of the Company and has taken necessary measures regarding the development and implementation of Risk Management Policy:

- a) For Pest Control and Fumigation Operations the chemicals being used at present may be banned by the Government.
- b) The workmen when applying or handling chemicals and fumigants are exposed to certain hazards. They are also exposed to hazards of high stacking in large warehouses where over stacking and Emergency Exits are not always marked or well defined.
- c) New players are coming in this field and the overhead cost for them is quite low as compared to legacy/existing entities like your Company which creates the threat of losing the business as they are able to do the work at low cost making the business more competitive which could affect our business.
- d) Fumigation business is to a large extent dependent on monsoon hence if there are good stocks of food grain, the fumigation service will be more and in case of drought lesser stocks are stored which results in lower fumigation service. However, with even a normal monsoon agricultural production shall increase and it augers well for the fumigation vertical of the pest control business.
- e) The price of fumigants which are usually imported in India may vary with the fluctuation in the value of the Dollar/Customs and Central Excise Duties. The attrition rate of qualified and certified fumigators is high.

Pursuant to the Risk Management Policy new technology has been developed for breathing oxygen, when handling dangerous fumigants and chemicals.

The Company is conforming to ISPM-15 Standards and has been given a License to fumigate. It has framed a policy on Standard Operating Procedure to adhere to all National and International Compliances and ensures that this fumigation License is renewed every three years.

The Company is a member of renowned institutions in India and abroad, which helps in keeping the Company abreast with new and alternate chemicals being developed for this work.

DEPOSITS

The Company has not accepted nor renewed any deposits from the public, and as such, there are no outstanding deposits in terms of the Companies (Acceptance of Deposits) Rules, 2014.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNING AND OUTGO:

A statement giving details of conservation of energy, technology absorption and foreign exchange earnings and outgo in terms of Rule 8(3) of the Companies (Accounts) Rules, 2014 is marked as "Annexure-A" to this Report.

PARTICULAR OF EMPLOYEES

As per the revised requirement under Section 134(3) (q) read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 none of the employee remuneration exceeds the prescribed limits.

INTERNAL FINANCIAL CONTROL

The Company has in place an adequate system of internal financial control and procedures which is commensurate with the size and nature of business. Detailed procedural manuals are in place to ensure that all the assets are safeguarded, protected against loss and all transactions are authorized, recorded and reported correctly. The internal control systems of the Company are monitored and evaluated by internal auditors and their audit reports are periodically reviewed by the Audit Committee and the Board of Directors.

AUDITORS

Statutory Auditor

Pursuant to the provisions of Section 139 of the Companies Act, 2013 and recommendation of the Board of Directors M/s. Fords Rhodes Parks & Co LLP, Chartered Accountants (Firm Registration No.: 102860W/ W100089), were reappointed for the second term as Statutory Auditor of the Company at the Annual General Meeting held in the year 2022, for a period of 5 years i.e. till the conclusion of the Annual General Meeting of the Company to be held in the year 2027.

There are no qualifications, adverse remarks or disclaimer made by the Auditors in their Report.

Secretarial Auditor

Secretarial Audit was conducted by M/s. Anjan Kumar Roy & Co., Practicing Company Secretaries, in accordance with the provisions of the Section 204 of the Act. The Secretarial Auditor's Report is annexed as **"Annexure-B"** and forms a part of this Report of the Directors. There are no qualifications, adverse remarks or disclaimer made by the Secretarial Auditor in his Report.

Internal Auditor

Pursuant to the provisions of Section 138 of the Companies Act, 2013 the Internal Audit of the Company was conducted by M/s. Mookherjee Biswas & Pathak, Chartered Accountants (Firm Registration No. 301138E).

The report of the Internal Audit are reviewed by the Audit Committee and the Board of Directors from time to time.

EXTRACT OF ANNUAL RETURN

For the Extract of Annual Return please refer to the link at the Company website www.jardinehenderson.com.

CHANGE IN THE NATURE OF BUSINESS

There is no change in the nature of the business of the Company.

MATERIAL CHANGES AND COMMITMENTS, IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY

There are no material changes or commitments that have occurred after the close of the year till the date of this Report, which affects the financial position of the Company.

SUBSIDIARY / JOINT VENTURES / ASSOCIATES

As on 31st March, 2026, the Company has six associates i.e., Rydak Syndicate Limited, Bararee Investments & Leasing Co. Ltd, Belvedere Estates Ltd., Belliss India Ltd., Jardine Pest Management Ltd. and Behubor Trading Ltd. In accordance with Section 129(3) of the Act, the Company has prepared a consolidated financial statement which forms part of the Annual Report.

A statement containing salient features of the financial statements of the associate companies in the prescribed format, AOC-1 is also included in the Board Report and is marked here as **"Annexure-C"**.

As at the financial year ended 31st March, 2026, the Company did not have any Subsidiary Company.

MANAGERIAL REMUNERATION

The information required pursuant to Section 197(12) read with Rule 5(1) of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 in respect of employees of the Company is attached here and marked as **"Annexure-D"** and forms a part of the Directors' Report.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

In terms of the requirements of Regulation 34(2)(e) of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 a Management Discussion and Analysis Report is attached as **"Annexure – E"** forming part of this Report.

INDIAN ACCOUNTING STANDARDS (IND AS)

The Company has already adopted Ind AS with effect from 1st April, 2017. Accordingly, results for the year ended 31st March, 2026 have been prepared in accordance with Ind AS prescribed under Section 133 of the Companies Act, 2013 and other accounting principles generally accepted in India.

WHISTLE BLOWER POLICY

The Company has formulated a vigil mechanism / whistle blower policy which have been uploaded on the Company's website at www.jardinehenderson.com. The Company has also provided direct access to the Chairman of the Audit Committee on reporting issues concerning the interests of the employees and the Company.

DISCLOSURES UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

In compliance with the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 the Company had constituted an Internal Complaint Committee to prevent sexual harassment of employees especially women employees.

The Committee submitted their Annual Report pursuant to Section 22 of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and it was reported that no complaints were received by the Company pursuant to the provisions of the said Act.

FRAUD REPORTING

There was no fraud reported by the Statutory Auditors of the Company to the Audit Committee or the Board of Directors during the year under review.

CAUTIONARY STATEMENT

The Board's Report may contain certain statements describing the Company's objectives, expectations or forecasts that appear to be forward-looking within the meaning of the applicable securities laws and regulations while actual outcomes may differ materially from what is expressed herein.

ACKNOWLEDGEMENT

Your Directors would like to place on record their sincere appreciation to all the employees of the Company for their efforts and contribution to the Company's working. The Directors would also like to thank the shareholders, customers, suppliers, business associates, bankers and the Central and State Government for their trust, valuable guidance and support to the Company.

For and on behalf of the Board

Jardine Henderson Limited

4, Dr. Rajendra Prasad Sarani
Kolkata-700 001
Dated: 29th May, 2026

Ravindra Suchanti
Director
(DIN: 00143116)

Rajvinder Singh
Director
(DIN: 06931916)

ANNEXURE-A

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION & FOREIGN EXCHANGE EARNINGS AND OUTGO

The information pertaining to conservation of energy, technology absorption, Foreign exchange earnings and outgo as required under Section 134 (3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Account) Rules, 2014 is furnished below:

A. CONSERVATION OF ENERGY

- a) The Company continues to give priority to conservation of energy as an ongoing process.
- b) To reduce the energy cost the Company has taken considerable energy saving measures through various in-house electrical modifications and the effect of the same has been felt.
- c) The Form of disclosure of Particulars (Form – A) is not applicable to this Company

B. TECHNOLOGY ABSORPTION

I.	RESEARCH & DEVELOPMENT (R&D)	
	a) Specific areas in which R & D: carried out by the Company	NIL
	b) Benefits derived as a result of: above R & D	The company makes in-house efforts in order to keep pace with technological developments.
	c) Future Plan of Action:	The Company is in the process of organizing and expanding Agency Division in line with the market requirements.
	d) Expenditure on R & D:	The Company has not spent any specific amount on Research and Development during the year under review.
	i) Capital:	NIL
	ii) Recurring:	NIL
	iii) Total:	NIL
	iv) Total R & D expenditure as a percentage of total turnover	NIL
II.	TECHNOLOGY ABSORPTION, ADAPTATION AND INNOVATION	
	a) Efforts in brief made towards technology absorption, adaptation and innovation	Further to details set out in part 1 above, the Company is endeavoring to update through in-house effects technology in line with industry requirements for its agency division.
	b) Benefits derived as a result of the above efforts e.g. products improvement, cost reduction, production development, import substitution	The Company has been able to increase its market share.
III.	FOREIGN EXCHANGE EARNINGS AND OUTGO	
		(1) Earnings Rs. NIL
		(2) Outgo Rs. NIL

For and on behalf of the Board
Jardine Henderson Limited

4, Dr. Rajendra Prasad Sarani
Kolkata-700 001
Dated: 29th May, 2026

Ravindra Suchanti
Director
(DIN: 00143116)

Rajvinder Singh
Director
(DIN: 06931916)

**SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED ON 31ST MARCH, 2026**

[Pursuant to Section 204 of the Companies Act, 2013 read with Rule 9 of
the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To

The Members

Jardine Henderson Limited

4, Dr. Rajendra Prasad Sarani,

Kolkata-700001

1. We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by M/s. Jardine Henderson Limited (CIN: L51909WB1947PLC014515) (hereinafter to be referred as the "Company") for the financial year ended on 31st March, 2026 (hereinafter to be referred as "period under review"). Secretarial Audit was conducted on test check basis, in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.
2. On the basis of verification of the secretarial compliance and on the basis of secretarial audit of Company's books, papers, minute books, forms and returns filed and other records maintained by the Company, as provided to us during the said audit by the Company, its officers, agents and authorized representatives, we hereby report that in our opinion and to the best of our understanding, the Company, during the period under review has complied with the statutory provisions listed hereunder and that the Company has adequate Board Processes and Compliance Mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:
3. (1) We have examined the records, minute books, documents, forms and returns filed and other records maintained by the Company for and during the financial year ended on 31st March, 2026 according to the provisions of:
 - (i) The Companies Act, 2013 (hereinafter to be referred as the "the Act") and the rules made thereunder;
 - (ii) The Securities Contracts (Regulation) Act, 1956 (hereinafter to be referred as the "SCRA") and the rules made thereunder;
 - (iii) The Depositories Act, 1996, the Regulations and Bye-laws framed thereunder;
 - (iv) Foreign Exchange Management Act, 1999, the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
 - (v) The Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (hereinafter to be referred as the "SEBI Act") viz.: -
 - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; - None of the provisions of this regulation has been attracted during the period under review.
 - d) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015; - To the extent applicable during the period under review.
 - e) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; - None of the provisions of this regulation has been attracted during the period under review.
 - f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client, which is further amended as The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025.
 - g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; - None of the provisions of this regulation has been attracted during the period under review.
 - h) The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018; - None of the provisions of this regulation has been attracted during the period under review.

- i) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; - None of the provisions of this regulation has been attracted during the period under review.
3. (2) We understand, based on representation made by the management that the company has complied with the provisions of the following laws specifically applicable to the Company during the period under review;
- State Agricultural License (bi-annual license) from the State Government under the Insecticide Act, 1968.
 - Plant Protection and quarantine license in the name of the fumigation operator and the Branch.
4. (1) We have also examined compliance with the applicable clauses of the Secretarial Standards issued by The Institute of Company Secretaries of India under Section 118 of the Companies Act, 2013 and to the best of our knowledge, belief and understanding, we are of the view that the Company has complied with the clauses of the Secretarial Standards, during the aforesaid period under review.
4. (2) We have checked the compliance with the provisions of the Standard Listing Agreement entered by the Company with the Calcutta Stock Exchange Limited and also with the provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR), to the extent applicable during the period under review.
5. That on the basis of the audit as referred above, to the best of our knowledge, understanding and belief, we are of the view that during the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. as mentioned above in Paragraph 3(1), Paragraph 3(2), Paragraph 4(1) and Paragraph 4(2) of this report;
6. We further report that,
- The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. No changes took place in the composition of the Board of Directors during the period under review.
 - Adequate notices are given to all directors to schedule the Board Meetings. Notices, Agenda and Notes on Agenda were sent at least seven days in advance, except for a meeting called at shorter notice in accordance with the provisions of the Companies Act, 2013, Secretarial Standard-1 issued by the Institute of Company Secretaries of India. The meeting called under shorter notice were duly attended by the Independent directors of the Company as per the applicable provisions of the Secretarial Standard-1.
 - Majority decision is carried through and recorded as part of the minutes.
7. We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines, generally applicable to Company.
8. We further report that during the period under review, no event has occurred having a major bearing on the Company's affairs in pursuance of the above referred Laws, Rules, Regulations, Guidelines, Standards, etc., except as follows:
- Mr. Kaushik Gupta was re-appointed as the Manager of the Company for a period of 1 (one) year with effect from 1st January, 2026 via postal ballot.
9. This report is to be read with our letter of even date which is annexed as Annexure A, forming an integral part of this report.

FOR, **ANJAN KUMAR ROY & CO.**
Company Secretaries

ANJAN KUMAR ROY

FCS 5684

C.O.P. No. 4557

C.O.P. Unique Code: I2002WB282300

UDIN: F005684H000463691

Peer Review Certificate No.: 6872/2025

Firm Unique Code: S2002WB051400

Place: Kolkata

Date: 29th May, 2026

'Annexure A'

(To the Secretarial Audit Report of M/s. Jardine Henderson Limited for the financial year ended on 31st March, 2026)

To
The Members
Jardine Henderson Limited
4, Dr. Rajendra Prasad Sarani,
Kolkata-700001

Our Secretarial Audit Report for the financial year ended on 31st March, 2026 of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on the secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test check basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management Representation about the compliance of laws, rules and regulation, happening of events, etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test check basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

FOR, **ANJAN KUMAR ROY & CO.**
Company Secretaries

ANJAN KUMAR ROY

FCS 5684

C.O.P. No. 4557

C.O.P. Unique Code: I2002WB282300

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Peer Review Certificate No.: 6872/2025

Firm Unique Code: S2002WB051400

Place: Kolkata
Date: 29th May, 2026

ANNEXURE-C

Form AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)
Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures

Part "A": Subsidiaries

The Company has no subsidiaries

Part "B": Associates and Joint Ventures

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures

Name of associates	Behubor Trading Limited	Bararee Investments & Leasing Co. Ltd.	Rydak Syndicate Limited	Belvedere Estates Limited	Belliss India Limited	Jardine Pest Management Limited
1. Latest audited Balance Sheet Date	31.03.2026	31.03.2026	31.03.2026	31.03.2026	31.03.2026	31.03.2026
2. Shares of Associate held by the company on the year end						
No. of share	1,41,802	63,975	4,85,366	42,984	5,91,178	1,19,000
Amount of Investment in Associates	7,344	12,371	55,380	4,408	5,709	11,900
Extend of Holding%	49.79	35.54	49.88	21.49	23.78	42.35
3. Description of how there is significant influence	The Company has significant influence through holding more than 20% of the equity shares in the investee company.					
4. Reason why the associate/joint venture is not consolidated	N.A	N.A	N.A	-	-	N.A
5. Net worth attributable to shareholding as per latest audited Balance Sheet	61,019	45,622	36,01,321	Nil	Nil	Nil
6. Profit/Loss for the year	(1,07,959)	(203)	4,12,014	Nil	Nil	N.A.
i) Considered in Consolidation	(53,753)	(72)	2,05,513	Nil	Nil	Nil
ii) Not Considered in Consolidation	(54,206)	(131)	2,06,501	Nil	Nil	Nil

For and on behalf of the Board
Jardine Henderson Limited

4, Dr. Rajendra Prasad Sarani
Kolkata-700 001
Dated: 29th May, 2026

Ravinder Suchanti
Director
(DIN: 0143116)

Rajvinder Singh
Director
(DIN: 06931916)

ANNEXURE- D

Information pertaining to remuneration of employees

Pursuant to section 197(12) read with Rules 5 of the Companies (Appointment and Remuneration) Rules 2014

1. The ratio of remuneration of each Director/ KMP to median remuneration of employees of the Company for the financial year 2025-26

All employees median remuneration for FY 2025-26	INR 2,92,972
The percentage increase in the median remuneration of employees in the FY 2025-26	14.92%
The number of permanent employees on the rolls of the Company as on 31st March 2026	102

Name of the Director/ KMP	Ratio of remuneration to median remuneration of all employees	% increase in remuneration in the FY 2025-26
Non-executive Directors		
Mr. Avnish Mehta	All the Non Executive Directors were paid sitting fees for attending the meeting and the same has not been considered as Remuneration.	
Ms. Shailja Mehta		
Mr. Ravindra Suchanti		
Mr. Deepankar Nandi		
Mr. Rajvinder Singh		
Key Managerial Personnel		
Mr. Kausik Gupta, Manager	4.61	Nil
Mr. Sumanta Senapati, Chief Financial Officer	3.01	Nil
Mr. Tony Paul, Company Secretary	4.54	Nil

2. Average percentile increase already made in the salaries of employees other than the managerial personnel in the financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

- Average Salary increase of non- managerial Employees is 12.89%;
- Average Salary increase of managerial employees is 6.57%, which is as per their terms of appointment and partly based on individual's employee performance.
- There are no exceptional circumstances for increase in managerial remuneration.

3. Affirmation that the remuneration is as per the remuneration policy of the Company.

Remuneration paid during the Financial Year ended 31.03.2026 is as per the Remuneration policy of the Company.

For and on behalf of the Board
Jardine Henderson Limited

4, Dr. Rajendra Prasad Sarani
 Kolkata-700 001
 Dated: 29th May, 2026

Ravindra Suchanti
 Director
 (DIN: 00143116)

Rajvinder Singh
 Director
 (DIN: 06931916)

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

ANNEXURE- E

INDUSTRY STRUCTURE AND DEVELOPMENT

Your Company is one of the oldest Pest Management Companies in India. It is a pioneer and leader in the Pest Management Industry. The Company has a PAN India presence with Standardized Service Protocols.

The Company offers Integrated Pest Management Solutions and Fumigation Services with proven expertise in terms of tailor-made protocols to suit the individual needs and expectations of the clients keeping in focus their ever changing needs at one end and our years of reputation on the other end. The Company is a member of:

- The Indian Pest Control Association (IPCA); and
- The National Pest Management Association (NPMA), USA

FINANCIAL PERFORMANCE

Revenue from operations of the Pest Management Division increased to Rs. 24.65 crores from Rs.24.09 crores, which is a increase of over 2.32 % than the previous year.

The business of Pest Management is highly labour intensive. Labour cost constitutes around 46% of total cost which is around 1% lower in this year compared to previous year. Whereas, the cost of material consumption in the current year decreased by over 1.45% which off-sets to some extent the overall cost.

ECONOMIC SCENARIO AND OUTLOOK

The agricultural sector has demonstrated remarkable resilience in recent years, marked by consistent growth rates, which can be largely attributed to various government initiatives to enhance productivity and promote crop diversification and it continues to play a stabilizing role in India's growth cycle by supporting rural demand and income security.

The Economic Survey highlights that the 'Agriculture and Allied Activities' sector has long been the backbone of the Indian economy playing a vital role in national income and employment. In recent years, the sector is estimated to grow by 3.1% in FY26. Agricultural Gross Value Added (GVA) expanded by 3.6% in the first half of FY26, surpassing the 2.7% growth in the same period for FY25, reflecting improved crop performance. Food grain production for the Financial Year 2024-25 is estimated to reach 3,577.3 lakh metric tonnes, an increase of 254.3 lakh metric tonnes year-on-year. With even a normal monsoon the government hopes to increase agricultural production and these augers well for the fumigation vertical for the pest control business. However, the recent Israel – US - Iran war in the Middle East Region may adversely impact not only Petroleum but also Fertilizer, Chemicals and a whole lot of things which may directly affect the business.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

Your Company has in place an adequate system of internal financial controls and procedures which is commensurate with the size and nature of business. The Audit Committee of your Company reviews such controls periodically. The Internal audit function carries out a focused internal audit programme in consultation with the Audit Committee. The external audit firm is assisting the Chief Internal Auditor to carry out internal audit and their recommendations and findings are placed before the audit committee. Your Company is committed to the functioning of quality and effective internal control system. Detailed procedural manuals are in place to ensure that all the assets are safeguarded, protected against loss and all transactions are authorized, recorded and reported correctly.

Code of Conduct of the Company has prescribed guidelines outlining the key disclosure and governance requirements besides mandating the observance of applicable statutory requirements by the Company. Company and its senior management have affirmed adherence to the Code.

SEGMENT WISE PERFORMANCE

Your Company is primarily engaged in the business of Pest Management and Fumigation Service besides real estate and investing activities. The Company's segment information as at the end of the year is as attached in the segmented result part of the financial report.

RISKS AND CONCERNS

Risks are inevitable in any business. Being aware of this, the Company has a proper risk management system in place to counter them. The Company has identified the following elements of risk which in the opinion of the Board may affect the business of the company and

has taken necessary measures regarding the development and implementation of Risk Management Policy:

- a) For Pest Control and Fumigation Operations the chemicals being used at present may be banned by the Government.
- b) The workmen when applying or handling chemicals and fumigants are exposed to certain hazards. They are also exposed to hazards of high stacking in large warehouses where over stacking and Emergency Exits are not always marked or well defined.
- c) New players are coming in this field and the overhead cost for them is quite low as compared to legacy / existing entities like your Company which creates the threat of losing the business as they are able to do the work on low cost.
- d) Fumigation business is largely dependent on monsoon so if there are good stocks of food grain, the fumigation service will be more and in case of drought lesser stocks are stored which results in lower fumigation service.
- e) The price of fumigants which are usually imported in India may vary with the fluctuation in the value of the Dollar/Customs and Central Excise Duties.
- f) The attrition rate of qualified and certified fumigators is high.

Pursuant to the Risk Management Policy, new technology has been developed for breathing oxygen, when handling dangerous fumigants and chemicals and this is known as the self contained breathing apparatus and is used for the safety of the workmen.

Your Company is conforming to ISPM-15 Standards and has been given a License to fumigate. It has framed a policy on Standard Operating Procedure to adhere to all National and International Compliances and ensures that this Fumigation License is renewed every three years.

Your Company is a member of renowned institutions in India and abroad, which helps in keeping the Company abreast with new and alternate chemicals being developed for this work.

FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

Based on end user, the market is segmented into four main categories, namely residential, commercial, industrial, and agriculture. According to statistics, currently, the commercial end user segment accounts for the highest market revenue, whereas the agriculture segment is expected to expand at the highest Compound Annual Growth Rate over the forecast period. The details of Financial Performance and Operational Performance of the Company have been provided in the Financial Part of the Annual Report.

HUMAN RESOURCES

Your Company emphasizes on training and development of personnel to derive optimum results. The technical operators are trained at CFTRI, Mysore, NPPT, NIPM Hyderabad and at Indian Grain Storage Management & Research Institute, Hapur. The Company strives to maintain healthy industrial relations across locations and employees. In house training operations by Senior Executives and Technical Officers of the company are carried out in different branches. The Company carries out various programs for development of its executives at all levels. The Company would like to record its appreciation of the wholehearted support and dedication from employees at all levels during the year.

CAUTIONARY STATEMENT

Statements in the Management Discussion and Analysis Report in regard to projections, estimates and expectations have been made in good faith. Many unforeseen factors may come into play and affect the actual results, which could be different from what the Directors envisage in terms of future performance and outlook. Certain forward looking statements contained in the Management Discussion and Analysis Report can be identified by the use of such words as anticipate, expect, believe, intend, may, will, approximate, plan etc. Forward looking statements by their nature involve forecasts, estimates, projections and are subject to risk and uncertainties that could cause actual results or outcomes to differ materially from those expressed in the forward looking statements.

For and on behalf of the Board
Jardine Henderson Limited

4, Dr. Rajendra Prasad Sarani
Kolkata-700 001
Dated: 29th May, 2026

Ravinder Suchanti
Director
(DIN: 0143116)

Rajvinder Singh
Director
(DIN: 06931916)

INDEPENDENT AUDITOR'S REPORT

To the Members of **Jardine Henderson Limited**

Report on the Audit of the Standalone Ind AS Financial Statements

Opinion

We have audited the accompanying standalone Ind AS financial statements of Jardine Henderson Limited ("the Company") which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flow for the year ended on that date and notes to the financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ('Ind AS') and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and its loss, total comprehensive income, the changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone Ind AS financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the standalone Ind AS financial statements under the provisions of the Companies Act, 2013 and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the standalone Ind AS financial statements.

Key Audit Matters

Key Audit Matters are those matters that, in our professional judgement, were of most significant in our audit of the standalone Ind AS financial statements of the current period. These matters were addressed in the context of our audit of Standalone Ind AS financial statements as a whole, and in forming our opinion thereon, we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	How our audit addressed the key audit matter
Recoverability of Intercompany receivables – INR 7.37 Crores Refer Note 17 and Note 47 The Company has given inter corporate loan to Associate Company and the outstanding amount as at the year-end is INR 7.37 Crores including interest. The ability of the company to repay the loan as well as interest when it falls due depends on the recoverability of the intercompany loan. As such the recoverability of the intercompany loan is considered to be a Key Audit Matter. The Company's policy to ensure credit worthiness of the associate company is to review annually the ability of the Associate to repay the obligation. When the associate company does not have the ability to repay the entire debt a provision for impairment is recognized. Management has concluded that the intercompany balance is recoverable based on the underlying financial performance and position of the relevant entity.	We obtained management's impairment assessment for intercompany receivables. Assessed the credit worthiness of the Associate Company by obtaining their audited financial statements and comparing the intercompany balance against the net assets of the Associate company. Obtained a letter of confirmation from the associate company. Reviewed the repayments made by the associate company during the year and tested subsequent payments made by it after the balance sheet date. Based on the procedures performed, we are satisfied that the intercompany receivable is recoverable, and no impairment of the receivable is necessary.

INDEPENDENT AUDITOR'S REPORT

Key Audit Matter	How our audit addressed the key audit matter
Provisions and Contingent Liabilities - INR 0.42 Crores Refer Note 42 The Company disclosed contingent liabilities with respect to the demands raised against the Company by Sale tax departments which are disputed by the Company and are under appeals with the respective appellate forums. The disclosure of contingencies is complex and is a matter of most significance in our audit because of the judgments required to determine the level of certainty in the matter.	We have reviewed the demand notice from the statutory department to confirm the amount of demand. Read subsequent correspondence from the department. We discussed it with the Management and the representative making an appeal with the appellate authority. We have assessed the appropriateness of the disclosure of contingent liability with respect to Statutory demands which are pending under appeals.

Emphasis of Matter

As stated in the Note 42 to the audited standalone financial statements, the Company had received a supplementary bill from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025 for which the Company has paid Rs 4.56 Crores in aggregate. The Company received no due certificate from The Kolkata Municipal Corporation in this regard.

Our opinion is not modified in this respect.

Information Other than the Standalone Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the Standalone financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Standalone Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the Company in accordance with accounting principles generally accepted in India, including Indian Accounting Standards (Ind AS) prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone Ind AS financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the company's financial reporting process.

INDEPENDENT AUDITOR'S REPORT

Auditor's Responsibilities for the Audit of Standalone Ind AS Financial Statement

Our objectives are to obtain reasonable assurance about whether the Standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has internal financial controls with reference to Financial Statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone Ind AS financial statements, including the disclosures, and whether the standalone Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the Annexure ("Annexure A") a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by section 143(3) of the Act, we report that:

INDEPENDENT AUDITOR'S REPORT

- a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
- c. The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
- d. in our opinion, the aforesaid Standalone Ind AS financial statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act.
- e. On the basis of the written representations received from the directors as on 31 March 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
- f. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in 'Annexure B';
- g. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended:

The Company has paid/provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of section 197 read with Schedule V to the Act.

- h. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i) The Company has disclosed the impact of pending litigations on its financial position in its standalone Ind AS financial statements (Refer note no.42 to the standalone Ind AS financial statements).
 - ii) The Company did not have any long term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii) There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv)
 - a) The Management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ('Intermediaries'), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ('Ultimate Beneficiary') or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - b) The Management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities ('Funding Parties'), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ('Ultimate Beneficiary') or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - v) Based on the audit procedures which are considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations made by the Management under sub-clause (iv) (a) and (iv) (b) above, contain any material misstatement.
 - vi)
 - a) The final dividend proposed in the previous year, declared and paid by the Company during the year is in accordance with Section 123 of the Act, as applicable.

INDEPENDENT AUDITOR'S REPORT

- b) The Company has not declared any dividend during the year. Hence the compliance with the provision of Section 123 of the Act, are not applicable to the Company.
- vii) Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended March 31, 2026, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm's registration number: 102860W/W100089

Ramaswamy Subramanian

Partner

Membership No.016059

ICAI UDIN: 26016059GKVRVE1111

Place: Kolkata

Date: 29th May, 2026

ANNEXURE - A*to Independent Auditor's Report***Annexure to the Independent Auditor's Report of even date on the Standalone Ind AS Financial Statements of Jardine Henderson Limited****Report on Companies (Auditor's Report) Order, 2020, issued by the Central Government in terms of sub section (11) of section 143 of the Companies Act, 2013 ('the Act')**

As required by the Companies (Auditor's Report) Order, 2020, issued by the Central Government in terms of sub section (11) of section 143 of the Act, and on the basis of such checks as we considered appropriate and according to the information and explanations given to us during the course of the audit, we further report that: -

- (i) (A) As per the information and explanations given to us, the fixed asset register showing full particulars including quantitative details and situation of its fixed assets is compiled by the Company.
 - (B) As per the information and explanations given to us, the Company has maintained proper records showing full particulars of Intangible assets (acquired software).
- (b) As per the information and explanations given to us Property, plant and equipment of the Company are physically verified by the management according to a phased programme to cover all the items over a period of three years which in our opinion is reasonable having regard to the size of the Company and the nature of its assets. In accordance with this programme certain Property, plant and equipment were verified during the year. No material discrepancies were noticed on such verification.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company and Corporation tax receipts, the title deeds of immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company.
- (d) According to the information and explanations given to us and on the basis of our examinations of the records of the Company, the Company has not revalued its property, plant and equipment or Intangible assets or both during the year.
- (e) According to the information and explanations given to us and on the basis of our examinations of the records of the Company, there are no proceedings initiated or pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder.
- (ii) (a) As per the information and explanations given to us the inventory has been physically verified by the management during the year at reasonable intervals. The procedure of physical verification followed by the management are reasonable and adequate in relation to the size of the Company and nature of its business.
- (b) According to the information and explanations given to us and on the basis of our examinations of the records of the Company, the Company has not been sanctioned working capital limits in excess of five crore rupees, in aggregate from banks or financial institutions on the basis of security of current assets. Hence clause (ii)(b) of the Order is not applicable to the Company.
- (iii) During the year the Company has made no investments in, provided no guarantee or security, granted no loans or advances in the nature of loans, secured or unsecured to companies, firms, limited liability partnerships or any other entities.
- (a) During an earlier year the Company had granted an unsecured loan to its Associate Company.

A) The details of unsecured loan to an Associate are as follows:

Transaction	Granted to	Granted during the year	Balance outstanding as at 31.03.2026
Unsecured Loan	Rydak Syndicate Limited	Nil	INR 737.43 Lakhs (including interest receivable)

- B) The provision of clause 3 (iii) (a) (B) is not applicable to the Company, relating to disclosure of details relating to loans or advances and guarantees or security to parties other than subsidiaries, joint ventures and associates, since no such transactions are entered into by the Company.

ANNEXURE - A

to Independent Auditor's Report

- (b) In our opinion and in accordance with the information and explanations provided to us, the terms and conditions of the grant of such loan is not prejudicial to the Company's interest.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, with respect to the loan granted by the Company to its associate, there are no stipulations for repayment of principal. The interest is due every quarter and it is being received as per stipulations.
- (d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there is no overdue amount for more than ninety days in respect of loan given.
- (e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there is no loan given falling due during the year which has been renewed or extended or fresh loan given to settle the over dues of existing loans given to the same parties
- (f) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not given any loans either repayable on demand or without specifying any terms or period of repayment.
- (iv) In our opinion and according to the information and explanations given to us, the company has complied with the provisions of Section 185 and 186 of the Act, with respect to loans and investments made, as applicable.
- (v) The Company has not accepted any deposits during the year from the public within the meaning of the provisions of Section 73 of the Companies Act, 2013 and hence directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Companies Act, and the Rules framed there under are not applicable to the Company at present. No order has been passed by Company Law Board or National Company Law Tribunal or Reserve Bank of India or any Court or any other tribunal which needs to be complied by the Company.
- (vi) The Company is not required to maintain cost records under section 148(1) of the Companies Act, 2013. Accordingly clause (3)(vi) of the Order is not applicable.
- (vii) (a) As explained to us, the Statutory dues payable by the company comprises Provident Fund, Investor education and protection fund, employees' state insurance, income tax, sales tax /Value Added Tax, wealth tax, service tax, GST, Custom duty, excise duty and cess. According to the records of the company and information and explanations given to us, the Company has generally been regular in depositing the aforesaid undisputed statutory dues with the appropriate authorities. No undisputed amounts payable in respect of aforesaid statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable.
- (b) According to the records of the company and the information and explanation given to us, there are no dues outstanding in respect of Income Tax, Sales Tax, Custom Duty, wealth Tax, service tax, GST, excise duty and cess on account of any dispute except for the following :

Name of the Statute	Nature of Dues	Amount (Rs.)	Period to which it relates	Forum where dispute is pending
West Bengal sales Tax Act 1941, 1954 & 1956	Sales Tax	8,22,352	1972-73, 1981-82, 1982-83 & 1987-88	Sales Tax Appellate Tribunal
		18,98,343	1995-96 & 1996-97	West Bengal Taxes Appellate Revision Board
		24,526	1999-2000	West Bengal Taxes Appellate Revision Board
Jharkhand Sales Tax	Sales Tax	3,17,228	1987-88 & 1988-89	Sales Tax Tribunal, Ranchi
		37,552	1995-96	Commissioner of Sales Tax, Ranchi
		1,02,871	2000-2001 to 2005-06	Jt. Commissioner of Commercial Tax, Dhanbad

ANNEXURE - A*to Independent Auditor's Report*

Name of the Statute	Nature of Dues	Amount (Rs.)	Period to which it relates	Forum where dispute is pending
Jharkhand Central Sales Tax	Sales Tax	7,14,619	1985-86,1987-88, 1988-89,1989-90, 1990-91&1991-92	Sales Tax Tribunal, Ranchi
		1,97,826	1995-96 & 1996-97	Commissioner of Sales Tax, Ranchi
		46,525	2002-03 to 2004-05	Jt.Commissioner of Commercial Tax, Dhanbad
W.Bengal Value Added Tax	Value Added tax	48,477	2006-07	ACC T

- (viii) According to the information and explanations provided to us, there are no unrecorded transactions in the books of account that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.
- (ix) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company did not have any loan or borrowings from any lender during the year. Accordingly clause 3(ix)(a) of the Order is not applicable.
- (b) According to the information and explanations provided to us, the Company is not declared as a wilful defaulter by any bank or financial institution or other lender.
- (c) During the year the Company has not taken any term loan. Hence the provision of clause 3 (ix) (c) of the Order relating to application of term loan funds is not applicable to the Company.
- (d) During the year the Company has not taken any funds on short term basis. Hence the provision of clause 3 (ix) (d) of the Order relating to utilization of short-term funds for long term purposes is not applicable to the Company.
- (e) During the year the Company has not taken any funds from any entity or person on account of or to meet the obligations of its associates.
- (f) During the year the Company has not raised loans on the pledge of securities held in its associates. Hence the provision of clause 3(ix) (f) of the Order relating to defaults in repayment is not applicable to the Company.
- (x) (a) During the year the Company has not raised moneys by way of initial public offer or further public offer (including debt instruments). Hence the provision of clause 3 (x) (a) of the Order relating to application of funds, delays or defaults and subsequent rectification is not applicable to the Company.
- (b) During the year the Company has not made any preferential allotment or private placement of shares or debentures (fully or partially or optionally convertible). Hence the provision of clause 3 (x) (b) of the Order relating to compliance with the requirements of Section 42 and Section 62 of the Companies Act, 2013, application of funds, amount involved, and nature of non-compliance are not applicable to the Company.
- (xi) (a) During the course of our examination of the books of account, we have neither come across any instance of fraud by the Company or any fraud on the Company by its officers or employees, either noticed or reported during the year, nor have we been informed of any such case by the Management.
- (b) No report has been filed with the Central Government under Section 143 (12) of the Companies Act, 2013 by the auditors in Form ADT-4 (a report on suspected offence involving fraud being committed or having been committed) as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014.
- (c) According to the information and explanations provided to us, no whistle blower complaints were received by the Company during the year.
- (xii) The Company is not a Nidhi Company and hence the provisions of clause 3 (xii) of the Order, relating to compliance with net owned funds, maintenance of unencumbered term deposits as specified in the Nidhi Rules, 2014 to meet out liability, default in payment of interest and repayment for any period, are not applicable to the Company.

ANNEXURE - A

to Independent Auditor's Report

- (xiii) According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with sections 177 and 188 of the Act wherever applicable and details of such transactions have been disclosed in the standalone Ind AS financial statements as required by the applicable accounting standards
- (xiv) (a) Based on information and explanations provided to us and our audit procedures, in our opinion, the Company has an internal audit system commensurate with the size and nature of its business.
(b) We have considered the internal audit reports of the Company issued till date for the period under audit.
- (xv) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into non-cash transactions with directors or persons connected with him. Accordingly, paragraph 3(xv) of the Order is not applicable.
- (xvi) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Hence the provisions of clause 3 (xvi) (a) to (d) relating to certificate of registration, compliance as core investment company are not applicable to the Company.
- (xvii) The Company has not incurred any cash losses in the financial year under audit and in the immediate preceding financial year.
- (xviii) During the year, there is no resignation by the statutory auditors of the company. Hence the provision of clause 3 (xviii) of the Order relating to consideration of issues, objections or concerns raised by the resigned auditor, is not applicable to the company.
- (xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and according to the information and explanations provided to us by the Management and its plans, we are of the opinion that there exists no material uncertainty as on the date of the audit report that the company is capable of meeting its liabilities existing at the balance sheet as and when they fall due within a period of one year from the date of the balance sheet.
- (xx) The provisions of Section 135 of Companies act 2013, relating to Corporate Social Responsibility (CSR) is not applicable to the Company. Hence the provisions of clause 3 (xx) of the Order, relating to transfer of unspent CSR funds, are not applicable to the company.
- (xxi) The reporting under clause 3 (xxi) of the Order relating to qualification or adverse remarks by the respective auditors in the CARO report of the Companies included in the Consolidated financial statements, is not applicable in respect of the audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of the said clause under this report.

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm's registration number: 102860W/W100089

Ramaswamy Subramanian

Partner

Membership No.016059

ICAI UDIN: 26016059GKVRVE1111

Place: Kolkata

Date: 29th May, 2026

ANNEXURE - B

to Independent Auditor's Report

Annexure to the Independent Auditor's Report of even date on the Standalone Ind AS Financial Statements of Jardine Henderson Limited:

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Jardine Henderson Limited ("the Company") as of 31 March 2026 in conjunction with our audit of the standalone Ind AS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the standalone Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of standalone Ind AS financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone Ind AS financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the standalone Ind AS financial statements.

ANNEXURE - B

to Independent Auditor's Report

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm's registration number: 102860W/W100089

Ramaswamy Subramanian

Partner

Membership No.016059

ICAI UDIN: 26016059GKVRVE1111

Place: Kolkata

Date: 29th May, 2026

STANDALONE*Balance Sheet as at 31st March, 2026*

(All Amounts in INR Hundreds, Unless otherwise stated)

Particulars	Note	31-Mar-26	31-Mar-25
ASSETS			
Non-current assets			
Property, plant and equipment	3	1,04,098	1,17,758
Capital work-in-progress	4	72,935	3,639
Investment Properties	5	27,951	29,422
Intangible Assets	6	598	598
Investment in associate	7	55,672	55,672
Financial assets			
(i) Investment	8	1,82,191	1,86,124
(ii) Other Financial Assets	9	51,532	1,20,555
Non current tax asset (net)	10	2,04,789	1,87,606
Deferred tax assets (net)	11	62,144	70,064
Total non-current assets		7,61,910	7,71,438
Current assets			
Inventories	12	1,40,477	1,52,137
Financial assets			
(i) Investment	13	4,91,732	1,02,619
(ii) Trade receivables	14	5,77,970	6,30,902
(iii) Cash and cash equivalents	15	68,286	1,43,454
(iv) Other Bank Balance	16	1,83,154	1,07,318
(v) Loans	17	7,22,833	7,02,738
(vi) Other Financial Assets	18	58,757	59,978
Other current assets	19	97,001	5,00,430
Total current assets		23,40,210	23,99,576
Total Assets		31,02,120	31,71,014
EQUITY AND LIABILITIES			
Equity			
Equity share capital	20	2,00,000	2,00,000
Other equity	21	18,53,845	20,47,766
Total equity		20,53,845	22,47,766
Liabilities			
Non-current liabilities			
Financial liabilities			
Borrowings	22	-	-
Provisions	23	97,961	1,30,188
Total non-current liabilities		97,961	1,30,188
Current liabilities			
Financial liabilities			
(i) Borrowings	24	3,69,335	2,90,303
(ii) Trade payables	25	-	-
a) Total outstanding dues of micro enterprises and small enterprises		-	-
b) Total outstanding dues of creditors other than micro enterprises and small enterprises		2,15,573	1,95,374
(iii) Other financial liabilities	26	2,60,010	2,26,051
Provisions	27	76,428	44,348
Other current liabilities	28	28,968	36,984
Total current liabilities		9,50,314	7,93,060
Total Equity and Liabilities		31,02,120	31,71,014

Accounting Policies and Notes on Accounts - 1 to 49

The notes referred to above form an integral part of the Financial Statements

In terms of our attached Report of even date

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm Registration No. 102860W/W100089

Ramaswamy Subramanian

Partner

(Membership No. 016059)

For and on behalf of the Board

Ravindra Suchanti

Director

DIN: 00143116

Rajvinder Singh

Director

DIN: 06931916

Place: Kolkata

Dated : 29th May, 2026

Tony Paul
Company Secretary**Sumanta Senapati**
Chief Financial Officer

STANDALONE

Statement of Profit and Loss for the year ended 31st March, 2026

(All Amounts in INR Hundreds, Unless otherwise stated)

Particulars	Note	31-Mar-26	31-Mar-25
Revenue from operations	29	24,64,573	24,09,134
Other income	30	3,16,759	1,13,745
Total income		27,81,332	25,22,879
Expenses			
Cost of materials consumed	31	7,29,220	7,50,648
Employee benefits expense	32	11,98,151	11,54,879
Finance costs	33	33,431	32,025
Depreciation expense	34	15,722	21,815
Other expenses	35	9,93,167	4,96,525
Total expenses		29,69,691	24,55,892
Profit before tax		(1,88,359)	66,987
Tax expense:			
- Current tax	37	-	15,700
- Deferred tax	37	4,706	1,051
Total tax expenses		4,706	16,751
Profit for the year		(1,93,065)	50,236
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Remeasurements of post-employment benefit obligations	41	12,357	(25,071)
Income tax relating to these items	37	(3,213)	6,518
Other comprehensive income for the year, net of tax		9,144	(18,553)
Total comprehensive income for the year		(1,83,921)	31,683
Earnings per equity share:	36	(96.53)	25.12
Basic and Diluted			
(Nominal value per Share Rs.100)			

Accounting Policies and Notes on Accounts - 1 to 49

The notes referred to above form an integral part of the Financial Statements
In terms of our attached Report of even date

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm Registration No. 102860W/W100089

Ramaswamy Subramanian

Partner

(Membership No. 016059)

Place: Kolkata

Dated : 29th May, 2026

For and on behalf of the Board

Ravindra Suchanti

Director

DIN: 00143116

Rajvinder Singh

Director

DIN: 06931916

Tony Paul

Company Secretary

Sumanta Senapati

Chief Financial Officer

STANDALONE**Statement of Changes in Equity for the year ended 31st March, 2026**

(All Amounts in INR Hundreds, Unless otherwise stated)

A. Equity share capital

Description	Note	Amount
As at 01 April 2024	20	2,00,000
Changes in equity share capital		-
As at 31 March 2025	20	2,00,000
As at 01 April 2025		2,00,000
Changes in equity share capital		-
As at 31 March 2026	20	2,00,000

B. Other equity

Description	Note	Reserve and surplus		Total other equity
		General reserve	Retained earnings	
Balance at 01 April 2024		18,27,531	1,98,552	20,26,083
Profit for the year		-	50,236	50,236
Other comprehensive income for the year		-	(18,553)	(18,553)
Transfer within equity		-	-	-
Dividend paid		-	(10,000)	(10,000)
Dividend distribution tax paid		-	-	-
Balance at 31 March 2025	21	18,27,531	2,20,235	20,47,766
Balance at 01 April 2025		18,27,531	2,20,235	20,47,766
Profit for the year		-	(1,93,065)	(1,93,065)
Other comprehensive income for the year		-	9,144	9,144
Transfer within equity		-	-	-
Dividend paid		-	(10,000)	(10,000)
Dividend distribution tax paid		-	-	-
Balance at 31 March 2026	21	18,27,531	26,314	18,53,845

Accounting Policies and Notes on Accounts - 1 to 49

The notes referred to above form an integral part of the Financial Statements
In terms of our attached Report of even date

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm Registration No. 102860W/W100089

Ramaswamy Subramanian

Partner

(Membership No. 016059)

Place: Kolkata

Dated : 29th May, 2026

For and on behalf of the Board

Ravindra Suchanti

Director

DIN: 00143116

Tony Paul

Company Secretary

Rajvinder Singh

Director

DIN: 06931916

Sumanta Senapati

Chief Financial Officer

STANDALONE

Cash Flow Statement for the year ended 31st March, 2026

(All Amounts in INR Hundreds, Unless otherwise stated)

	Particulars	31 March 2026	31 March 2025
A.	CASH FLOW FROM OPERATING ACTIVITIES:		
	Net profit before taxation	(1,88,359)	66,987
	Adjustments for:		
	Depreciation and amortisation expenses	15,722	21,815
	Net gain on financial assets measured at FVTPL	(11,907)	(17,004)
	Interest Income	(72,416)	(43,581)
	Dividend Income	(5,293)	(5,256)
	Allowance for doubtful debts - Trade receivables	(2,414)	(2,336)
	Finance cost	33,431	32,025
	OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES	(2,31,236)	52,650
	Adjustments for:		
	Non-Current/Current financial and other assets	4,59,691	(2,41,980)
	Inventories	11,660	22,467
	Non-Current/Current financial and other liabilities/provisions	50,484	1,19,677
	CASH USED IN OPERATING ACTIVITIES	2,90,599	(47,186)
	Direct Taxes Paid (Net of Refund)	(17,182)	(40,614)
	NET CASH USED IN OPERATING ACTIVITIES	2,73,417	(87,800)
B.	CASH FLOW FROM INVESTING ACTIVITIES		
	Payments for purchase of property, plant and equipment	(591)	(3,428)
	Capital Work in Progress	(69,296)	-
	Sale /(Purchase) of Investment	(3,73,272)	91,829
	Proceeds from repayment of loan and advances	2,340	540
	Interest received	43,471	47,657
	Dividend received	5,293	5,256
	NET CASH GENERATED FROM INVESTING ACTIVITIES	(3,92,055)	1,41,854
C.	CASH FLOW FROM FINANCING ACTIVITIES :		
	Proceeds/(Repayment) from short term borrowings	79,032	87,871
	Dividend Paid	(2,131)	(10,978)
	Interest paid	(33,431)	(32,025)
	NET CASH GENERATED FROM FINANCING ACTIVITIES	43,470	44,868
	NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS (A+B+C)	(75,168)	98,922
	CASH AND CASH EQUIVALENTS OPENING BALANCE	1,43,454	44,532
	CASH AND CASH EQUIVALENTS CLOSING BALANCE	68,286	1,43,454

Notes-

- The above cashflow statement have been prepared using "Indirect Method" as set out in Ind AS 7 - Statement of Cash Flows.
- Cash and cash equivalents includes cash on hand, balances with banks in current account. Refer note 15.
- In case of Company's financing activities (including borrowings) there are no non-cash transactions or impact of changes in foreign exchange rates.
- Previous year figures have been regrouped/rearranged whether considered necessary to conform to current years presentation.

Notes forming part of the Financial Statements 1 to 49

In terms of our attached Report of even date

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm Registration No. 102860W/W100089

Ramaswamy Subramanian

Partner

(Membership No. 016059)

For and on behalf of the Board

Ravindra Suchanti

Director

DIN: 00143116

Rajvinder Singh

Director

DIN: 06931916

Tony Paul

Company Secretary

Sumanta Senapati

Chief Financial Officer

Place: Kolkata

Dated : 29th May, 2026

NOTES

to Standalone Financial Statements

1. General Information

Jardine Henderson Limited is the pioneer and leader in pest management and fumigation operation since last several decades. The company provides total pest management solution through a team of highly skilled operators and dedicated technical officers all over the country and constantly strive to be customer focused and quality driven being member of the IPCA (Indian Pest Control Association) and is able to keep abreast with the latest trends in Integrated Pest Management Techniques. In addition to Pest Management Services, the Company is also engaged in renting out of property and investment in shares and securities.

The financial statements as at 31 March 2026 present the financial position of the Company.

The functional and presentation currency of the Company is Indian Rupee ("INR") which is the currency of the primary economic environment in which the Company operates.

The financial statements for the year ended 31 March 2026 were approved by the Board of Directors and authorised for issue on 29th May 2026.

2.0 Material Accounting policies

The material accounting policies applied by the Company in the preparation of its financial statements are listed below. Such accounting policies have been applied consistently to all the periods presented in these financial statements unless otherwise indicated.

2.1 Basis of preparation

These financial statements have been prepared in accordance with Indian Accounting Standards (Ind As), under the historical cost convention on the accrual basis except for certain financial assets and liabilities which are measured at fair values, the provisions of the Companies Act, 2013 ("the Act") (to the extent notified) and guidelines issued by the Securities and Exchange Board of India (SEBI). The Ind As are prescribed under section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued thereafter.

2.2 Use of estimates and critical accounting judgements

In preparation of the financial statements, the Company makes judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and the associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and the underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and future periods affected.

Significant judgments and estimates relating to the carrying amounts of assets and liabilities include useful lives of property, plant and equipment, intangible assets, impairment of property, plant and equipment, provision for employee benefits and other provisions, recoverability of deferred tax assets, commitments and contingencies.

2.3 Property, plant and equipment

An item of property, plant and equipment is recognised as an asset if it is probable that future economic benefits associated with the item will flow to the Company and its cost can be measured reliably. This recognition principle is applied to the costs incurred initially to acquire an item of property, plant and equipment and also to costs incurred subsequently to add to, replace part of, or service it. All other repair and maintenance costs, including regular servicing, are recognised in the statement of profit and loss as incurred. When a replacement occurs, the carrying amount of the replaced part is derecognised. Where an item of property, plant and equipment comprises major components having different useful lives, these components are accounted for as separate items.

Property, plant and equipment are stated at cost, less accumulated depreciation and impairment. Cost includes all direct costs and expenditures incurred to bring the asset to its working condition and location for its intended use. Borrowing costs, if any, during the period of construction is capitalised as part of cost of the qualifying assets.

The gain or loss arising on disposal of an asset is determined as the difference between the sale proceeds and the carrying amount of the asset, and is recognised in the statement of profit and loss.

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2.4 Intangible assets

Computer software

Intangible assets costs are included in the balance sheet as intangible assets where they are clearly linked to long term economic benefits for the Company. In this case they are measured initially at purchase cost and then amortised on a WDV basis over their estimated useful lives. All other costs on software are expensed in the statement of profit and loss as and when incurred.

Subsequent to initial recognition, intangible assets with definite useful lives are reported at cost less accumulated amortisation and accumulated impairment losses.

2.5 Depreciation methods, estimated useful lives and residual value of property, plant and equipment and intangible assets

Depreciation and amortisation is calculated using written down value method to allocate their cost, net of their residual values on the basis of useful lives prescribed in Schedule II to the Companies Act, 2013. The estimated useful lives of assets and residual values are reviewed regularly and, when necessary, revised. No further charge is provided in respect of assets that are fully written down but are still in use.

The estimated useful lives for the main categories of property, plant and equipment and other intangible assets are:

Categories of assets	Useful life (in years)
Plant and Machinery	15
Furniture and Fixture	10
Building	60
Vehicles	8-10
Office Equipment	3-10
Software	5

2.6 Impairment of non-financial assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows which are largely independent of the cash flows from other assets or group of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

2.7 Investment property

Property that is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the Company, is classified as investment property. Investment property is measured initially at its cost, including related transaction costs and where applicable borrowing costs. Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred. When part of an investment property is replaced, the carrying amount of the replaced part is derecognised.

Investment properties are depreciated using the written down value method over their estimated useful lives. Investment property is having a useful life of 60 years.

2.8 Leases

Leases are classified as finance lease where the terms of the lease transfers substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

NOTES

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Company as lessee

- (i) **Operating lease** – Rentals payable under operating leases are charged to the statement of profit and loss on a straight line basis over the term of the relevant lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.
- (ii) **Finance lease** – Finance leases are capitalised at the commencement of lease, at the lower of the fair value of the property or the present value of the minimum lease payments. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation. Lease payments are apportioned between finance charges and reduction of the lease obligation so as to achieve a constant rate of interest.

Company as lessor

Lease income from operating leases where the Company is a lessor is recognised in income on a straight-line basis over the lease term unless the receipts are structured to increase in line with expected general inflation to compensate for the expected inflationary cost increases. The respective leased assets are included in the balance sheet based on their nature."

Effective April 1, 2019, the Company has adopted IND AS 116 -Leases. The adoption of the standard did not have any material impact on the financial statements of the Company.

2.9 Financial Instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability. The transaction costs directly attributable to the acquisition of financial assets and financial liabilities at fair value through profit and loss are immediately recognised in the statement of profit and loss.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts future cash receipts or payments through the expected life of the financial instrument, or where appropriate, a shorter period.

(a) Financial assets

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short term deposits which are readily convertible into known amounts of cash, are subject to an insignificant risk of change in value and have maturities of less than three months from the date of such deposits. These balances with banks are unrestricted for withdrawal and usage.

Other bank balances

Other bank balances include balances and deposits with banks that are restricted for withdrawal and usage or having maturities of more than three months from the date of such deposits.

Financial assets at amortized cost

Financial assets are subsequently measured at amortized cost if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets measured at fair value through other comprehensive income

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows or to sell these financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

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Financial assets measured at fair value through profit or loss

Financial asset not measured at amortized cost or at fair value through other comprehensive income is carried at fair value through profit or loss.

Impairment of financial assets

Loss allowance for expected credit losses is recognised for financial assets measured at amortized cost and fair value through other comprehensive income. The Company recognises life time expected credit losses for all trade receivables that do not constitute a financing transaction.

For financial assets whose credit risk has not significantly increased since initial recognition, loss allowance equal to twelve months expected credit losses is recognised. Loss allowance equal to the lifetime expected credit losses is recognised if the credit risk on the financial instruments has significantly increased since initial recognition.

De-recognition of financial assets

The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all risks and rewards of ownership of the asset to another entity.

If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the assets and an associated liability for amounts it may have to pay.

(b) Financial liabilities and equity instruments

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

Financial liabilities

Trade and other payables

Financial liabilities such as trade and other payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, using the effective interest rate method where the time value of money is significant

Borrowings

Interest-bearing bank loans, overdrafts and issued debt are initially measured at fair value and are subsequently measured at amortised cost using the effective interest rate method.

Derecognition of financial liabilities

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or they expire.

2.10 Employee benefits

(a) Short-term obligations

Liabilities for wages, salaries and other benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

(b) Post employment obligations

Defined contribution plans

The Company makes contributions to government administered provident fund scheme, employee state insurance scheme and pension fund scheme for the employees. The Company has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contribution plans and the contributions are recognised as employee benefit expense when they are due.

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Defined benefit plans - Gratuity

The liability or asset recognised in the balance sheet in respect of gratuity plan is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets, if any. The defined benefit obligation is calculated annually by actuaries using the projected unit credit method.

The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets, if any. This cost is included in employee benefit expense in the statement of profit and loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet.

Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service cost.

(c) Compensated absences

Compensated absences which are not expected to occur within twelve months after the end of the period in which the employee renders the related service are recognised based on actuarial valuation at the present value of the obligation as on the reporting date.

The obligations are presented as current liabilities in the balance sheet since the Company does not have an unconditional right to defer settlement for at least twelve months after the reporting period, regardless of when the actual settlement is expected to occur.

2.11 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Company will comply with all attached conditions.

Government grants relating to income are deferred and recognised in the profit or loss over the period necessary to match them with the costs that they are intended to compensate and presented within other operating income.

Government grants relating to the acquisition/ construction of property, plant and equipment are included in non-current liabilities as deferred income and are credited to profit or loss on a straight-line basis over the expected lives of the related assets and presented within other operating income."

2.12 Provisions

Provisions are recognised in the balance sheet when the Company has a present obligation (legal or constructive) as a result of a past event, which is expected to result in an outflow of resources embodying economic benefits which can be reliably estimated. Each provision is based on the best estimate of the expenditure required to settle the present obligation at the balance sheet date.

2.13 Income taxes

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

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to Standalone Financial Statements

Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised for all deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

Ind As 12, Appendix C, Uncertainty over Income Tax Treatments: on March 30, 2019, the ministry of Corporate affairs has notified Ind As 12, Appendix C, Uncertainty over Income Tax Treatments which is to be applied vide performing the determination of taxable profit (or Loss), tax basis, unused tax losses, unused tax credits and tax rates, when there is uncertainty over income tax treatments under Ind As 12. According to the appendix, companies need to determine the probability of the relevant tax authority accepting each tax statement, or group of tax statements, that the companies have used or plan to use in their income tax filing which has to be considered to compute the most likely amount or the expected value of the tax treatment when determining taxable profit (tax losses) tax basis, unused tax losses, unused tax credits and tax rates.

The standard permits two possible methods of transition:

* Full retrospective approach- Under this approach, Appendix C will be applied retrospectively to each prior reporting period presented in accordance with Ind As 8, Accounting Policies, Changes in accounting estimates and errors, without using hindsight, and

* Retrospectively with cumulative effect of initially applying appendix C recognised by adjusting equity on initial application, without adjusting comparatives.

The effective date for adoption of Ind As 12 appendix C is annual periods beginning on or after April 01, 2019.

On April 1, 2019, the Company adopted these amendments and there was no impact of these amendments on the Company's financial statements.

Amendment to Ind As 12, Income taxes: on March 30, 2019 the ministry of corporate affairs issued amendments to the guidance in Ind As 12, Income taxes, in connection with accounting for dividend distribution taxes.

The amendment clarifies that an entity shall recognise the income tax consequences of dividends in profit and loss, other comprehensive income or equity according to where the entity originally recognised those past transactions or events.

Effective date for application of this amendment is annual period beginning on or after April 01, 2019.

On April 1, 2019, the Company adopted these amendments and there was no impact of these amendments on the Company's financial statements.

2.14 Revenue

The Company has applied IND AS 115 which establishes a comprehensive framework for determining whether, how much and when revenue is to be recognised. IND AS 115 replaces IND AS 18 Revenue and IND AS 11 Construction Contracts.

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable net of discounts, taking into account contractually defined terms and excluding taxes or duties collected on behalf of the government.

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to Standalone Financial Statements

Sale of goods

Revenue from the sale of goods is recognized when the significant risks and rewards of ownership have been transferred to the buyer. No revenue is recognized if there are significant uncertainties regarding recovery of the amount due, associated costs or the possible return of goods.

Sale of services

Revenue from sale of service is recognised upon transfer of control of promised services to customers in an amount that reflects the consideration the company expects in exchange for those services.

Rental income

Revenue from renting is recognised on accrual basis in accordance with the terms of the relevant agreements.

2.15 Income recognition

a) Interest income

Interest income is accrued on a time proportion basis, by reference to the principal outstanding and the effective interest rate applicable.

b) Dividend income

Dividend income from investments is recognised when the shareholder's rights to receive payment have been established.

2.16 Inventories

Inventories are valued at lower of cost, computed on first in first out (FIFO) basis, and net realisable value. Cost of inventories include all cost incurred in bringing the inventories to their present location and condition.

2.17 Research and development

Revenue expenditure on research and development is recognised as a charge in the Statement Profit and Loss. Capital expenditure on assets acquired for research and development is added to Property, plant and equipment, if any.

2.18 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker.

The managing director assesses the financial performance and position of the Company, and makes strategic decisions. The managing director has been identified as being the chief operating decision maker. Refer note 45 for segment information presented.

2.19 Earnings per share

Earnings per share is calculated by dividing the net profit or loss for the year attributable to equity share holders, by the weighted average numbers of equity shares outstanding during the year.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

2.20 Contingent Liabilities

Liabilities which are material and whose future outcome cannot be ascertained with reasonable certainty are treated as contingent and disclosed by way of notes to the accounts.

2.21 Rounding of amounts

All amounts disclosed in the financial statements and notes have been rounded off to the nearest hundreds as per the requirements of Schedule III, unless stated otherwise.

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to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 3 | Property, Plant and Equipment

PARTICULARS	GROSS BLOCK - AT COST				DEPRECIATION				NET BLOCK
	As at 1 April 2024	Additions/ Adjustments	Sales/ Adjustments	As at 31st March 2025	As at 1 April 2024	For the year	Sales/ Adjustments during the year	As at 31 March, 2025	As at 31st March, 2025
Freehold Land	4,997	-	-	4,997	-	-	-	-	4,997
Buildings	82,092	-	-	82,092	27,432	2,706	-	30,138	51,954
Furniture and Fittings	34,753	1,768	-	36,521	25,190	2,195	-	27,385	9,136
Vehicles	1,35,003	-	-	1,35,003	1,12,519	6,079	-	1,18,598	16,405
Plant and Machinery	1,04,320	1,660	-	1,05,980	65,405	7,997	-	73,402	32,578
Office Equipment's	21,109	-	-	21,109	17,132	1,289	-	18,421	2,688
	3,82,274	3,428	-	3,85,702	2,47,678	20,266	-	2,67,944	1,17,758

PARTICULARS	GROSS BLOCK - AT COST				DEPRECIATION				NET BLOCK
	As at 1 April 2025	Additions/ Adjustments	Sales/ Adjustments	As at 31st March 2026	As at 1 April 2025	For the year	Sales/ Adjustments during the year	As at 31 March, 2026	As at 31st March, 2026
Freehold Land	4,997	-	-	4,997	-	-	-	-	4,997
Buildings	82,092	-	-	82,092	30,138	2,572	-	32,710	49,382
Furniture and Fittings	36,521	-	-	36,521	27,385	2,034	-	29,419	7,102
Vehicles	1,35,003	-	-	1,35,003	1,18,598	3,849	-	1,22,447	12,556
Plant and Machinery	1,05,980	102	-	1,06,082	73,402	5,202	-	78,604	27,478
Office Equipment's	21,109	489	-	21,598	18,421	594	-	19,015	2,583
	3,85,702	591	-	3,86,293	2,67,944	14,251	-	2,82,195	1,04,098

Note: On transition to Ind AS, the Company has elected to measure its property, plant and equipment at previous GAAP carrying amounts and considered the same as its deemed cost. Accordingly, the net carrying amount as at the transition date has become its new gross block from the said date.

Note : 4 | Capital work-in-progress

As at March 31, 2026				
Description	As at 01 April 2025	Addition	Deductions / Adjustments	Closing as at 31 March 2026
Others	3,639	69,296	-	72,935
Total	3,639	69,296	-	72,935

As at March 31, 2025				
Description	As at 01 April 2024	Addition	Deductions / Adjustments	Closing as at 31 March 2025
Others	3,639	-	-	3,639
Total	3,639	-	-	3,639

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

As at March 31, 2026				
Description	Amount of capital work-in-progress to be completed in			
	Less than 1 year	1-2 years	2-3 years	More than 3 years
Projects in progress:				
Others	69,296	-	3,639	-
Total	69,296	-	3,639	-

As at March 31, 2025				
Description	Amount of capital work-in-progress to be completed in			
	Less than 1 year	1-2 years	2-3 years	More than 3 years
Projects in progress:				
Others	-	3,639	-	-
Total	-	3,639	-	-

Note : 5 | Investment Properties

Particulars	31 March 2026	31 March 2025
Gross carrying amount		
Opening gross carrying amount / Deemed cost	46,683	46,683
Additions	-	-
Closing gross carrying amount	46,683	46,683
Accumulated depreciation		
Opening accumulated depreciation	17,261	15,712
Depreciation charge	1,471	1,549
Closing accumulated depreciation	18,732	17,261
Net carrying amount	27,951	29,422

Fair value of the aforesaid property is 30,326 (31 March 2025: 30,326).

The Company has recognised 2,54,926 and 2,30,389 as operating income for the year ended 31 March 2026 and 31 March 2025 respectively with regards to the aforesaid property.

The Company has recognised 2,60,542 and 26,915 as directly identifiable expenses for the year ended 31 March 2026 and 31 March 2025 respectively with regards to the aforesaid property.

Estimation of fair value

The fair values of investment properties have been determined by the management. The main inputs used are quantum, area, location, demand, and trend of fair market value in the area.

The resulting fair value estimates for investment properties are included in level 3.

NOTES

to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 6 | Intangible Assets (Acquired)

PARTICULARS	GROSS BLOCK - AT COST				DEPRECIATION				NET BLOCK
	As at 01 April 2024	Additions/ Adjustments	Sales/ Adjustments	As at 31st March 2025	As at 01 April 2024	For the year	Sales/ Adjustments during the year	As at 31 March 2025	As at 31st March 2025
Softwares	3,404	-	-	3,404	2,806	-	-	2,806	598
	3,404	-	-	3,404	2,806	-	-	2,806	598

PARTICULARS	GROSS BLOCK - AT COST				DEPRECIATION				NET BLOCK
	As at 01 April 2025	Additions/ Adjustments	Sales/ Adjustments	As at 31st March 2026	As at 01 April 2025	For the year	Sales/ Adjustments during the year	As at 31 March 2026	As at 31st March 2026
Softwares	3,404	-	-	3,404	2,806	-	-	2,806	598
	3,404	-	-	3,404	2,806	-	-	2,806	598

Note : 7 | Investment in Associate

	Particulars	31 March 2026	31 March 2025
	Investment in Equity Instruments (fully paid up)		
i)	Quoted :		
	485,366 (31 March 2025 : 485,366) equity shares of Rydak Syndicate Ltd having face value of Rs. 10 each.	31,549	31,549
	Total	31,549	31,549
	Less : Provision for diminution in Investments	-	-
		31,549	31,549
ii)	Unquoted :		
	63,975 (31 March 2025 : 63,975) equity shares of Bararee Investments & Leasing Co.Ltd having face value of Rs. 10 each.	12,371	12,371
	42,984 (31 March 2025 : 42,984) equity shares of Belvedere Estates Ltd having face value of Rs. 10 each.	4,408	4,408
	1,41,802 (31 March 2025 : 1,41,802) equity shares of Behubor Trading Limited having face value of Rs. 10 each.	7,344	7,344
	Total	24,123	24,123
	Less : Provision for diminution in Investments	-	-
		24,123	24,123
	Total investments in associate (net)	55,672	55,672
(a)	Aggregate amount of quoted investments and market value thereof*	*	*
(b)	Aggregate amount of unquoted investments	24,123	24,123
(c)	Aggregate amount of impairment in the value of investments	-	-

* The market value of Rydak Syndicate Limited is not available. Since the share is not actively traded in Calcutta Stock Exchange.

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 8 | Investments - Non Current

Particulars		31 March 2026	31 March 2025
	Investment in equity shares designated at FVTPL (fully paid up):		
i)	Quoted		
	3,740 (31 March 2025 : 3,740) equity shares of ICICI Bank Limited having face value of Rs. 2 each.	45,101	50,428
ii)	Unquoted		
	117,900 (31 March 2025 : 117,900) equity shares of Diamond Products Printing & Processing Industries Ltd having face value of Rs. 10 each.	-	-
	23,000 (31 March 2025 : 23,000) equity shares of Kant & Co. Ltd having face value of Rs. 10 each.	1,31,503	1,30,109
		1,76,604	1,80,537
	Other Investments through FVTPL		
	Investment in preference share - Others		
	Unquoted		
	1,041, 5% Cumulative Preference Shares in The Baranagar Jute Factory PLC having face value of £.5 each.	-	-
	Investment in debentures of associates		
	Unquoted		
	0.5% Debenture Stock in Belvedere Estates Ltd having face value of Rs. 3 each.	5,587	5,587
		5,587	5,587
	Total non current investments (net)	1,82,191	1,86,124
(a)	Aggregate amount of quoted investments and market value thereof	45,101	50,428
(b)	Aggregate amount of unquoted investments	1,37,090	1,35,696

Note : 9 | Other Financial Assets- Non-Current

Particulars		31 March 2026	31 March 2025
	Fixed Deposit with maturity exceeding 12 months (including accrued interest)	38,210	1,07,233
	Security Deposit	13,322	13,322
	Total	51,532	1,20,555

Note : 10 | Non current tax asset (net)

Particulars		31 March 2026	31 March 2025
	Advance income tax, (Net of provision for tax 2,17,466 (31 March 2025: 2,32,158))	2,04,789	1,87,606
	Total	2,04,789	1,87,606

NOTES

to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 11 | Deferred tax assets (net)

Particulars	31 March 2026	31 March 2025
Deferred tax asset		
Expenses allowable under income tax on payments basis	45,341	45,379
Allowance for doubtful debts – trade receivables	5,687	6,315
Allowance for doubtful debts – interest receivables	15,788	22,237
Gross deferred tax assets	66,816	73,931
Deferred tax liability		
Property, plant and equipment	4,672	3,867
Gross deferred tax liability	4,672	3,867
Net deferred tax asset	62,144	70,064

Note : 12 | Inventories

Particulars	31 March 2026	31 March 2025
Fumigation Materials	65,581	95,234
Pest Control Materials	74,896	56,903
Total	1,40,477	1,52,137

Note : 13 | Investments

Particulars	31 March 2026	31 March 2025
Investment in Mutual Fund	4,91,732	1,02,619
Total	4,91,732	1,02,619

Note : 14 | Trade receivables

Particulars	31 March 2026	31 March 2025
Secured and considered good	9,747	7,417
Unsecured, considered good	5,68,223	6,23,485
Unsecured, considered doubtful	21,873	24,287
Less: Allowance for doubtful debts	(21,873)	(24,287)
Total	5,77,970	6,30,902

Refer note 40 for risk relating to trade receivables

Note : 15 | Cash and cash equivalents

Particulars	31 March 2026	31 March 2025
Cash and cash equivalents		
Cash in hand	1,408	908
Balances with banks:		
- In current account	66,878	91,546
- In Fixed Deposit with original maturity less than 3 months	-	51,000
Total	68,286	1,43,454

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 16 | Other Bank Balances

Particulars	31 March 2026	31 March 2025
Unpaid Dividend Account@	13,078	5,210
Fixed Deposit with original maturity of more than three months but less than 12 months@@	1,70,076	1,02,108
Total	1,83,154	1,07,318

@ Earmarked for payment of unpaid dividend

@@Rs 54.80 Lakhs lien against cash credit facilities of Rs 390 Lakhs provided by SBI

Note : 17 | Loans- Current

Particulars	31 March 2026	31 March 2025
Unsecured, considered good		
Loans to related parties (refer note no. 47)		
Rydak Syndicate Limited	3,99,103	3,99,103
Jardine Pest Management Limited	6,019	6,019
Bararee Investments & Leasing Co. Limited	151	2,491
Behubor Trading Limited	2,779	2,779
Other Loans & Advances:		
Loans to Staff	5,546	12,056
Inter Corporate deposits	4,552	4,552
Interest receivable	3,65,408	3,61,265
Less:- Allowance for doubtful debts on interest receivable	(60,725)	(85,527)
Total	7,22,833	7,02,738

Note : 18 | Other Financial Assets- Current

Particulars	31 March 2026	31 March 2025
Advance to others	37,642	38,650
Security deposits	21,115	21,328
Total	58,757	59,978

Note : 19 | Other current assets

Particulars	31 March 2026	31 March 2025
Capital Advance	-	64,917
Advance To Other	72,379	20,954
Prepaid expenses	16,672	-
Balances with excise and other government authorities*	7,950	4,14,559
Total	97,001	5,00,430

*Includes Rs 404 lakhs paid to KMC

NOTES

to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 20 | Equity Share Capital

Particulars	31 March 2026	31 March 2025
Authorized equity share capital		
300,000 Equity shares of Rs. 100 each	3,00,000	3,00,000
Issued, subscribed and fully paid-up equity share capital		
200,000 Equity shares of Rs. 100 each	2,00,000	2,00,000
	2,00,000	2,00,000

(i) Movement in equity share capital

Particulars	31 March 2026		31 March 2025	
	No. of shares	Amount	No. of shares	Amount
Equity shares				
At the beginning of the year	2,00,000	2,00,000	2,00,000	2,00,000
Issued during the year	-	-	-	-
Outstanding at the end of the year	2,00,000	2,00,000	2,00,000	2,00,000

(ii) Terms / rights attached to equity shares

The Company has only 1 class of equity shares having par value of Rs.100/- per share. Each holder of equity shares is entitled to one vote per share. The Shareholders are entitled for dividend declared by the Company which is proposed by the Board of Directors and approved by the Shareholders in Annual General Meeting.

In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the Company after the distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

(iii) Shareholding of promoter

The company is professionally managed under the supervision, control and direction of the board of directors and no single shareholder or group of shareholders can be identified as the promoter of the company.

(iv) Details of shareholders holding more than 5 % shares in the company

Particulars	31 March 2026		31 March 2025	
	No. of shares	% of holding	No. of shares	% of holding
Equity shares of Rs. 100 each fully paid-up				
Vibha Leasing Pvt. Ltd.	14,182	7.09%	14,182	7.09%
Colour Cartons Packaging(I) Pvt Ltd	12,351	6.18%	12,351	6.18%
Behubor Trading Ltd.	20,652	10.33%	20,652	10.33%
Kant & Co. Ltd.	20,029	10.02%	20,029	10.02%
Mannalal Chemical Industries Pvt. Ltd.	15,000	7.50%	15,000	7.50%
G. L. Mehta Sanatan Trust	12,690	6.35%	12,690	6.35%
Dhelakhat Tea Co. Limited	10,606	5.30%	10,606	5.30%

As per the Records of the Company, the above Shareholding represents both legal and beneficial ownership of shares.

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 21 | Other Equity

Particulars	31 March 2026	31 March 2025
Reserves and surplus		
a) General reserve	18,27,531	18,27,531
b) Retained earnings	26,314	2,20,235
Total reserves and surplus	18,53,845	20,47,766

Particulars	31 March 2026	31 March 2025
Reserves and surplus		
a) General reserve		
Opening balance	18,27,531	18,27,531
Amount transferred from retained earnings	-	-
Closing balance	18,27,531	18,27,531
b) Retained earnings		
Opening balance	2,20,235	1,98,552
Net profit/ (loss) for the year	(1,93,065)	50,236
Items of other comprehensive income recognised directly in retained earnings		
- Remeasurements of post-employment benefit obligation, net of tax	9,144	(18,553)
Dividend paid	(10,000)	(10,000)
Closing balance	26,314	2,20,235
Total reserves and surplus	18,53,845	20,47,766

Nature and purpose of other reserves**(i) General reserve**

Under the erstwhile Indian Companies Act, 1956, a general reserve was created through an annual transfer of net profit at a specified percentage in accordance with applicable regulations. Consequent to introduction of Companies Act, 2013, the requirement to mandatory transfer a specified percentage of the net profit to general reserve has been withdrawn though the Company may transfer such percentage of its profits for the financial year as it may consider appropriate. Declaration of dividend out of such reserve shall not be made except in accordance with rules prescribed in this behalf under the Act.

(ii) Retained earnings

Retained Earnings are the profits that the Company has earned till date, less any transfer to general reserve, dividends or other distributions paid to shareholders.

Note : 22 | Borrowings-non-Current

Particulars	31 March 2026	31 March 2025
Secured		
Vehicle Loan	-	-
Total	-	-

NOTES

to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 23 | Provisions- Non-current

Particulars	31 March 2026	31 March 2025
Provision for employee benefits		
Provision for gratuity (Refer note 41)	97,961	1,30,188
Total	97,961	1,30,188

Note : 24 | Borrowings - Current

Particulars	31 March 2026	31 March 2025
Loans repayable on demand		
Secured		
Cash credit from banks*	3,69,335	2,90,303
Total	3,69,335	2,90,303

*Cash credit from banks are secured against hypothecation of stock, receivables and all current assets of present and future value and Rs 54.80 Lakhs cash collateral in the form STD and are repayable on demand. The above loans carry interest @ 9% to 10% p.a.

Note : 25 | Trade Payables

Particulars	31 March 2026	31 March 2025
Trade Payables (Refer note 46)	2,15,573	1,95,374
Total	2,15,573	1,95,374

Note : 26 | Other financial liabilities- Current

Particulars	31 March 2026	31 March 2025
Unpaid dividend	13,078	5,210
Payable to employees	54,961	50,714
Advance Received	51,000	51,000
Security Deposit	1,08,796	94,135
Others liability payable	32,175	24,992
Total	2,60,010	2,26,051

Note : 27 | Provisions -Current

Particulars	31 March 2026	31 March 2025
Provision for employee benefits		
Provision for gratuity (Note 41)	16,406	-
Provision for compensated absences	60,022	44,348
Total	76,428	44,348

Note : 28 | Other current liabilities

Particulars	31 March 2026	31 March 2025
Statutory Dues Payable	28,968	36,984
Total	28,968	36,984

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 29 | Revenue from operations

Particulars	31 March 2026	31 March 2025
Income from pest management services	22,09,646	21,78,745
Income from renting out of Investment Properties	2,54,927	2,30,389
Total	24,64,573	24,09,134

Note : 30 | Other income

Particulars	31 March 2026	31 March 2025
Interest income from financial assets at amortised cost	72,416	43,581
Dividend income from equity investments designated at fair value through profit or loss	5,293	5,256
Miscellaneous Income	2,27,143	47,904
Net gain/(Loss) on financial assets measured at fair value through profit or loss	11,907	17,004
Total	3,16,759	1,13,745

Note : 31 | Cost of materials consumed

Particulars	31 March 2026	31 March 2025
(A) Pest Control Materials		
Opening stock	56,903	64,262
Add: Purchases	6,01,194	5,78,692
	6,58,097	6,42,954
Less: Closing stock	74,896	56,903
Pest Control Materials Consumed (A)	5,83,201	5,86,051
(B) Fumigation Materials		
Opening stock	95,234	1,10,342
Add: Purchases	1,16,366	1,49,489
	2,11,600	2,59,831
Less: Closing stock	65,581	95,234
Fumigation Materials Consumed (B)	1,46,019	1,64,597
Material Consumed (A+B)	7,29,220	7,50,648
Details of Materials (100% Indigenous) consumed during the year:		
Tents	47,062	70,671
Others	6,82,158	6,79,977
Total	7,29,220	7,50,648

Note : 32 | Employee benefits expense

Particulars	31 March 2026	31 March 2025
Salaries, Wages Bonus etc.	10,02,991	9,76,560
Contribution to Provident, pension and other funds	94,927	84,262
Gratuity (Note No.41)	17,031	17,224
Staff Welfare expenses	83,202	76,833
Total	11,98,151	11,54,879

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to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 33 | Finance costs

Particulars	31 March 2026	31 March 2025
Interest and finance charges on financial liabilities not at fair value through profit or loss	33,431	32,025
Total	33,431	32,025

Note : 34 | Depreciation and Amortisation Expenses

Particulars	31 March 2026	31 March 2025
Depreciation of property, plant and equipments (Note 3)	14,251	20,266
Amortization of intangible assets (Note 6)	-	-
Depreciation on investment properties (Note 5)	1,471	1,549
Total	15,722	21,815

Note : 35 | Other expenses

Particulars	31 March 2026	31 March 2025
Power and fuel	16,018	12,424
Rent & hire charges	48,607	72,741
Repairs to machinery	12,920	10,600
Repairs Others	38,271	12,387
Insurance	3,784	2,974
Rates and taxes	5,13,386	60,666
Auditor's remuneration [Refer note 45b]	6,750	6,750
Sales promotion expenses	573	14,725
Travelling expenses	1,48,118	1,29,902
Freight	67,455	54,001
Printing & stationary	4,645	4,979
Legal expenses	2,689	3,978
Professional fees	35,877	26,060
Postage & telephone expenses	6,225	6,152
Allowance for doubtful debts - Trade receivables	(2,414)	(2,336)
Directors' sitting fees	6,700	8,200
Flat maintenance expenses	21,700	29,562
Miscellaneous expenses	61,863	42,760
Total	9,93,167	4,96,525

Note : 36 | Earnings per share

Particulars	31 March 2026	31 March 2025
(a) Profit attributable to equity holders of the company used in calculating basic and diluted earnings per share	(1,93,065)	50,236
(b) Weighted average number of equity shares used as the denominator in calculating basic and diluted earnings per share (in numbers)	2,00,000	2,00,000
(c) Nominal value of Equity Share	100	100
(d) Basic and diluted earnings per share	(96.53)	25.12

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 37 | Income tax expense

This note provides an analysis of the Company's income tax expense, shows amounts that are recognised in profit or loss or other comprehensive income and how the tax expense is affected by non-assessable and non-deductible items.

Particulars	31 March 2026	31 March 2025
(a) Income tax expense		
Current tax		
Current tax on profits for the year		
Profit and loss	-	15,700
Total current tax expense	-	15,700
Deferred tax		
Decrease (increase) in deferred tax assets	3,901	1,038
(Decrease) increase in deferred tax liabilities	805	13
Total deferred tax expense/(benefit)	4,706	1,051
Income tax expense	4,706	16,751
Current tax expense recognised in profit or loss		
Current tax on profits for the year		
Profit and loss	-	15,700
Total current tax expense (A)	-	15,700
Deferred tax expense recognised in profit or loss		
Deferred taxes	4,706	1,051
Total deferred tax expense recognised in profit or loss (B)	4,706	1,051
Deferred tax expense recognised in Other comprehensive income		
Deferred taxes	(3,213)	6,518
Total deferred tax expense recognised in Other comprehensive income (C)	(3,213)	6,518
Total deferred tax for the year (B+C)	1,493	7,569
Total income tax expense recognised in profit or loss (A+B)	4,706	16,751
Total income tax expense recognised in Other comprehensive income (C)	(3,213)	6,518
Total income tax expense (A+B+C)	1,493	23,269

(b) Reconciliation of tax expense and the accounting profit multiplied by tax rate:

Particulars	31 March 2026	31 March 2025
Profit before tax	(1,88,359)	66,987
Tax at the rate of 26.00% (2024-25 – 27.82%)	-	18,636
Difference in tax rate for sale of investments	-	-
Impact due to changes in tax rates	7,802	2,845
Net gain on fair valuation of investments on which no deferred tax created	(3,096)	(4,730)
Total income tax expense/(credit)	4,706	16,751

NOTES

to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 38 | Capital management

(a) Risk management

The company's objectives when managing capital are to:

- safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and
- maintain an optimal capital structure to reduce the cost of capital.

The capital structure of the Company is based on management's judgement of the appropriate balance of key elements in order to meet its strategic and day-to-day needs. The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. The funding requirement is met through the equity, given by the shareholder.

In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, issue new shares.

The Company's policy is to maintain a stable and strong capital structure with a focus on total equity so as to maintain investor, creditors and market confidence and to sustain future development and growth of its business. The Company will take appropriate steps in order to maintain, or if necessary adjust, its capital structure.

The amount mentioned under total equity in balance sheet is considered as Capital.

(b) Dividends paid and proposed

Particulars	31 March 2026	31 March 2025
(i) Equity shares		
Final dividend for the year ended 31 March, 2025 - Rs. 5 (31 March 2024 Rs. 5) per fully paid share	10,000	10,000
Dividend Distribution Tax	-	-
(ii) Dividends not recognised at the end of the reporting period		
In addition to the above dividends, since year end the board has recommended the payment of a final dividend of Rs. Nil/- per fully paid equity share (31 March 2025 – Rs.5/-). This proposed dividend is subject to the approval of shareholders in the ensuing annual general meeting.	-	10,000

Note : 39 | Fair value measurements

Financial instruments by category

Particulars	31 March 2026			31 March 2025		
	FVPL	FVOCI	Amortised cost	FVPL	FVOCI	Amortised cost
Financial assets						
Investments in equity instruments	1,76,604	-	-	1,80,537	-	-
Investments in debentures	5,587	-	-	5,587	-	-
Investments in mutual funds	4,91,732	-	-	1,02,619	-	-
Security Deposits	-	-	34,437	-	-	34,650
Fixed Deposit with original maturity exceeding 12 months	-	-	38,210	-	-	1,07,233
Interest Receivable	-	-	3,04,683	-	-	2,75,738

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Particulars	31 March 2026			31 March 2025		
	FVPL	FVOCI	Amortised cost	FVPL	FVOCI	Amortised cost
Trade receivable	-	-	5,77,970	-	-	6,30,902
Cash balances	-	-	68,286	-	-	1,43,454
Other bank balances	-	-	1,83,154	-	-	1,07,318
Loans & Advances to related parties	-	-	4,08,052	-	-	4,10,392
Loans & Advances to staff	-	-	5,546	-	-	12,056
Inter Corporate deposits	-	-	4,552	-	-	4,552
Advance to others	-	-	37,642	-	-	38,650
Total financial assets	6,73,923	-	16,62,532	2,88,743	-	17,64,945
Financial liabilities						
Bank overdraft	-	-	3,69,335	-	-	2,90,303
Security Deposits	-	-	1,08,796	-	-	94,135
Trade payable	-	-	2,15,573	-	-	1,95,374
Unpaid Dividend	-	-	13,078	-	-	5,210
Payable to Employees	-	-	54,961	-	-	50,714
Other Payables	-	-	32,175	-	-	24,992
Vehicle Loan	-	-	-	-	-	-
Advance Received	-	-	51,000	-	-	51,000
Total financial liabilities	-	-	8,44,918	-	-	7,11,728

FVPL - Fair Value Through Profit & Loss

FVOCI - Fair value through Other Comprehensive Income

Amortised Cost - On actual Cost

(i) Fair value hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost and for which fair values are disclosed in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Company has classified its financial instruments into the three levels prescribed under the accounting standard.

Level 1: Level 1 hierarchy includes financial instruments measured using quoted prices.

Level 2: The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. Fair values are determined in whole or in part, using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

The entire financial assets and liabilities of the Company is classified as Level 3 in the fair value hierarchy due to the inclusion of unobservable inputs including counterparty credit risk.

Note:

- a) There have been no transfers between Level 1 and Level 2 for the years ended March 31, 2026 and March 31, 2025

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to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

- b) Costs of certain unquoted equity instruments has been considered as an appropriate estimate of fair value because of a wide range of possible fair value measurements and cost represents the best estimate of fair value within that range.

(ii) Valuation technique used to determine fair value

Specific valuation techniques used to value financial instruments include:

- the fair value of the financial instruments is determined using discounted cash flow analysis.

The carrying amounts of remaining financial assets and liabilities are considered to be the same as their fair values.

The fair values for financial instruments were calculated based on cash flows discounted using current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy due to the inclusion of unobservable inputs including counterparty credit risk.

Management uses its best judgement in estimating the fair value of its financial instruments. However, there are inherent limitations in any estimation technique. Therefore, for substantially all financial instruments, the fair value estimates presented above are not necessarily indicative of the amounts that the Company could have realised or paid in sale transactions as of respective dates. As such, fair value of financial instruments subsequent to the reporting dates may be different from the amounts reported at each reporting date.

Note : 40 | Financial Risk Management

The Company's activities are exposed to a variety of financial risks: credit risk, liquidity risk and market risk (i.e. foreign currency risk, interest rate risk and price risk).

This note explains the sources of risk which the entity is exposed to and how the entity manages the risk:

Risk	Exposure arising from	Measurement	Management
Credit risk	Cash and cash equivalents, trade receivables and financial assets measured at amortised cost.	Aging analysis Credit ratings	Diversification of customer base, diversification of bank deposits, Customer credit limits
Liquidity risk	Financial liabilities that are settled by delivering cash or another financial asset.	Cash flow forecasts	Availability of committed credit lines and borrowing facilities
Market risk – a) security prices	Investments in equity securities	Sensitivity analysis	Portfolio diversification

(A) Credit risk

Credit risk arises from the possibility that the counter party may not be able to settle their obligations as agreed. To manage this, the Company periodically assesses financial reliability of customers and other counter parties, taking into account the financial condition, current economic trends, and analysis of historical bad debts and ageing of financial assets. Individual risk limits are set and periodically reviewed on the basis of such information.

It considers reasonable and supportive forwarding-looking information such as:

- Actual or expected significant adverse changes in business,
- Actual or expected significant changes in the operating results of the counterparty,
- Financial or economic conditions that are expected to cause a significant change to the counterparty's ability to meet its obligations,
- Significant increase in credit risk on other financial instruments of the same counterparty,

Financial assets are written off when there is no reasonable expectations of recovery.

The Company measures the expected credit loss of trade receivables from individual customers based on historical trend, industry practices and the business environment in which the entity operates. Loss rates are based on actual credit loss experience and past trends.

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

i) Trade receivables

Customer credit risk is managed by the Company through established policy and procedures and control relating to customer credit risk management. Trade receivables are non-interest bearing and are generally carrying 45 to 90 days credit terms. The Company has a detailed review mechanism of overdue customer receivables at various levels within organisation to ensure proper attention and focus for realisation.

The ageing of trade receivables as of balance sheet date is given below. The age analysis have been considered from the due date:

	Less than six months	More than six months	Total
Trade receivable as on 31 March 2026 (Gross)	3,61,628	2,38,215	5,99,843
Less: Provision for impairment loss	-	(21,873)	(21,873)
Trade receivable as on 31 March 2026 (Net)	3,61,628	2,16,342	5,77,970

	Less than six months	More than six months	Total
Trade receivable as on 31 March 2025 (Gross)	3,79,508	2,75,681	6,55,189
Less: Provision for impairment loss	-	(24,287)	(24,287)
Trade receivable as on 31 March 2025 (Net)	3,79,508	2,51,394	6,30,902

The requirement for impairment is analysed at each reporting date. Refer note 14 for details on the impairment of trade receivables. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets disclosed in Note 39. The Company does not hold collateral as security.

As at March 31, 2026						
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed – considered good	3,61,628	45,684	97,481	45,034	50,016	5,99,843
Undisputed – Credit Impaired	-	-	-	-	-	-
Disputed - considered good	-	-	-	-	-	-
Disputed - considered doubtful	-	-	-	-	-	-
Trade receivables due	3,61,628	45,684	97,481	45,034	50,016	5,99,843
Less: Allowance for Credit Loss	-	-	-	-	-	21,873
Total trade receivables	3,61,628	45,684	97,481	45,034	50,016	5,77,970

As at March 31, 2025						
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed – considered good	3,79,508	39,634	1,35,832	50,198	50,017	6,55,189
Undisputed – Credit Impaired	-	-	-	-	-	-
Disputed - considered good	-	-	-	-	-	-
Disputed - considered doubtful	-	-	-	-	-	-
Trade receivables due	3,79,508	39,634	1,35,832	50,198	50,017	6,55,189
Less: Allowance for Credit Loss	-	-	-	-	-	24,287
Total trade receivables	3,79,508	39,634	1,35,832	50,198	50,017	6,30,902

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to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

ii) Financial instruments and deposits

Credit risk from balances with banks and financial institutions is managed by the Company's treasury department in accordance with the Company's policy. Investments of surplus funds are made only with approved counterparties and within credit limits assigned to each counterparty. Counterparty credit limits are reviewed by the Companies' Board of Directors on an annual basis, and may be updated throughout the year subject to approval of the Companies' Finance Committee. The limits are set to minimise the concentration of risks and therefore mitigate financial loss through counterparty's potential failure to make payments.

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk was 16,62,532 as at 31 March 2026, 17,64,945 as at 31 March 2025, being the total of the carrying amount of trade receivables and other financial assets

(B) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. This is generally performed in accordance with practice and limits set by the Company.

(i) Maturities of financial liabilities

The tables below analyse the Company's financial liabilities into relevant maturity groupings based on their contractual maturities for:

- all financial liabilities

The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Contractual maturities of financial liabilities 31 March 2026	Less than 1 year	More than 1 year	Total
Bank overdraft	3,69,335	-	3,69,335
Security Deposits	1,08,796	-	1,08,796
Trade payable	2,15,573	-	2,15,573
Unpaid Dividend	13,078	-	13,078
Payable to Employees	54,961	-	54,961
Other Payables	32,175	-	32,175
Advance Received	51,000	-	51,000
Total financial liabilities	8,44,918	-	8,44,918

Contractual maturities of financial liabilities 31 March 2025	Less than 1 year	More than 1 year	Total
Bank overdraft	2,90,303	-	2,90,303
Security Deposits	94,135	-	94,135
Trade payable	1,95,374	-	1,95,374
Unpaid Dividend	5,210	-	5,210
Payable to Employees	50,714	-	50,714
Other Payables	24,992	-	24,992
Advance Received	51,000	-	51,000
Total financial liabilities	7,11,728	-	7,11,728

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

(C) Market risk**(i) Foreign currency risk**

Foreign Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Company's transactions are denominated only in INR and hence the Company is not exposed to any foreign currency risk.

(ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is not exposed to the risk of changes in market interest rates because it does not have any floating rate borrowings nor does it have any variable rate financial assets.

(iii) Price risk**(a) Exposure**

The risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer or by factors affecting all similar financial instruments traded in the market.

The company's exposure to equity securities price risk arises from investments held by the company in equity securities and classified in the balance sheet as at fair value through profit and loss account.

(b) Sensitivity

The table below summarizes the impact of increases/decreases of the share prices on the Company's equity.

Particulars	Impact on profit before tax		Impact on other component of equity	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Increase by 5% (2025: 5%)*	33,696	14,437	24,935	10,684
Decrease by 5% (2025: 5%)*	(33,696)	(14,437)	(24,935)	(10,684)

* Holding all other variables constant

Note : 41 | Employee benefit obligations**(i) Defined contribution plan**

The Company makes contributions, determined as a specified percentage of employee salaries, in respect of qualifying employees towards Provident fund which is defined contribution plan. The Company has no obligations other than to make the specified contributions. The contributions are recognised in the Statement of Profit and Loss as they accrue. The amount recognised as an expense towards contribution to Provident fund for the year aggregates to 94,927 (2024-25: 84,262).

(ii) Post-employment obligations**a) Gratuity**

The Company provides for gratuity for employees in India as per the Payment of Gratuity Act, 1972. Employees who are in continuous service for a period of 5 years are eligible for gratuity. The amount of gratuity payable on retirement/ termination is the employees last drawn basic (including dearness allowance) salary per month computed proportionately for 15 days (reckoning 26 days for a month) salary multiplied by the number of years of service. The gratuity plan is a funded plan and the Company makes contributions to recognised funds in India.

Based on actuarial valuation, a provision is recognised in full for the projected obligation over and above the funds held in scheme.

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to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

(iii) Balance sheet recognition

a) Gratuity

The amounts recognised in the balance sheet and the movements in the net defined benefit obligation over the year are as follows:

Particulars	Present value of obligation	Fair value of plan assets	Net amount
1 April 2024	1,12,599	23,403	89,196
Current service cost	10,937	-	10,937
Interest expense/(income)	7,545	1,258	6,287
Total amount recognised in profit or loss	18,482	1,258	17,224
Remeasurements	-	-	-
Return on plan assets, excluding amounts included in interest expense/(income)	-	(285)	285
Actuarial (gain)/loss from change in financial assumptions	5,320	-	5,320
Actuarial (gain)/loss from unexpected experience	19,466	-	19,466
Total amount recognised in other comprehensive income	24,786	(285)	25,071
Employer contributions/ premium paid	-	-	-
Benefit payments	(12,663)	(11,360)	(1,303)
31-Mar-25	1,43,205	13,016	1,30,188

Particulars	Present value of obligation	Fair value of plan assets	Net amount
1 April 2025	1,43,205	13,016	1,30,188
Current service cost	9,126	-	9,126
Interest expense/(income)	8,838	934	7,904
Total amount recognised in profit or loss	17,964	934	17,030
Remeasurements	-	-	-
Return on plan assets, excluding amounts included in interest expense/(income)	-	(665)	665
Actuarial (gain)/loss from change in financial assumptions	(5,694)	-	(5,694)
Actuarial (gain)/loss from unexpected experience	(7,328)	-	(7,328)
Total amount recognised in other comprehensive income	(13,022)	(665)	(12,357)
Employer contributions/ premium paid	-	16,000	(16,000)
Benefit payments	(18,165)	(13,671)	(4,494)
31-Mar-26	1,29,982	15,614	1,14,367

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

(iv) Significant estimates: actuarial assumptions

The significant actuarial assumptions were as follows:

Particulars	31 March 2026	31 March 2025
Discount rate	7.22%	6.59%
Salary growth rate	3.00%	3.00%
Mortality rate	IALM (2012-14) table ultimate	IALM (2012-14) table ultimate
Disability Rate	5% of Mortality Rate	5% of Mortality Rate
Withdrawal rate	1% to 8%	1% to 8%
Retirement Age	58 Years	58 Years
Average Future Service	16.58	17.14

(v) Sensitivity analysis

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

Particulars	Impact on defined benefit obligation			
	31 March 2026		31 March 2025	
	Increase	Decrease	Increase	Decrease
Discount rate (-/+ 1%)	(8,220)	9,375	(10,106)	11,600
Salary growth rate (-/+ 1%)	9,006	(8,012)	11,901	(10,520)
Withdrawal rate (-/+ 1%)	3,038	(3,360)	3,307	(3,682)

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied while calculating the defined benefit liability recognised in the balance sheet.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the prior period.

(vi) The major categories of plan assets

The defined benefit plans are funded with insurance companies of India. The Company does not have any liberty to manage the funds provided to insurance companies. Thus the composition of each major category of plan assets has not been disclosed.

(vii) Risk exposure

Through its defined benefit plans the Company is exposed to a number of risks, the most significant of which are detailed below:

Investment risk:

The defined benefit plans are funded with insurance companies of India. The Company does not have any liberty to manage the funds provided to insurance companies.

The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to the Government of India bonds. If the return on plan asset is below this rate, it will create a plan deficit.

Interest risk:

A decrease in the interest rate on plan assets will increase the plan liability.

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to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Life expectancy:

The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and at the end of the employment. An increase in the life expectancy of the plan participants will increase the plan liability.

Salary growth risk

The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. An increase in the salary of the plan participants will increase the plan liability.

(viii) Defined benefit liability and employer contributions

The Best Estimate Contribution for the Company during the next year would be 33,782

The weighted average duration of the defined benefit obligation is 3.85 years (31 March, 2025 – 4.49 years). The expected maturity analysis of undiscounted gratuity benefits is as follows:

Description	Amount of capital work-in-progress to be completed in			
	Less than 1 year	1-2 years	2-3 years	More than 3 years
31 March, 2026	-	-	-	-
Defined benefit obligation (gratuity)	32,018	16,972	14,573	26,004
Total	32,018	16,972	14,573	26,004
31 March, 2025				
Defined benefit obligation (gratuity)	9,387	39,907	11,624	36,586
Total	9,387	39,907	11,624	36,586

(ix) Compensated absences

Compensated absences cover the Company's liability for sick and earned leave. As the Company does not have an unconditional right to defer the payment beyond 12 months the entire amount has been treated as current.

Note : 42 | Contingent Liabilities

Particulars	31 March 2026	31 March 2025
Contingent Liabilities not provided for in respect of:		
a. Guarantees given to the Bankers against Cash Credit facilities extended by them to certain Bodies Corporate	81,523	81,523
b. Disputed demands in respect of Sales Tax	42,103	42,103
c. Various claims by ex-employees of the company pending before Labour courts	Amount Unascertained	Amount Unascertained
d. Claim from Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025*	-	8,70,248

*The company had received a supplementary bill from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025 for which the Company has paid Rs 456 Lakhs in aggregate. The Company received no due certificate from The Kolkata Municipal Corporation in this regard.

The Balance outstanding against item (a) above includes 74,514 (31 March 2025: 74,514) and 7,008 (31 March 2025: 7,008) relating to The East Indian Coal Co. Ltd. and The Bhulanbararee Coal Co. Ltd., respectively, the liabilities in respect of which have been denied by the Company since the undertakings of the Coal companies have been nationalised. The Banks concerned have instituted legal proceedings for recovery of the loans provided to the concerned Companies. However, as per the legal opinion, the above guarantees are not enforceable on the Company and as such the management has not acknowledged the same as liabilities.

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 43 |

In F.Y 2024-25, the Company has provided Expenses amounting to 27,630 to Kolkata Port Trust (KPT) on basis of demand for use and occupation of port trust property, lease agreement for which had expired a long time ago. The company has Provided 28,641 as income on account of usage of this premise by a third party which has been included under 'Miscellaneous Income'.

Note : 44 |

Pursuant to orders passed by the Labour Court, Dhanbad in MJ Case Nos. 29, 70 and 134 all of 2010 and the Civil Judge, Dhanbad in the Execution Case No. 97 of 2016, the Company has made a provision of 821 in earlier years, payable to retrenched workers of the company's erstwhile Meameco Division.

Note : 45 | Other notes

- a) During the earlier year, some shareholders had filed a petition against the company and others before the Company Law Board Kolkata under section 397,398,399,402,403,406 and 407 of the Companies Act 1956 and Section 210 of the Companies Act 2013, Which has since been filed with National Company Law Tribunal.

Based on the outcome of various hearings taken place and legal advice taken from the solicitor, the company expects the judgement to be in favour of the company.

b) Auditors' Remuneration

Particulars	31 March 2026	31 March 2025
(a) Audit Fees	3,700	3,700
(b) Tax Audit Fees	500	500
(c) Limited Review	2,250	2,250
(d) Others Sevices	300	300
	6,750	6,750

- c) The quarterly returns or statements of current assets filed by the Company with banks or financial institutions are in agreement with the books of accounts ; and there are no discrepancies

Note : 46 | Trade Payables

Particulars	31 March 2026	31 March 2025
Outstanding dues of micro enterprises and small enterprises#	-	-
Outstanding dues of creditors other than micro enterprises and small enterprises	2,15,573	1,95,374
Total trade payables	2,15,573	1,38,025

#No interest in terms of the Micro, Small and Medium Enterprises (Development) Act, 2006, has been either paid or accrued during the year.

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to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Ageing schedule of trade payable is as below:

As at March 31, 2026					
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed dues - MSME	-	-	-	-	-
Undisputed dues - others	2,15,573	-	-	-	2,15,573
Disputed dues - MSME	-	-	-	-	-
Disputed dues - others	-	-	-	-	-
Trade payables due	2,15,573	-	-	-	2,15,573
Trade payables not due	-	-	-	-	-
Unbilled trade payables	-	-	-	-	-
Total trade payables	2,15,573	-	-	-	2,15,573

As at March 31, 2025					
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed dues - MSME	-	-	-	-	-
Undisputed dues - others	1,95,374	-	-	-	1,95,374
Disputed dues - MSME	-	-	-	-	-
Disputed dues - others	-	-	-	-	-
Trade payables due	1,95,374	-	-	-	1,95,374
Trade payables not due	-	-	-	-	-
Unbilled trade payables	-	-	-	-	-
Total trade payables	1,95,374	-	-	-	1,95,374

Note : 47 | [Related party disclosure](#)

a)	Associate Company	Rydak Syndicate Ltd.
		Behubor Trading Ltd.
		Jardine Pest Management Ltd.
		Bararee Investments & Leasing Company Ltd.
		Bellis India Ltd.
		Belvedere Estates Ltd.
b)	Key management personnel	Mr. Avnish Mehta - Non-Executive Director
		Ms. Shailja Mehta - Non-Executive Director
		Mr. Rajvinder Singh - Non-Executive Director
		Mr. Ravindra Suchanti - Independent Director
		Mr. Deepankar Nandi - Independent Director
		Mr. Tony Paul - Company Secretary
		Mr. Sumanta Senapati - CFO
		Mr Kausik Gupta - Manager

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

c) Key management personnel compensation

Particulars	31 March 2026	31 March 2025
Short-term employee benefits	46,516	53,643
Post-employment benefits (PEB)*	-	-
Long-term employee benefits (LTB)*	-	-

*No separate valuation is done for key managerial personnel in respect of PEB and LTB. The same is included in the Note 41 Employee Benefits Obligation.

Particulars	31 March 2026	31 March 2025
Salary	37,585	43,113
Perquisites and Allowances (Actual and/or as evaluated under Income Tax Rules)	-	-
Contribution to Provident Fund & other funds	2,231	2,330
Sitting Fees	6,700	8,200

d) Transactions with related party

The following transactions occurred with related parties:

Particulars	31 March 2026	31 March 2025
Rydak Syndicate Ltd.:		
a) Interest Income	27,937	33,852
b) Rent received	13,785	28,470
c) Received for other services	2,752	10,207
d) Paid for other services	12,585	25,170
Bararee Investments & Leasing Company Ltd.:		
a) Rent received	120	120
b) Received for other services	-	-
Behubor Trading Ltd.:		
a) Rent received	12	12
b) Received for other services	-	-
Belvedere Estates Ltd.		
a) Paid for rent and other services	10,019	9,581
Others		
a) Interest Income	-	-

(e) Outstanding balances arising from sales/purchases of goods and services

The following balances are outstanding at the end of the reporting period in relation to transactions with related parties:

Particulars	31 March 2026	31 March 2025
Trade receivables (sale of goods and services)		
Rydak Syndicate Ltd.	41,424	45,624
Others	3,575	3,565

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to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

(f) Loans to/from related parties(Inclusive of Interest Accrued)

Particulars	31 March 2026	31 March 2025
Rydak Syndicate Ltd.		
Beginning of the year	7,38,684	7,38,886
Loans advanced	27,937	33,852
Loan repayments received	29,191	34,054
Others		-
Beginning of the year	11,214	13,554
Loans advanced	-	-
Loan repayments received	-	-
End of the year	7,48,644	7,52,238

Transactions relating to dividends were on the same terms and conditions that applied to other shareholders.

All outstanding balances are unsecured and are repayable in cash.

Note : 48 | Ratios

The following are analytical ratios for the year ended March 31, 2026 and March 31, 2025

Particulars	Numerator	Denominator	31-03-2026	31-03-2025	Variance
Current Ratio	Current assets	Current liabilities	2.46	3.03	-18.73%
Debt- Equity Ratio*	Total Debts	Shareholders Equity	0.18	0.13	38.33%
Debt-Service Coverage Ratio**	Earnings Available for Debt Service	Debt Service	-4.63	3.09	-249.98%
Return on Equity (ROE)	Net Profits after taxes	Average Shareholders Fund	-8.98%	2.25%	-11.23%
Inventory Turnover Ratio	Cost of Goods Sold	Average Inventory	4.98	4.59	8.59%
Trade receivables turnover ratio	Revenue	Average Trade Receivable	4.08	3.79	7.58%
Trade payables turnover ratio***	Purchases of services and Goods	Other expenses Average Trade Payables	3.49	4.74	-26.32%
Net capital turnover ratio****	Revenue	Working Capital	2.00	1.57	27.46%
Net profit ratio	Net Profit	Revenue	-7.83%	2.09%	-9.92%
Return on capital employed (ROCE)	Earning before interest and Taxes	Capital Employed	-6.39%	3.90%	-10.29%
Return on Investment(ROI)					
Quoted	Income generated from investments	Time weighted average investments	0%	0%	
Unquoted	Income generated from investments	Time weighted average investments	0%	0%	

*Due to increase in borrowing and decreased in Equity as compared to last year

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

**Due to Increase in Rates and Taxes and increase in finance cost as compared to last year

***Due to Increase in Average Trade Payable and decrease in Purchases as compared to last year

****Due to Increase in Revenue and Decrease in Working Capital as compared to last year

Note : 49 | Segment Reporting

The Company is engaged in the business of rendering pest control services and providing properties on rent. The operating segments have been identified based on the Company's operations which is also the basis on which the Chief Operating Decision Maker (CODM) reviews and assess the Company's performances.

Based on the above, Company have identified 'Pest Management Services', 'Real Estate' and 'Others' as the Operating Segments:

Pest Management Services	Consists of rendering pest control services.
Real Estate	Consists of Income derived by letting out a portion of the Corporate Building.
Others	Consists of interest income on loans and deposits given to corporate houses, dividend and income from Mutual Fund

The Company is domiciled in India and its operations are carried out within India. The Company has no customers from whom it derives more than 10% of total revenue.

Income/Expenses which are not specifically identifiable to the respective segments have been considered as unallocable expenses.

The Company's segment information is as follows:

a) Revenue

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Sales and other income	22,09,646	2,54,927	2,80,050	27,44,623
Unallocated Income	-	-	-	36,709
	22,09,646	2,54,927	2,80,050	27,81,332

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Sales and other income	21,78,745	2,30,389	1,02,953	25,12,087
Unallocated Income	-	-	-	10,792
	21,78,745	2,30,389	1,02,953	25,22,879

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to Standalone Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

b) Results

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Segmental Results	1,56,114	2,30,268	2,80,050	6,66,432
Unallocated Corporate Expenses (Net)	-	-	-	8,21,360
Operating Profit / (Loss)	-	-	-	(1,54,928)
Interest Expenses	-	-	-	33,431
Profit before tax	-	-	-	(1,88,359)
Provision for taxation	-	-	-	4,706
Profit after tax	-	-	-	(1,93,065)

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Segmental Results	1,94,806	2,01,926	1,02,952	4,99,684
Unallocated Corporate Expenses (Net)	-	-	-	4,00,672
Operating Profit / (Loss)	-	-	-	99,012
Interest Expenses	-	-	-	32,025
Profit before tax	-	-	-	66,987
Provision for taxation	-	-	-	16,751
Profit after tax	-	-	-	50,236

c) Assets

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Segment Assets	8,68,612	73,384	9,57,272	18,99,268
Unallocated Corporate Assets	-	-	-	12,02,852

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Segment Assets	9,00,642	56,014	9,57,063	19,13,719
Unallocated Corporate Assets	-	-	-	12,57,295

d) Liabilities

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Segment Liabilities	2,78,788	-	-	2,78,788
Unallocated Corporate Liabilities	-	-	-	7,69,487

NOTES*to Standalone Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Segment Liabilities	2,55,588	-	-	2,55,588
Unallocated Corporate Liabilities	-	-	-	6,67,660

e) Capital employed

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Segmentwise capital employed	5,89,824	73,384	9,57,272	16,20,481
Unallocated	-	-	-	4,33,364

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Segmentwise capital employed	6,45,054	56,014	9,57,063	16,58,131
Unallocated	-	-	-	5,89,635

f) Expenditure

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Capital Expenditure	138	-	453	591
Depreciation	-	-	-	15,722

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Capital Expenditure	-	-	3,428	3,428
Depreciation	-	-	-	21,815

In terms of our attached Report of even date

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm Registration No. 102860W/W100089

Ramaswamy Subramanian

Partner

(Membership No. 016059)

For and on behalf of the Board

Ravindra Suchanti

Director

DIN: 00143116

Rajvinder Singh

Director

DIN: 06931916

Place: Kolkata

Dated : 29th May, 2026

Tony Paul
Company Secretary**Sumanta Senapati**
Chief Financial Officer

INDEPENDENT AUDITOR'S REPORT

To the Members of **Jardine Henderson Limited**

Report on the Audit of the Consolidated Ind AS Financial Statements

Opinion

We have audited the accompanying consolidated Ind AS financial statements of Jardine Henderson Limited ("the Company") and its Associates (the Company and its Associates together referred to as "the Group") comprising of the Consolidated Balance Sheet as at March 31, 2026, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flow for the year ended on that date and notes to the financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated Ind AS financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, (Ind AS) and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at March 31, 2026, and their consolidated loss, consolidated total comprehensive income, the consolidated changes in equity and their consolidated cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the consolidated Ind AS financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the consolidated Ind AS financial statements under the provisions of the Companies Act, 2013 and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us and the audit evidence obtained by other auditors in terms of their reports referred to in the Other Matters section below is sufficient and appropriate to provide a basis for our audit opinion on the consolidated Ind AS financial statements.

Key Audit Matters

Key Audit Matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated Ind AS financial statements of the current period. These matters were addressed in the context of our audit of the consolidated Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	How our audit addressed the key audit matter
Recoverability of Intercompany receivables – INR 7.37 Crores Refer Note 17 and Note 48 The Company has given inter corporate loan to Associate Company and the outstanding amount as at the year-end is INR 7.37 Crores including interest. The ability of the company to repay the loan as well as interest when it falls due depends on the recoverability of the intercompany loan. As such the recoverability of the intercompany loan is considered to be a Key Audit Matter. The Company's policy to ensure credit worthiness of the associate company is to review annually the ability of the Associate to repay the obligation. When the associate company does not have the ability to repay the entire debt a provision for impairment is recognized. Management has concluded that the intercompany balance is recoverable based on the underlying financial performance and position of the relevant entity.	We obtained management's impairment assessment for intercompany receivables. Assessed the credit worthiness of the Associate Company by obtaining their audited financial statements and comparing the intercompany balance against the net assets of the Associate company. Obtained a letter of confirmation from the associate company. Reviewed the repayments made by the associate company during the year and tested subsequent payments made by it after the balance sheet date. Based on the procedures performed, we are satisfied that the intercompany receivable is recoverable, and no impairment of the receivable is necessary.

INDEPENDENT AUDITOR'S REPORT

Key Audit Matter	How our audit addressed the key audit matter
Provisions and Contingent Liabilities - INR 0.42 Crores Refer Note 42 The Company disclosed contingent liabilities with respect to the demands raised against the Company by Sale tax departments which are disputed by the Company and are under appeals with the respective appellate forums. The disclosure of contingencies is complex and is a matter of most significance in our audit because of the judgments required to determine the level of certainty in the matter.	We have reviewed the demand notice from the statutory department to confirm the amount of demand. Read subsequent correspondence from the department. We discussed it with the Management and the representative making an appeal with the appellate authority. We have assessed the appropriateness of the disclosure of contingent liability with respect to Statutory demands which are pending under appeals.

Emphasis of Matter

As stated in the Note 42 to the audited standalone financial statements, the Company had received a supplementary bill from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025 for which the Company has paid Rs 4.56 Crores in aggregate. The Company received no due certificate from The Kolkata Municipal Corporation in this regard.

As stated in Note 43 to the audited consolidated financial statements, under a scheme of Amalgamation was carried between Dhelakhat Tea Company Limited (Transferor Company) and Rydak Syndicate Limited (Transferee Company) [an associate of the Company] (the "Scheme"), both carrying on the business of growing, manufacturing and sale of black tea, was sanctioned by the Hon'ble National Company Law Tribunal (NCLT) vide its order dated March 20, 2026 (Kolkata Bench). Upon filing of the said order(s) by the respective companies with the Registrar of Companies and compliance with the other conditions of the Scheme, same has become effective on March, 20 2026 and has been given effect from the appointed date, i.e. April 1, 2024. The impact of the scheme of amalgamation was accounted by the Associate Company Rydak Syndicate Limited and the same is considered in the consolidated financial statements opening reserves amounting to INR 1.98 Crores.

Our opinion is not modified in respect of the above matters.

Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information, compare with the financial statements of the Associates by the other auditors, to the extent it relates to these entities and, in doing so, place reliance on the work of the other auditors and consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. Other information so far as it relates to the associates is traced from their financial statements audited by the other auditors.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Consolidated Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these consolidated Ind AS financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance, including other comprehensive income, consolidated changes in equity and consolidated cash flows of the Company including its Associates in accordance with accounting principles generally accepted in India, including Indian Accounting Standards (Ind AS) prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards)

INDEPENDENT AUDITOR'S REPORT

Rules, 2015, as amended. The respective Board of Directors of the Companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated Ind AS financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated Ind AS financial statements by the Directors of the Company, as aforesaid.

In preparing the Ind AS financial statements, the respective Board of Directors of the companies are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies are also responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of Consolidated Ind AS Financial Statement

Our objectives are to obtain reasonable assurance about whether the Consolidated Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the Group has internal financial controls with reference to Financial Statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated Ind AS financial statements, including the disclosures, and whether the consolidated Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such business activities included in the consolidated financial statements of which we are the independent auditors. For the business activities included in the consolidated financial statements, which have been audited

INDEPENDENT AUDITOR'S REPORT

by the other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Group included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters:

The Consolidated financial results include the results of the following entities:

Sr. No.	Particulars	Relation
1	Rydak syndicate Limited	Associate
2	Bararee Investment and Leasing Company Limited	Associate
3	Jardine Pest Management Limited	Associate
4	Behubor Trading Limited	Associate

- a) We did not audit the financial statements/ financial information of the three Associates in which company's share of net profit is Rs 111.84 lacs for the year ended 31st March, 2026 as considered in the Consolidated Ind AS Financial statements.

In respect of one other associate as the company's share of loss in that associate exceeds the carrying amount of investment, the loss has not been considered in the Consolidated Ind AS Financial statements and investment is considered at Nil value.

The financial statements of these associates have been audited by other auditors whose reports have been furnished to us by the Management, and our opinion in so far as it relates to the amounts and disclosures included in respect of these associates, is based solely on the reports of the other auditors.

- b) As regards to two other associates (other than those stated above), the audited financial statements as on 31st March, 2026 were not available, and hence the company's share of net profit/ loss has not been considered in Consolidated Ind AS Financial Statements.

Our conclusion on the statement is not modified in respect of this matter.

Report on Other Legal and Regulatory Requirements

- As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the Annexure ("Annexure A") a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- As required by section 143(3) of the Act, we report that:
 - we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated Ind AS financial statements.
 - In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated Ind AS financial statements have been kept so far as it appears from our examination of those books and reports of other auditors.

INDEPENDENT AUDITOR'S REPORT

- c. The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss, (including Other Comprehensive Income) , the Consolidated Cash Flow Statement and consolidated statement of changes in equity dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated Ind AS financial statements.
- d. in our opinion, the aforesaid Consolidated Ind AS financial statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act.
- e. On the basis of the written representations received from the directors of the Company as on 31st March 2026 taken on record by the Board of Directors of the Company and the reports of the statutory auditors of its Associate Companies respectively incorporated in India, none of the directors is disqualified as on 31st March 2026 from being appointed as a director in terms of Section 164(2) of the Act.
- f. with respect to the adequacy of the internal financial controls over financial reporting and the operating effectiveness of such controls, refer to our separate Report in 'Annexure B', which is based on the auditors' reports of the company and associate companies incorporated in India.
- g. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended:

The Group has paid/provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of section 197 read with Schedule V to the Act.
- h. with respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i) The Consolidated Ind AS Financial statements disclosed the impact of pending litigations on the consolidated financial position of the Group -Refer note no.42 to the consolidated Ind AS financial statements.
 - ii) The Group did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii) There has been no delay in transferring amounts , required to be transferred, to the Investor Education and Protection Fund by the Company and its associate Companies incorporated in India .
 - iv)
 - a) The Management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company or its associate companies incorporated in India to or in any other persons or entities, including foreign entities (Intermediaries), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company or its associate Companies incorporated in India (Ultimate Beneficiary) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - b) The Management has represented that, to the best of its knowledge and belief, no funds have been received by the Company or its associate Companies incorporated in India from any persons or entities, including foreign entities (Funding Parties), with the understanding, whether recorded in writing or otherwise, that the Company or its associate Companies incorporated in India , whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiary) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - v) Based on the audit procedures which are considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations made by the Management under sub-clause (iv) (a) and (iv) (b) above, contain any material misstatement.
 - vi)
 - a) The final dividend proposed in the previous year, declared and paid by the Company or its associate companies incorporated in India during the year is in accordance with Section 123 of the Act, as applicable.

INDEPENDENT AUDITOR'S REPORT

- a) The Company has not declared any dividend during the year. As per the information and explanation provided to us, the Board of Directors of an associate company has proposed dividend for the year which is subject to the approval by the members of the associate company at the ensuing Annual General Meeting. As per the report of the other auditor, the amount of dividend proposed is in accordance with Section 123 of the Act, as applicable.
- vii) Based on our examination which included test checks and that performed by the respective auditors of the associates companies which are companies incorporated in India whose financial statements have been audited under the Act, the Company and associates have used accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we and respective auditors of associates did not come across any instance of the audit trail feature being tampered with. Additionally, the audit trail has been preserved by the Company and the above referred associate companies incorporated in India as per the statutory requirements for record retention.

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm's registration number: 102860W/W100089

Ramaswamy Subramanian

Partner

Membership No.016059

ICAI UDIN: 26016059ZIDEFR9063

Place: Kolkata

Date: 29th May,2026

ANNEXURE - A

to Independent Auditor's Report

Annexure to the Independent Auditor's Report of even date on the Consolidated Ind AS Financial Statements of Jardine Henderson Limited for the year ended 31 March 2026

(Referred to in paragraph 1 under Report on Other Legal and Regulatory Requirements' section of our report of even date)

No qualification or adverse remarks given by their respective auditors in the Companies (Auditor's Report) Order (CARO) reports of the Companies included in the consolidated financial statements.

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm's registration number: 102860W/W100089

Ramaswamy Subramanian

Partner

Membership No.016059

ICAI UDIN: 26016059ZIDEFR9063

Place: Kolkata

Date: 29th May, 2026

ANNEXURE - B

to Independent Auditor's Report

Annexure to the Independent Auditor's Report of even date on the Consolidated Ind AS Financial Statements of Jardine Henderson Limited

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

in conjunction with our audit of the consolidated Ind AS financial statements of the Company as of and for the year ended 31st March, 2026, we have audited the internal financial controls over financial reporting of Jardine Henderson Limited (hereinafter referred to as "the Company") and its associate Companies which are companies incorporated in India, as of that date.

Management's Responsibility for Internal Financial Controls

The respective board of directors of The Company and its associate companies, which are companies incorporated in India are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the respective Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting of the Company and its associate companies, which are companies incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, and the audit evidence obtained by the other auditors of the associate companies, which are incorporated in India, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting of the Company and its associate companies, which are incorporated in India.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated Ind AS financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Consolidated Ind AS financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the consolidated Ind AS financial statements.

ANNEXURE - B

to Independent Auditor's Report

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us and based on the consideration of the report of the other auditors, the Company and its associate companies, which are companies incorporated in India, have in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March, 2026, based on the internal control over financial reporting criteria established by the respective Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm's registration number: 102860W/W100089

Ramaswamy Subramanian

Partner

Membership No.016059

ICAI UDIN: 26016059ZIDEFR9063

Place: Kolkata

Date: 29th May, 2026

CONSOLIDATED

Balance Sheet as at 31st March, 2026

(All Amounts in INR Hundreds, Unless otherwise stated)

Particulars	Note	31-Mar-26	31-Mar-25
ASSETS			
Non-current assets			
Property, Plant and Equipment	3	1,04,098	1,17,758
Capital work in progress	4	72,935	3,639
Investment Properties	5	27,951	29,422
Intangible Assets	6	598	598
Investment in Associate	7	37,12,370	37,64,517
Financial assets			
(i) Investment	8	1,82,191	1,86,124
(ii) Other Financial Assets	9	51,532	1,20,555
Non current tax asset (net)	10	2,04,789	1,87,606
Total non-current assets		43,56,464	44,10,219
Current assets			
Inventories	12	1,40,477	1,52,137
Financial Assets			
(i) Investment	13	4,91,732	1,02,619
(ii) Trade receivables	14	5,77,970	6,30,902
(iii) Cash and cash equivalents	15	68,286	1,43,454
(iv) Other Bank Balance	16	1,83,154	1,07,318
(v) Loans	17	7,22,833	7,02,738
(vi) Other Financial Assets	18	58,757	59,978
Other current assets	19	97,001	5,00,430
Total current assets		23,40,210	23,99,576
Total Assets		66,96,674	68,09,795
EQUITY AND LIABILITIES			
Equity			
Equity share capital	20	2,00,000	2,00,000
Other equity	21	47,34,863	50,14,654
Total equity		49,34,863	52,14,654
Liabilities			
Non-current liabilities			
Financial liabilities			
Borrowings	22	-	-
Provisions	23	97,961	1,30,188
Deferred Tax Liability (Net)	11	7,13,536	6,71,893
Total non-current liabilities		8,11,497	8,02,081
Current liabilities			
Financial liabilities			
(i) Borrowings	24	3,69,335	2,90,303
(ii) Trade payables	25	-	-
Total outstanding dues of micro enterprises and small enterprises		2,15,573	1,95,374
(iii) Other financial liabilities	26	2,60,010	2,26,051
Provisions	27	76,428	44,348
Other current liabilities	28	28,968	36,984
Total current liabilities		9,50,314	7,93,060
Total Equity and Liabilities		66,96,674	68,09,795

Notes forming part of the Consolidated Financial Statements 1 to 50For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm Registration No. 102860W/W100089

Ramaswamy Subramanian

Partner

(Membership No. 016059)

Place: Kolkata

Dated : 29th May, 2026

For and on behalf of the Board

Ravindra Suchanti

Director

DIN: 00143116

Tony Paul
Company Secretary**Rajvinder Singh**

Director

DIN: 06931916

Sumanta Senapati
Chief Financial Officer

CONSOLIDATED

Statement of Profit and Loss for the year ended 31st March, 2026

(All Amounts in INR Hundreds, Unless otherwise stated)

Particulars	Note	31-Mar-26	31-Mar-25
Revenue From Operations	29	24,64,573	24,09,134
Other Income	30	3,11,906	1,08,891
Total Income		27,76,479	25,18,025
Expenses			
Cost of Materials Consumed	31	7,29,220	7,50,648
Employee Benefits Expense	32	11,98,151	11,54,879
Finance Cost	33	33,431	32,025
Depreciation and Amortisation Exepnses	34	15,722	21,815
Other Expenses	35	9,93,167	4,96,525
Total Expenses		29,69,691	24,55,892
Profit Before Tax		(1,93,212)	62,133
Tax expense:			
- Current Tax	37	-	15,700
- Deferred Tax	37	38,429	(20,548)
Total Tax Expense		38,429	(4,848)
Profit for The Year		(2,31,641)	66,981
Share of profit of associate		1,11,842	69,406
Net Profit after taxes and share of profit of associate		(1,19,799)	1,36,387
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Remeasurements of post-employment benefit obligations	41	12,357	(25,071)
Share of other comprehensive income of associate accounted using equity method		53,772	22,222
Income tax relating to these items	37	(18,172)	185
Other comprehensive income for the year, net of tax		47,957	(2,664)
Total comprehensive income for the year		(71,842)	1,33,723
Earnings per equity share:	36	(59.90)	68.19
Basic and Diluted			
(Nominal value per Share Rs.100)			

Notes forming part of the Consolidated Financial Statements 1 to 50

For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm Registration No. 102860W/W100089

Ramaswamy Subramanian

Partner

(Membership No. 016059)

Place: Kolkata

Dated : 29th May, 2026

For and on behalf of the Board

Ravindra Suchanti

Director

DIN: 00143116

Tony Paul

Company Secretary

Rajvinder Singh

Director

DIN: 06931916

Sumanta Senapati

Chief Financial Officer

CONSOLIDATED**Statement of Changes in Equity for the year ended 31st March, 2026**

(All Amounts in INR Hundreds, Unless otherwise stated)

A. Equity share capital

Description	Note	Amount
As at 01 April 2024	20	2,00,000
Changes in equity share capital		-
As at 31 March 2025	20	2,00,000
As at 01 April 2025		2,00,000
Changes in equity share capital		-
As at 31 March 2026	20	2,00,000

B. Other equity

Description	Note	Reserve and surplus		Total other equity
		General reserve	Retained earnings	
Balance at 01 April 2024		18,27,531	30,63,400	48,90,931
Profit for the year		-	1,36,387	1,36,387
Other comprehensive income for the year		-	(2,664)	(2,664)
Transfer within equity		-	-	-
Dividend paid		-	(10,000)	(10,000)
Balance at 31 March 2025	21	18,27,531	31,87,123	50,14,654
Balance at 01 April 2025		18,27,531	31,87,123	50,14,654
Effect of business combination of Associate company		-	(1,97,949)	(1,97,949)
Profit for the year		-	(1,19,799)	(1,19,799)
Other comprehensive income for the year		-	47,957	47,957
Transfer within equity		-	-	-
Dividend paid		-	(10,000)	(10,000)
Dividend distribution tax paid		-	-	-
Balance at 31 March 2026	21	18,27,531	29,07,332	47,34,863

Notes forming part of the Consolidated Financial Statements 1 to 50For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm Registration No. 102860W/W100089

Ramaswamy Subramanian

Partner

(Membership No. 016059)

Place: Kolkata

Dated : 29th May, 2026

For and on behalf of the Board

Ravindra Suchanti

Director

DIN: 00143116

Tony Paul

Company Secretary

Rajvinder Singh

Director

DIN: 06931916

Sumanta Senapati

Chief Financial Officer

CONSOLIDATED**Cash Flow Statement for the year ended 31st March, 2026**

(All Amounts in INR Hundreds, Unless otherwise stated)

	Particulars	31 March 2026	31 March 2025
A.	CASH FLOW FROM OPERATING ACTIVITIES:		
	Net profit before taxation	(1,93,212)	62,133
	Adjustments for:		
	Depreciation and amortisation expenses	15,722	21,814
	Net gain on financial assets measured at FVTPL	(11,907)	(17,004)
	Interest Income	(72,416)	(43,581)
	Dividend Income	(440)	(402)
	Allowance for doubtful debts - Trade receivables	(2,414)	(2,336)
	Finance cost	33,431	32,025
	OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES	(2,31,236)	52,650
	Adjustments for:		
	Non-Current/Current financial and other assets	4,59,691	(2,41,980)
	Inventories	11,660	22,467
	Non-Current/Current financial and other liabilities/provisions	50,484	1,19,677
	CASH USED IN OPERATING ACTIVITIES	2,90,599	(47,186)
	Direct Taxes Paid (Net of Refund)	(17,182)	(40,614)
	NET CASH USED IN OPERATING ACTIVITIES	2,73,417	(87,800)
B.	CASH FLOW FROM INVESTING ACTIVITIES		
	Payments for purchase of property, plant and equipment	(591)	(3,428)
	Capital Work in Progress	(69,296)	-
	Sale /(Purchase) of Investment	(3,73,272)	91,829
	Proceeds from repayment of loan and advances	2,340	540
	Interest received	43,471	47,657
	Dividend received	5,293	5,256
	NET CASH GENERATED FROM INVESTING ACTIVITIES	(3,92,055)	1,41,854
C.	CASH FLOW FROM FINANCING ACTIVITIES :		
	Proceeds/(Repayment) from short term borrowings	79,032	87,871
	Dividend Paid	(2,131)	(10,978)
	Interest paid	(33,431)	(32,025)
	NET CASH GENERATED FROM FINANCING ACTIVITIES	43,470	44,868
	NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS (A+B+C)	(75,168)	98,922
	CASH AND CASH EQUIVALENTS OPENING BALANCE	1,43,454	44,532
	CASH AND CASH EQUIVALENTS CLOSING BALANCE	68,286	1,43,454

Notes-

- The above cashflow statement have been prepared using "Indirect Method" as set out in Ind AS 7 - Statement of Cash Flows.
- Cash and cash equivalents includes cash on hand, balances with banks in current account. Refer note 15.
- In case of Company's financing activities (including borrowings) there are no non-cash transactions or impact of changes in foreign exchange rates.
- Previous year figures have been regrouped/rearranged whether considered necessary to conform to current years presentation.

Notes forming part of the Consolidated Financial Statements 1 to 50For **Ford Rhodes Parks & Co. LLP**

Chartered Accountants

Firm Registration No. 102860W/W100089

Ramaswamy Subramanian

Partner

(Membership No. 016059)

For and on behalf of the Board

Ravindra Suchanti

Director

DIN: 00143116

Rajvinder Singh

Director

DIN: 06931916

Place: Kolkata

Dated : 29th May, 2026

Tony Paul
Company Secretary**Sumanta Senapati**
Chief Financial Officer

NOTES

to Consolidated Financial Statements

1 General Information

Jardine Henderson Limited is the pioneer and leader in pest management and fumigation operation since last several decades. The company provides total pest management solution through a team of highly skilled operators and dedicated technical officers all over the country and constantly strive to be customer focused and quality driven being member of the IPCA (Indian Pest Control Association) and is able to keep abreast with the latest trends in Integrated Pest Management Techniques. In addition to Pest Management Services, the Company is also engaged in renting out of property and investment in shares and securities.

The financial statements as at 31 March 2026 present the financial position of the Company.

The functional and presentation currency of the Company is Indian Rupee ("INR") which is the currency of the primary economic environment in which the Company operates.

The financial statements for the year ended 31 March 2026 were approved by the Board of Directors and authorised for issue on 29th May 2026.

2.0 Material Accounting policies

The Material Accounting policies applied by the Company in the preparation of its financial statements are listed below. Such accounting policies have been applied consistently to all the periods presented in these financial statements unless otherwise indicated.

2.1 Basis of preparation

These financial statements have been prepared in accordance with Indian Accounting Standards (Ind As), under the historical cost convention on the accrual basis except for certain financial assets and liabilities which are measured at fair values, the provisions of the Companies Act, 2013 ("the Act") (to the extent notified) and guidelines issued by the Securities and Exchange Board of India (SEBI). The Ind As are prescribed under section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued thereafter.

2.2 Principles of consolidation and equity accounting

(i) Associates

Associates are all entities over which the group has significant influence but not control or joint control. This is generally the case where the group holds between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting (see (ii) below), after initially being recognised at cost.

(ii) Equity method

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the group's share of the post-acquisition profits or losses of the investee in profit and loss, and the group's share of other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates and joint ventures are recognised as a reduction in the carrying amount of the investment.

When the group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the group and its associates and joint ventures are eliminated to the extent of the group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the group.

(iii) The difference between the cost of investment in the associates and the Group's share of net assets at the time of acquisition of share in the associates is identified in the financial statements as Goodwill or Capital Reserve as the case may be.

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- (iv) The financial statements of the associates used in the consolidation are drawn up to the same reporting date as that of the Group i.e. 31st March, 2026.
- (v) The list of associates which are not included in the consolidation and the Group's holdings on account of non availability of Audited Financial Statements for the Financial Year 2024-25 therein are as under:-
 - a) Belliss India Ltd
 - b) Belvedere Estate Limited
- (vi) In case of one associate viz., Jardine Pest Management Ltd, as Group's share of loss exceeds the carrying amount of investment, the loss over the value of the investment has not been considered in Consolidated Financial Statement and investment is considered at Nil value.

In preparation of the financial statements, the Company makes judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and the associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and the underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and future periods affected.

Significant judgments and estimates relating to the carrying amounts of assets and liabilities include useful lives of property, plant and equipment, intangible assets, impairment of property, plant and equipment, provision for employee benefits and other provisions, recoverability of deferred tax assets, commitments and contingencies.

2.3 Property, plant and equipment

An item of property, plant and equipment is recognised as an asset if it is probable that future economic benefits associated with the item will flow to the Company and its cost can be measured reliably. This recognition principle is applied to the costs incurred initially to acquire an item of property, plant and equipment and also to costs incurred subsequently to add to, replace part of, or service it. All other repair and maintenance costs, including regular servicing, are recognised in the statement of profit and loss as incurred. When a replacement occurs, the carrying amount of the replaced part is derecognised. Where an item of property, plant and equipment comprises major components having different useful lives, these components are accounted for as separate items.

Property, plant and equipment are stated at cost, less accumulated depreciation and impairment. Cost includes all direct costs and expenditures incurred to bring the asset to its working condition and location for its intended use. Borrowing costs, if any, during the period of construction is capitalised as part of cost of the qualifying assets.

The gain or loss arising on disposal of an asset is determined as the difference between the sale proceeds and the carrying amount of the asset, and is recognised in the statement of profit and loss.

2.4 Intangible assets

Computer software

Intangible assets costs are included in the balance sheet as intangible assets where they are clearly linked to long term economic benefits for the Company. In this case they are measured initially at purchase cost and then amortised on a WDV basis over their estimated useful lives. All other costs on software are expensed in the statement of profit and loss as and when incurred.

Subsequent to initial recognition, intangible assets with definite useful lives are reported at cost less accumulated amortisation and accumulated impairment losses.

2.5 Depreciation methods, estimated useful lives and residual value of property, plant and equipment and intangible assets

Depreciation and amortisation is calculated using written down value method to allocate their cost, net of their residual values on the basis of useful lives prescribed in Schedule II to the Companies Act, 2013. The estimated useful lives of assets and residual values are reviewed regularly and, when necessary, revised. No further charge is provided in respect of assets that are fully written down but are still in use.

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The estimated useful lives for the main categories of property, plant and equipment and other intangible assets are:

Categories of assets	Useful life (in years)
Plant and Machinery	15
Furniture and Fixture	10
Building	60
Vehicles	8-10
Office Equipment	3-10
Software	5

2.6 Impairment of non-financial assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows which are largely independent of the cash flows from other assets or group of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

2.7 Investment property

Property that is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the Company, is classified as investment property. Investment property is measured initially at its cost, including related transaction costs and where applicable borrowing costs. Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred. When part of an investment property is replaced, the carrying amount of the replaced part is derecognised.

Investment properties are depreciated using the written down value method over their estimated useful lives. Investment property is having a useful life of 60 years.

2.8 Leases

Leases are classified as finance lease where the terms of the lease transfers substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

Company as lessee

(i) Operating lease – Rentals payable under operating leases are charged to the statement of profit and loss on a straight line basis over the term of the relevant lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

(ii) Finance lease – Finance leases are capitalised at the commencement of lease, at the lower of the fair value of the property or the present value of the minimum lease payments. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation. Lease payments are apportioned between finance charges and reduction of the lease obligation so as to achieve a constant rate of interest.

Company as lessor

Lease income from operating leases where the Company is a lessor is recognised in income on a straight-line basis over the lease term unless the receipts are structured to increase in line with expected general inflation to compensate for the expected inflationary cost increases. The respective leased assets are included in the balance sheet based on their nature.

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Effective April 1, 2019, the Company has adopted IND AS 116 -Leases. The adoption of the standard did not have any material impact on the financial statements of the Company.

2.9 Financial Instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability. The transaction costs directly attributable to the acquisition of financial assets and financial liabilities at fair value through profit and loss are immediately recognised in the statement of profit and loss.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and of allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts future cash receipts or payments through the expected life of the financial instrument, or where appropriate, a shorter period.

(a) Financial assets

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short term deposits which are readily convertible into known amounts of cash, are subject to an insignificant risk of change in value and have maturities of less than three months from the date of such deposits. These balances with banks are unrestricted for withdrawal and usage.

Other bank balances

Other bank balances include balances and deposits with banks that are restricted for withdrawal and usage or having maturities of more than three months from the date of such deposits.

Financial assets at amortized cost

Financial assets are subsequently measured at amortized cost if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets measured at fair value through other comprehensive income

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows or to sell these financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets measured at fair value through profit or loss

Financial asset not measured at amortized cost or at fair value through other comprehensive income is carried at fair value through profit or loss.

Impairment of financial assets

Loss allowance for expected credit losses is recognised for financial assets measured at amortized cost and fair value through other comprehensive income. The Company recognises life time expected credit losses for all trade receivables that do not constitute a financing transaction.

For financial assets whose credit risk has not significantly increased since initial recognition, loss allowance equal to twelve months expected credit losses is recognised. Loss allowance equal to the lifetime expected credit losses is recognised if the credit risk on the financial instruments has significantly increased since initial recognition.

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De-recognition of financial assets

The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all risks and rewards of ownership of the asset to another entity.

If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the assets and an associated liability for amounts it may have to pay.

(b) Financial liabilities and equity instruments

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

Financial liabilities

Trade and other payables

Financial liabilities such as trade and other payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, using the effective interest rate method where the time value of money is significant.

Borrowings

Interest-bearing bank loans, overdrafts and issued debt are initially measured at fair value and are subsequently measured at amortised cost using the effective interest rate method.

Derecognition of financial liabilities

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or they expire.

2.10 Employee benefits

(a) Short-term obligations

Liabilities for wages, salaries and other benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

(b) Post employment obligations

Defined contribution plans

The Company makes contributions to government administered provident fund scheme, employee state insurance scheme and pension fund scheme for the employees. The Company has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contribution plans and the contributions are recognised as employee benefit expense when they are due.

Defined benefit plans - Gratuity

The liability or asset recognised in the balance sheet in respect of gratuity plan is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets, if any. The defined benefit obligation is calculated annually by actuaries using the projected unit credit method.

The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the

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terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets, if any. This cost is included in employee benefit expense in the statement of profit and loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet.

Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service cost.

(c) **Compensated absences**

Compensated absences which are not expected to occur within twelve months after the end of the period in which the employee renders the related service are recognised based on actuarial valuation at the present value of the obligation as on the reporting date.

The obligations are presented as current liabilities in the balance sheet since the Company does not have an unconditional right to defer settlement for at least twelve months after the reporting period, regardless of when the actual settlement is expected to occur.

2.11 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Company will comply with all attached conditions.

Government grants relating to income are deferred and recognised in the profit or loss over the period necessary to match them with the costs that they are intended to compensate and presented within other operating income.

Government grants relating to the acquisition/ construction of property, plant and equipment are included in non-current liabilities as deferred income and are credited to profit or loss on a straight-line basis over the expected lives of the related assets and presented within other operating income.

2.12 Provisions

Provisions are recognised in the balance sheet when the Company has a present obligation (legal or constructive) as a result of a past event, which is expected to result in an outflow of resources embodying economic benefits which can be reliably estimated. Each provision is based on the best estimate of the expenditure required to settle the present obligation at the balance sheet date.

2.13 Income taxes

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised for all deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

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Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

Ind As 12, Appendix C, Uncertainty over Income Tax Treatments: on March 30, 2019, the ministry of Corporate affairs has notified Ind As 12, Appendix C, Uncertainty over Income Tax Treatments which is to be applied vide performing the determination of taxable profit (or Loss), tax basis, unused tax losses, unused tax credits and tax rates, when there is uncertainty over income tax treatments under Ind As 12. According to the appendix, companies need to determine the probability of the relevant tax authority accepting each tax statement, or group of tax statements, that the companies have used or plan to use in their income tax filing which has to be considered to compute the most likely amount or the expected value of the tax treatment when determining taxable profit (tax losses) tax basis, unused tax losses, unused tax credits and tax rates.

The standard permits two possible methods of transition:

* Full retrospective approach- Under this approach, Appendix C will be applied retrospectively to each prior reporting period presented in accordance with Ind As 8, Accounting Policies, Changes in accounting estimates and errors, without using hindsight, and

* Retrospectively with cumulative effect of initially applying appendix C recognised by adjusting equity on initial application, without adjusting comparatives.

The effective date for adoption of Ind As 12 appendix C is annual periods beginning on or after April 01, 2019.

On April 1, 2019, the Company adopted these amendments and there was no impact of these amendments on the Company's financial statements.

Amendment to Ind As 12, Income taxes: on March 30, 2019 the ministry of corporate affairs issued amendments to the guidance in Ind As 12, Income taxes, in connection with accounting for dividend distribution taxes.

The amendment clarifies that an entity shall recognise the income tax consequences of dividends in profit and loss, other comprehensive income or equity according to where the entity originally recognised those past transactions or events.

Effective date for application of this amendment is annual period beginning on or after April 01, 2019.

On April 1, 2019, the Company adopted these amendments and there was no impact of these amendments on the Company's financial statements.

2.14 Revenue

The Company has applied IND AS 115 which establishes a comprehensive framework for determining whether, how much and when revenue is to be recognised. IND AS 115 replaces IND AS 18 Revenue and IND AS 11 Construction Contracts.

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable net of discounts, taking into account contractually defined terms and excluding taxes or duties collected on behalf of the government.

Sale of goods

Revenue from the sale of goods is recognized when the significant risks and rewards of ownership have been transferred to the buyer. No revenue is recognized if there are significant uncertainties regarding recovery of the amount due, associated costs or the possible return of goods.

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Sale of services

Revenue from sale of service is recognised upon transfer of control of promised services to customers in an amount that reflects the consideration the company expects in exchange for those services.

Rental income

Revenue from renting is recognised on accrual basis in accordance with the terms of the relevant agreements.

2.15 Income recognition

a) Interest income

Interest income is accrued on a time proportion basis, by reference to the principal outstanding and the effective interest rate applicable.

b) Dividend income

Dividend income from investments is recognised when the shareholder's rights to receive payment have been established.

2.16 Inventories

Inventories are valued at lower of cost, computed on first in first out (FIFO) basis, and net realisable value. Cost of inventories include all cost incurred in bringing the inventories to their present location and condition.

2.17 Research and development

Revenue expenditure on research and development is recognised as a charge in the Statement Profit and Loss. Capital expenditure on assets acquired for research and development is added to Property, plant and equipment, if any.

2.18 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker.

The managing director assesses the financial performance and position of the Company, and makes strategic decisions. The managing director has been identified as being the chief operating decision maker. Refer note 45 for segment information presented.

2.19 Earnings per share

Earnings per share is calculated by dividing the net profit or loss for the year attributable to equity share holders, by the weighted average numbers of equity shares outstanding during the year.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

2.20 Contingent Liabilities

Liabilities which are material and whose future outcome cannot be ascertained with reasonable certainty are treated as contingent and disclosed by way of notes to the accounts.

2.21 Rounding of amounts

All amounts disclosed in the financial statements and notes have been rounded off to the nearest hundreds as per the requirements of Schedule III, unless stated otherwise.

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(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 3 | Property, Plant and Equipment

PARTICULARS	GROSS BLOCK - AT COST				DEPRECIATION				NET BLOCK
	As at 1 April 2024	Additions/ Adjustments	Sales/ Adjustments	As at 31st March 2025	As at 1 April 2024	For the year	Sales/ Adjustments during the year	As at 31 March, 2025	As at 31st March, 2025
Freehold Land	4,997	-	-	4,997	-	-	-	-	4,997
Buildings	82,092	-	-	82,092	27,432	2,706	-	30,138	51,954
Furniture and Fittings	34,753	1,768	-	36,521	25,190	2,195	-	27,385	9,136
Vehicles	1,35,003	-	-	1,35,003	1,12,519	6,079	-	1,18,598	16,405
Plant and Machinery	1,04,320	1,660	-	1,05,980	65,405	7,997	-	73,402	32,578
Office Equipment's	21,109	-	-	21,109	17,132	1,289	-	18,421	2,688
	3,82,274	3,428	-	3,85,702	2,47,678	20,266	-	2,67,944	1,17,758

PARTICULARS	GROSS BLOCK - AT COST				DEPRECIATION				NET BLOCK
	As at 1 April 2025	Additions/ Adjustments	Sales/ Adjustments	As at 31st March 2026	As at 1 April 2025	For the year	Sales/ Adjustments during the year	As at 31 March, 2026	As at 31st March, 2026
Freehold Land	4,997	-	-	4,997	-	-	-	-	4,997
Buildings	82,092	-	-	82,092	30,138	2,572	-	32,710	49,382
Furniture and Fittings	36,521	-	-	36,521	27,385	2,034	-	29,419	7,102
Vehicles	1,35,003	-	-	1,35,003	1,18,598	3,849	-	1,22,447	12,556
Plant and Machinery	1,05,980	102	-	1,06,082	73,402	5,202	-	78,604	27,478
Office Equipment's	21,109	489	-	21,598	18,421	594	-	19,015	2,583
	3,85,702	591	-	3,86,293	2,67,944	14,251	-	2,82,195	1,04,098

Note: On transition to Ind AS, the Company has elected to measure its property, plant and equipment at previous GAAP carrying amounts and considered the same as its deemed cost. Accordingly, the net carrying amount as at the transition date has become its new gross block from the said date.

Note : 4 | Capital work-in-progress

As at March 31, 2026				
Description	As at 01 April 2025	Addition	Deductions / Adjustments	Closing as at 31 March 2026
Others	3,639	69,296	-	72,935
Total	3,639	69,296	-	72,935

As at March 31, 2025				
Description	As at 01 April 2024	Addition	Deductions / Adjustments	Closing as at 31 March 2025
Others	3,639	-	-	3,639
Total	3,639	-	-	3,639

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to Consolidated Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

As at March 31, 2026				
Description	Amount of capital work-in-progress to be completed in			
	Less than 1 year	1-2 years	2-3 years	More than 3 years
Projects in progress:				
Others	69,296	-	3,639	-
Total	69,296	-	3,639	-

As at March 31, 2025				
Description	Amount of capital work-in-progress to be completed in			
	Less than 1 year	1-2 years	2-3 years	More than 3 years
Projects in progress:				
Others	-	3,639	-	-
Total	-	3,639	-	-

Note : 5 | Investment Properties

Particulars	31 March 2026	31 March 2025
Gross carrying amount		
Opening gross carrying amount / Deemed cost	46,683	46,683
Additions	-	-
Closing gross carrying amount	46,683	46,683
Accumulated depreciation		
Opening accumulated depreciation	17,261	15,712
Depreciation charge	1,471	1,549
Closing accumulated depreciation	18,732	17,261
Net carrying amount	27,951	29,422

Fair value of the aforesaid property is 30,326 (31 March 2025: 30,326).

The Company has recognised 2,54,926 and 2,30,389 as operating income for the year ended 31 March 2026 and 31 March 2025 respectively with regards to the aforesaid property.

The Company has recognised 2,60,542 and 26,915 as directly identifiable expenses for the year ended 31 March 2026 and 31 March 2025 respectively with regards to the aforesaid property.

Estimation of fair value

The fair values of investment properties have been determined by the management. The main inputs used are quantum, area, location, demand, and trend of fair market value in the area.

The resulting fair value estimates for investment properties are included in level 3.

NOTES*to Consolidated Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 6 | Intangible Assets (Acquired)

PARTICULARS	GROSS BLOCK - AT COST				DEPRECIATION				NET BLOCK
	As at 01 April 2024	Additions/ Adjustments	Sales/ Adjustments	As at 31st March 2025	As at 01 April 2024	For the year	Sales/ Adjustments during the year	As at 31 March 2025	As at 31st March 2025
Softwares	3,404	-	-	3,404	2,806	-	-	2,806	598
	3,404	-	-	3,404	2,806	-	-	2,806	598

PARTICULARS	GROSS BLOCK - AT COST				DEPRECIATION				NET BLOCK
	As at 01 April 2025	Additions/ Adjustments	Sales/ Adjustments	As at 31st March 2026	As at 01 April 2025	For the year	Sales/ Adjustments during the year	As at 31 March 2026	As at 31st March 2026
Softwares	3,404	-	-	3,404	2,806	-	-	2,806	598
	3,404	-	-	3,404	2,806	-	-	2,806	598

Note : 7 | Investment in Associate

	Particulars	31 March 2026	31 March 2025
	Investment in Equity Instruments (fully paid up)		
i)	Quoted :		
	485,366 (31 March 2025 : 485,366) equity shares of Rydak Syndicate Ltd having face value of Rs. 10 each.	36,01,321	35,98,611
	Total	36,01,321	35,98,611
	Less : Provision for diminution in Investments	-	-
		36,01,321	35,98,611
ii)	Unquoted :		
	63,975 (31 March 2025 : 63,975) equity shares of Bararee Investments & Leasing Co.Ltd having face value of Rs. 10 each.	45,622	45,694
	42,984 (31 March 2025 : 42,984) equity shares of Belvedere Estates Ltd having face value of Rs. 10 each.	4,408	4,408
	1,41,802 (31 March 2025 : 1,41,802) equity shares of Behubor Trading Limited having face value of Rs. 10 each.	61,019	1,15,804
	Total	1,11,049	1,65,906
	Less : Provision for diminution in Investments	-	-
		1,11,049	1,65,906
	Total investments in associate (net)	37,12,370	37,64,517
(a)	Aggregate amount of quoted investments and market value thereof*	-	-
(b)	Aggregate amount of unquoted investments	1,11,049	1,65,906
(c)	Aggregate amount of impairment in the value of investments	-	-

* The market value of Rydak Syndicate Limited is not available. Since the share is not actively traded in Calcutta Stock Exchange.

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to Consolidated Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 8 | Investments - Non Current

Particulars		31 March 2026	31 March 2025
Investment in equity shares designated at FVTPL (fully paid up):			
i) Quoted			
3,740 (31 March 2025 : 3,740) equity shares of ICICI Bank Limited having face value of Rs. 2 each.		45,101	50,428
ii) Unquoted			
117,900 (31 March 2025 : 117,900) equity shares of Diamond Products Printing & Processing Industries Ltd having face value of Rs. 10 each.		-	-
23,000 (31 March 2025 : 23,000) equity shares of Kant & Co. Ltd having face value of Rs. 10 each.		1,31,503	1,30,109
		1,76,604	1,80,537
Other Investments through FVTPL			
Investment in preference share - Others			
Unquoted			
1,041, 5% Cumulative Preference Shares in The Baranagar Jute Factory PLC having face value of £.5 each.		-	-
Investment in debentures of associates			
Unquoted			
0.5% Debenture Stock in Belvedere Estate Ltd having face value of Rs. 3 each.		5,587	5,587
		5,587	5,587
Total non current investments (net)		1,82,191	1,86,124
(a) Aggregate amount of quoted investments and market value thereof		45,101	50,428
(b) Aggregate amount of unquoted investments		1,37,090	1,35,696

Note : 9 | Other Financial Assets- Non-Current

Particulars	31 March 2026	31 March 2025
Fixed Deposit with maturity exceeding 12 months (including accrued interest)	38,210	1,07,233
Security Deposits	13,322	13,322
TOTAL	51,532	1,20,555

Note : 10 | Non current tax asset (net)

Particulars	31 March 2026	31 March 2025
Advance Income Tax (Net of provision for tax 2,17,466 (31 March 2025: 2,32,158))	2,04,789	1,87,606
Total	2,04,789	1,87,606

NOTES*to Consolidated Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 11 | Deferred tax assets (net)

Particulars	31 March 2026	31 March 2025
Deferred Tax Liabilities		
Expenses allowable under income tax on payments basis	45,341	45,379
Allowance for doubtful debts – trade receivables	5,687	6,315
Allowance for doubtful debts – interest receivables	15,788	22,237
Gross deferred tax liabilities	66,816	73,931
Deferred Tax Liabilities		
Property, plant and equipment	4,672	3,867
Investments in Associates	7,75,680	7,41,957
Gross Deferred Tax Liabilities	7,80,352	7,45,824
Deferred tax liabilities (net)	(7,13,536)	(6,71,893)

Note : 12 | Inventories

Particulars	31 March 2026	31 March 2025
Fumigation materials	65,581	95,234
Pest control materials	74,896	56,903
Total	1,40,477	1,52,137

Note : 13 | Investments

Particulars	31 March 2026	31 March 2025
Investment In Mutual Fund	4,91,732	1,02,619
Total	4,91,732	1,02,619

Note : 14 | Trade receivables

Particulars	31 March 2026	31 March 2025
Secured and considered good	9,747	7,417
Unsecured, considered good	5,68,223	6,23,485
Unsecured, considered doubtful	21,873	24,287
Less: Allowance for doubtful debts	(21,873)	(24,287)
Total	5,77,970	6,30,902

Refer note 40 for risk relating to trade receivables

Note : 15 | Cash and cash equivalents

Particulars	31 March 2026	31 March 2025
Cash in hand	1,408	908
Balances with banks:		
- In current account	66,878	91,546
- In Fixed Deposit with original maturity less than 3 months	-	51,000
Total	68,286	1,43,454

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to Consolidated Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 16 | Other Bank Balances

Particulars	31 March 2026	31 March 2025
Unpaid Dividend Account@	13,078	5,210
Fixed Deposit with original maturity of more than three months but less than 12 months @@	1,70,076	1,02,108
Total	1,83,154	1,07,318

@ Earmarked for payment of unpaid dividend

@@Rs 54.80 Lakhs lien against cash credit facilities of Rs 390 Lakhs provided by SBI

Note : 17 | Loans- Current

Particulars	31 March 2026	31 March 2025
Unsecured, considered good		
Loans to related parties (refer note no. 48)		
Rydak Syndicate Limited	3,99,103	3,99,103
Jardine Pest Management Limited	6,019	6,019
Bararee Investments & Leasing Co. Limited	151	2,491
Behubor Trading Limited	2,779	2,779
Other Loans & Advances:		
Loans to Staff	5,546	12,056
Inter corporate deposits	4,552	4,552
Interest receivable	3,65,408	3,61,265
Less:- Allowance for doubtful debts on interest receivable	(60,725)	(85,527)
TOTAL	7,22,833	7,02,738

Note : 18 | Other Financial Assets- Current

Particulars	31 March 2026	31 March 2025
Advance to others	37,642	38,650
Security deposits	21,115	21,328
Total	58,757	59,978

Note : 19 | Other current assets

Particulars	31 March 2026	31 March 2025
Capital Advance	-	64,917
Advance to others	72,379	20,954
Prepaid expenses	16,672	-
Balance with government authorities*	7,950	4,14,559
TOTAL	97,001	5,00,430

*Includes Rs 404 lakhs paid to KMC

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(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 20 | Equity Share Capital

Particulars	31 March 2026	31 March 2025
Authorized equity share capital		
300,000 Equity shares of Rs. 100 each	3,00,000	3,00,000
Issued, subscribed and fully paid-up equity share capital		
200,000 Equity shares of Rs. 100 each	2,00,000	2,00,000
	2,00,000	2,00,000

(i) Movement in equity share capital

Particulars	31 March 2026		31 March 2025	
	No. of shares	Amount	No. of shares	Amount
Equity shares				
At the beginning of the year	2,00,000	2,00,000	2,00,000	2,00,000
Issued during the year	-	-	-	-
Outstanding at the end of the year	2,00,000	2,00,000	2,00,000	2,00,000

(ii) Terms / rights attached to equity shares

The Company has only 1 class of equity shares having par value of Rs.100/- per share. Each holder of equity shares is entitled to one vote per share. The Shareholders are entitled for dividend declared by the Company which is proposed by the Board of Directors and approved by the Shareholders in Annual General Meeting.

In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the Company after the distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

(iii) Shareholding of promoter

The Company does not have a promotor and is governed by the board of directors & is professionally managed. No single shareholder or person influences the board in making decisions for the company.

(iv) Details of shareholders holding more than 5 % shares in the company

Particulars	31 March 2026		31 March 2025	
	No. of shares	% of holding	No. of shares	% of holding
Equity shares of Rs. 100 each fully paid-up				
Vibha Leasing Pvt. Ltd.	14,182	7.09%	14,182	7.09%
Colour Cartons Packaging(I)Pvt Ltd	12,351	6.18%	12,351	6.18%
Behubor Trading Ltd.	20,652	10.33%	20,652	10.33%
Kant & Co. Ltd.	20,029	10.02%	20,029	10.02%
Mannalal Chemical Industries Pvt. Ltd.	15,000	7.50%	15,000	7.50%
G. L. Mehta Sanatan Trust	12,690	6.35%	12,690	6.35%
Dhelakhat Tea Co. Limited	10,606	5.30%	10,606	5.30%

As per the Records of the Company, the above Shareholding represents both legal and beneficial ownership of shares.

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to Consolidated Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 21 | Other Equity

Particulars	31 March 2026	31 March 2025
Reserves and surplus		
a) General reserve	18,27,531	18,27,531
b) Retained earnings	29,07,332	31,87,123
Total reserves and surplus	47,34,863	50,14,654

Particulars	31 March 2026	31 March 2025
Reserves and surplus		
a) General reserve		
Opening balance	18,27,531	18,27,531
Amount transferred from retained earnings	-	-
Closing balance	18,27,531	18,27,531
c) Retained earnings		
Opening balance	31,87,123	30,63,400
effect of business combination of Associate company	(1,97,949)	-
Net profit/ (loss) for the year	(1,19,799)	1,36,387
Items of other comprehensive income recognised directly in retained earnings	-	-
- Remeasurements of post-employment benefit obligation, net of tax	47,957	(2,664)
Dividend paid	(10,000)	(10,000)
Transferred to General reserve	-	-
Closing balance	29,07,332	31,87,123
Total reserves and surplus	47,34,863	50,14,654

Nature and purpose of other reserves

(i) General reserve

Under the erstwhile Indian Companies Act, 1956, a general reserve was created through an annual transfer of net profit at a specified percentage in accordance with applicable regulations. Consequent to introduction of Companies Act, 2013, the requirement to mandatory transfer a specified percentage of the net profit to general reserve has been withdrawn though the Company may transfer such percentage of its profits for the financial year as it may consider appropriate. Declaration of dividend out of such reserve shall not be made except in accordance with rules prescribed in this behalf under the Act.

(ii) Retained earnings

Retained Earnings are the profits that the Company has earned till date, less any transfer to general reserve, dividends or other distributions paid to shareholders.

Note : 22 | Borrowings-non-Current

Particulars	31 March 2026	31 March 2025
Secured		
Vehicle Loan from Bank	-	-
Less: Current maturities of long term borrowings (included in Note 24)	-	-
TOTAL	-	-

NOTES*to Consolidated Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 23 | Provisions- Non-current

Particulars	31 March 2026	31 March 2025
Provision for employee benefits :		
Gratuity (refer note no. 41)	97,961	1,30,188
Total	97,961	1,30,188

Note : 24 | Borrowings - Current

Particulars	31 March 2026	31 March 2025
Loans repayable on demand		
Secured		
Cash credit from banks*	3,69,335	2,90,303
Total	3,69,335	2,90,303

*Cash credit from banks are secured against hypothecation of stock, receivables and all current assets of present and future value and Rs 54.80 Lakhs cash collateral in the form STD and are repayable on demand. The above loans carry interest @ 9% to 10% p.a.

Note : 25 | Trade Payables

Particulars	31 March 2026	31 March 2025
Trade Payables (Refer note 47)	2,15,573	1,95,374
Total	2,15,573	1,95,374

Note : 26 | Other financial liabilities- Current

Particulars	31 March 2026	31 March 2025
Unpaid Dividend	13,078	5,210
Payable to Employees	54,961	50,714
Advance Received	51,000	51,000
Security Deposit	1,08,796	94,135
Other Payables	32,175	24,992
Total	2,60,010	2,26,051

Note : 27 | Provisions -Current

Particulars	31 March 2026	31 March 2025
Provision for employee benefits :		
Gratuity (refer note no. 41)	16,406	-
Compensated absences	60,022	44,348
Total	76,428	44,348

Note : 28 | Other current liabilities

Particulars	31 March 2026	31 March 2025
Statutory dues payable	28,968	36,984
TOTAL	28,968	36,984

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to Consolidated Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 29 | Revenue from operations

Particulars	31 March 2026	31 March 2025
Income from pest management services	22,09,646	21,78,745
Income from renting out of investment properties	2,54,927	2,30,389
Total	24,64,573	24,09,134

Note : 30 | Other income

Particulars	31 March 2026	31 March 2025
Dividend income from equity investments designated at fair value through profit or loss	440	402
Interest income from financial assets at amortised cost	72,416	43,581
Net gain/(Loss) on financial assets measured at fair value through profit or loss	11,907	17,004
Miscellaneous Income	2,27,143	47,904
Total	3,11,906	1,08,891

Note : 31 | Cost of materials consumed

Particulars	31 March 2026	31 March 2025
(A) Pest Control Materials		
Opening stock	56,903	64,262
Add: Purchases	6,01,194	5,78,692
	6,58,097	6,42,954
Less: Closing stock	74,896	56,903
Pest Control Materials Consumed (A)	5,83,202	5,86,051
(B) Fumigation Materials		
Opening stock	95,234	1,10,342
Add: Purchases	1,16,366	1,49,489
	2,11,600	2,59,831
Less: Closing stock	65,581	95,234
Fumigation Materials Consumed (B)	1,46,019	1,64,597
Material Consumed (A+B)	7,29,220	7,50,648
Details of Materials (100% Indigenous) consumed during the year:		
Tents	47,062	70,671
Others	6,82,159	6,79,977
Total	7,29,220	7,50,648

Note : 32 | Employee benefits expense

Particulars	31 March 2026	31 March 2025
Salaries, wages, bonus etc.	10,02,991	9,76,560
Contribution to provident, pension & other funds	94,927	84,262
Gratuity (Note No. 41)	17,031	17,224
Staff welfare expenses	83,202	76,833
Total	11,98,151	11,54,879

NOTES*to Consolidated Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 33 | Finance costs

Particulars	31 March 2026	31 March 2025
Interest and finance charges on financial liabilities not at fair value through profit or loss	33,431	32,025
Total	33,431	32,025

Note : 34 | Depreciation and Amortisation Expenses

Particulars	31 March 2026	31 March 2025
Depreciation of property, plant and equipments (Note 3)	14,251	20,266
Amortization of intangible assets (Note 6)	-	-
Depreciation on investment properties (Note 5)	1,471	1,549
Total	15,722	21,815

Note : 35 | Other expenses

Particulars	31 March 2026	31 March 2025
Power and fuel	16,018	12,424
Rent & hire charges	48,607	72,741
Repairs to machinery	12,920	10,600
Repairs Others	38,271	12,387
Insurance	3,784	2,974
Rates and taxes	5,13,386	60,666
Auditor's remuneration [Refer note 46b]	6,750	6,750
Sales promotion expenses	573	14,725
Travelling expenses	1,48,118	1,29,902
Freight	67,455	54,001
Printing & stationary	4,645	4,979
Legal expenses	2,689	3,978
Professional fees	35,877	26,060
Postage & telephone expenses	6,225	6,152
Allowance for doubtful debts - Trade receivables	(2,414)	(2,336)
Directors' sitting fees	6,700	8,200
Flat maintenance expenses	21,700	29,562
Miscellaneous expenses	61,863	42,760
Total	9,93,167	4,96,525

Note : 36 | Earnings per share

Particulars	31 March 2026	31 March 2025
(a) Profit attributable to equity holders of the company used in calculating basic and diluted earnings per share	(1,19,799)	1,36,387
(b) Weighted average number of equity shares used as the denominator in calculating basic and diluted earnings per share (in numbers)	2,00,000	2,00,000
(c) Nominal value of Equity Share	100	100
(d) Basic and diluted earnings per share	(59.90)	68.19

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(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 37 | Income tax expense

This note provides an analysis of the Company's income tax expense, shows amounts that are recognised in profit or loss or other comprehensive income and how the tax expense is affected by non-assessable and non-deductible items.

Particulars	31 March 2026	31 March 2025
(a) Income tax expense		
Current tax		
Current tax on profits for the year		
Profit and loss	-	15,700
Total current tax expense	-	15,700
Deferred tax		
Decrease (increase) in deferred tax assets	3,902	(5,481)
(Decrease) increase in deferred tax liabilities	34,527	(15,067)
Total deferred tax expense/(benefit)	38,429	(20,548)
Income tax expense	38,429	(4,848)
Current tax expense recognised in profit or loss		
Current tax on profits for the year		
Profit and loss	-	15,700
Total current tax expense (A)	-	15,700
Deferred tax expense recognised in profit or loss		
Deferred taxes	38,429	(20,548)
Total deferred tax expense recognised in profit or loss (B)	38,429	(20,548)
Deferred tax expense recognised in Other comprehensive income		
Deferred taxes	(18,172)	185
Total deferred tax expense recognised in Other comprehensive income (C)	(18,172)	185
Total deferred tax for the year (B+C)	20,256	(20,363)
Total income tax expense recognised in profit or loss (A+B)	38,429	(4,848)
Total income tax expense recognised in Other comprehensive income (C)	(18,172)	185
Total income tax expense (A+B+C)	20,256	(4,663)

(b) Reconciliation of tax expense and the accounting profit multiplied by tax rate:

Particulars	31 March 2026	31 March 2025
Profit before tax	(1,93,212)	62,133
Tax at the rate of 26.00% (2024-25 – 27.82%)	-	20,288
Difference in tax rate for sale of investments	-	-
Impact due to changes in tax rates	7,802	2,845
Net gain on fair valuation of investments on which no deferred tax created	(3,096)	(4,730)
Undistributed earnings of equity accounted investees	33723	(23251)
Total income tax expense/(credit)	38,429	(4848)

NOTES*to Consolidated Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

Note : 38 | Capital management**(a) Risk management**

The company's objectives when managing capital are to:

- safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and
- maintain an optimal capital structure to reduce the cost of capital.

The capital structure of the Company is based on management's judgement of the appropriate balance of key elements in order to meet its strategic and day-to-day needs. The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. The funding requirement is met through the equity, given by the shareholder.

In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, issue new shares.

The Company's policy is to maintain a stable and strong capital structure with a focus on total equity so as to maintain investor, creditors and market confidence and to sustain future development and growth of its business. The Company will take appropriate steps in order to maintain, or if necessary adjust, its capital structure.

The amount mentioned under total equity in balance sheet is considered as Capital.

(b) Dividends paid and proposed

Particulars	31 March 2026	31 March 2025
(i) Equity shares		
Final dividend for the year ended 31 March, 2025 - Rs. 5 (31 March 2024 Rs. 5) per fully paid share	10,000	10,000
Dividend Distribution Tax	-	-
(ii) Dividends not recognised at the end of the reporting period		
In addition to the above dividends, since year end the board has recommended the payment of a final dividend of Rs. Nil per fully paid equity share (31 March 2025 – Rs.5/-). This proposed dividend is subject to the approval of shareholders in the ensuing annual general meeting.	-	10,000

Note : 39 | Fair value measurements**Financial instruments by category**

Particulars	31 March 2026			31 March 2025		
	FVPL	FVOCI	Amortised cost	FVPL	FVOCI	Amortised cost
Financial assets						
Investments in equity instruments	1,76,604	-	-	1,80,537	-	-
Investments in debentures	5,587	-	-	5,587	-	-
Investments in mutual funds	4,91,732	-	-	1,02,619	-	-
Security Deposits	-	-	34,437	-	-	34,650
Fixed Deposit with original maturity exceeding 12 months	-	-	38,210	-	-	1,07,233
Interest Receivable	-	-	3,04,683	-	-	2,75,738

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(All Amounts in INR Hundreds, Unless otherwise stated)

Particulars	31 March 2026			31 March 2025		
	FVPL	FVOCI	Amortised cost	FVPL	FVOCI	Amortised cost
Trade receivable	-	-	5,77,970	-	-	6,30,902
Cash balances	-	-	68,286	-	-	1,43,454
Other bank balances	-	-	1,83,154	-	-	1,07,318
Loans & Advances to related parties	-	-	4,08,052	-	-	4,10,392
Loans & Advances to staff	-	-	5,546	-	-	12,056
Inter Corporate deposits	-	-	4,552	-	-	4,552
Advance to others	-	-	37,642	-	-	38,650
Total financial assets	6,73,923	-	16,62,532	2,88,743	-	17,64,945
Financial liabilities						
Bank overdraft	-	-	3,69,335	-	-	2,90,303
Security Deposits	-	-	1,08,796	-	-	94,135
Trade payable	-	-	2,15,573	-	-	1,95,374
Unpaid Dividend	-	-	13,078	-	-	5,210
Payable to Employees	-	-	54,961	-	-	50,714
Other Payables	-	-	32,175	-	-	24,992
Vehicle Loan	-	-	-	-	-	-
Advance Received	-	-	51,000	-	-	51,000
Total financial liabilities	-	-	8,44,918	-	-	7,11,728

FVPL - Fair Value Through Profit & Loss

FVOCI - Fair value through Other Comprehensive Income

Amortised Cost - On actual Cost

(i) Fair value hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost and for which fair values are disclosed in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Company has classified its financial instruments into the three levels prescribed under the accounting standard.

Level 1: Level 1 hierarchy includes financial instruments measured using quoted prices.

Level 2: The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. Fair values are determined in whole or in part, using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

The entire financial assets and liabilities of the Company is classified as Level 3 in the fair value hierarchy due to the inclusion of unobservable inputs including counterparty credit risk.

Note:

a) There have been no transfers between Level 1 and Level 2 for the years ended March 31, 2026 and March 31, 2025.

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(All Amounts in INR Hundreds, Unless otherwise stated)

- b) Costs of certain unquoted equity instruments has been considered as an appropriate estimate of fair value because of a wide range of possible fair value measurements and cost represents the best estimate of fair value within that range.

(ii) Valuation technique used to determine fair value

Specific valuation techniques used to value financial instruments include:

- the fair value of the financial instruments is determined using discounted cash flow analysis.

The carrying amounts of remaining financial assets and liabilities are considered to be the same as their fair values.

The fair values for financial instruments were calculated based on cash flows discounted using current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy due to the inclusion of unobservable inputs including counterparty credit risk.

Management uses its best judgement in estimating the fair value of its financial instruments. However, there are inherent limitations in any estimation technique. Therefore, for substantially all financial instruments, the fair value estimates presented above are not necessarily indicative of the amounts that the Company could have realised or paid in sale transactions as of respective dates. As such, fair value of financial instruments subsequent to the reporting dates may be different from the amounts reported at each reporting date.

Note : 40 | Financial Risk Management

The Company's activities are exposed to a variety of financial risks: credit risk, liquidity risk and market risk (i.e. foreign currency risk, interest rate risk and price risk).

This note explains the sources of risk which the entity is exposed to and how the entity manages the risk:

Risk	Exposure arising from	Measurement	Management
Credit risk	Cash and cash equivalents, trade receivables and financial assets measured at amortised cost.	Aging analysis Credit ratings	Diversification of customer base, diversification of bank deposits, Customer credit limits
Liquidity risk	Financial liabilities that are settled by delivering cash or another financial asset.	Cash flow forecasts	Availability of committed credit lines and borrowing facilities
Market risk – a) security prices	Investments in equity securities	Sensitivity analysis	Portfolio diversification

(A) Credit risk

Credit risk arises from the possibility that the counter party may not be able to settle their obligations as agreed. To manage this, the Company periodically assesses financial reliability of customers and other counter parties, taking into account the financial condition, current economic trends, and analysis of historical bad debts and ageing of financial assets. Individual risk limits are set and periodically reviewed on the basis of such information.

It considers reasonable and supportive forwarding-looking information such as:

- Actual or expected significant adverse changes in business,
- Actual or expected significant changes in the operating results of the counterparty,
- Financial or economic conditions that are expected to cause a significant change to the counterparty's ability to meet its obligations,
- Significant increase in credit risk on other financial instruments of the same counterparty,

Financial assests are written off when there is no reasonable expectations of recovery.

The Company measures the expected credit loss of trade receivables from individual customers based on historical trend, industry practices and the business environment in which the entity operates. Loss rates are based on actual credit loss experience and past trends.

NOTES*to Consolidated Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

i) Trade receivables

Customer credit risk is managed by the Company through established policy and procedures and control relating to customer credit risk management. Trade receivables are non-interest bearing and are generally carrying 45 to 90 days credit terms. The Company has a detailed review mechanism of overdue customer receivables at various levels within organisation to ensure proper attention and focus for realisation.

The ageing of trade receivables as of balance sheet date is given below. The age analysis have been considered from the due date:

	Less than six months	More than six months	Total
Trade receivable as on 31 March 2026 (Gross)	3,61,628	2,38,215	5,99,843
Less: Provision for impairment loss	-	(21,873)	(21,873)
Trade receivable as on 31 March 2026 (Net)	3,61,628	2,16,342	5,77,970

	Less than six months	More than six months	Total
Trade receivable as on 31 March 2025 (Gross)	3,79,508	2,75,681	6,55,189
Less: Provision for impairment loss	-	(24,287)	(24,287)
Trade receivable as on 31 March 2025 (Net)	3,79,508	2,51,394	6,30,902

The requirement for impairment is analysed at each reporting date. Refer note 14 for details on the impairment of trade receivables. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets disclosed in Note 39. The Company does not hold collateral as security.

As at March 31, 2026						
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed – considered good	3,61,628	45,684	97,481	45,034	50,016	5,99,843
Undisputed – Credit Impaired	-	-	-	-	-	-
Disputed - considered good	-	-	-	-	-	-
Disputed - considered doubtful	-	-	-	-	-	-
Trade receivables due	3,61,628	45,684	97,481	45,034	50,016	5,99,843
Less: Allowance for Credit Loss	-	-	-	-	-	21,873
Total trade receivables	3,61,628	45,684	97,481	45,034	50,016	5,77,970

As at March 31, 2025						
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed – considered good	3,79,508	39,634	1,35,832	50,198	50,017	6,55,189
Undisputed – Credit Impaired	-	-	-	-	-	-
Disputed - considered good	-	-	-	-	-	-
Disputed - considered doubtful	-	-	-	-	-	-
Trade receivables due	3,79,508	39,634	1,35,832	50,198	50,017	6,55,189
Less: Allowance for Credit Loss	-	-	-	-	-	24,287
Total trade receivables	3,79,508	39,634	1,35,832	50,198	50,017	6,30,902

NOTES*to Consolidated Financial Statements*

(All Amounts in INR Hundreds, Unless otherwise stated)

ii) Financial instruments and deposits

Credit risk from balances with banks and financial institutions is managed by the Company's treasury department in accordance with the Company's policy. Investments of surplus funds are made only with approved counterparties and within credit limits assigned to each counterparty. Counterparty credit limits are reviewed by the Companies' Board of Directors on an annual basis, and may be updated throughout the year subject to approval of the Companies' Finance Committee. The limits are set to minimise the concentration of risks and therefore mitigate financial loss through counterparty's potential failure to make payments.

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk was 16,62,532 as at 31 March 2026, 17,64,945 as at 31 March 2025, being the total of the carrying amount of trade receivables and other financial assets.

(B) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. This is generally performed in accordance with practice and limits set by the Company.

(i) Maturities of financial liabilities

The tables below analyse the Company's financial liabilities into relevant maturity groupings based on their contractual maturities for:

- all financial liabilities

The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Contractual maturities of financial liabilities 31 March 2026	Less than 1 year	More than 1 year	Total
Bank overdraft	3,69,335	-	3,69,335
Security Deposits	1,08,796	-	1,08,796
Trade payable	2,15,573	-	2,15,573
Unpaid Dividend	13,078	-	13,078
Payable to Employees	54,961	-	54,961
Other Payables	32,175	-	32,175
Advance Received	51,000	-	51,000
Total financial liabilities	8,44,918	-	8,44,918

Contractual maturities of financial liabilities 31 March 2025	Less than 1 year	More than 1 year	Total
Bank overdraft	2,90,303	-	2,90,303
Security Deposits	94,135	-	94,135
Trade payable	1,95,374	-	1,95,374
Unpaid Dividend	5,210	-	5,210
Payable to Employees	50,714	-	50,714
Other Payables	24,992	-	24,992
Vehicle Loan	51,000	-	51,000
Total financial liabilities	7,11,728	-	7,11,728

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(C) Market risk

(i) Foreign currency risk

Foreign Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Company's transactions are denominated only in INR and hence the Company is not exposed to any foreign currency risk.

(ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is not exposed to the risk of changes in market interest rates because it does not have any floating rate borrowings nor does it have any variable rate financial assets.

(iii) Price risk

(a) Exposure

The risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer or by factors affecting all similar financial instruments traded in the market.

The company's exposure to equity securities price risk arises from investments held by the company in equity securities and classified in the balance sheet as at fair value through profit and loss account.

(b) Sensitivity

The table below summarizes the impact of increases/decreases of the share prices on the Company's equity.

Particulars	Impact on profit before tax		Impact on other component of equity	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Increase by 5% (2025: 5%)*	33,696	14,437	24,935	10,684
Decrease by 5% (2025: 5%)*	(33,696)	(14,437)	(24,935)	(10,684)

* Holding all other variables constant

Note : 41 | Employee benefit obligations

(i) Defined contribution plan

The Company makes contributions, determined as a specified percentage of employee salaries, in respect of qualifying employees towards Provident fund which is defined contribution plan. The Company has no obligations other than to make the specified contributions. The contributions are recognised in the Statement of Profit and Loss as they accrue. The amount recognised as an expense towards contribution to Provident fund for the year aggregates to 94,927 (2024-25: 84,262).

(ii) Post-employment obligations

a) Gratuity

The Company provides for gratuity for employees in India as per the Payment of Gratuity Act, 1972. Employees who are in continuous service for a period of 5 years are eligible for gratuity. The amount of gratuity payable on retirement/ termination is the employees last drawn basic (including dearness allowance) salary per month computed proportionately for 15 days (reckoning 26 days for a month) salary multiplied for the number of years of service. The gratuity plan is a funded plan and the Company makes contributions to recognised funds in India.

Based on actuarial valuation, a provision is recognised in full for the projected obligation over and above the funds held in scheme.

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(All Amounts in INR Hundreds, Unless otherwise stated)

(iii) Balance sheet recognition**a) Gratuity**

The amounts recognised in the balance sheet and the movements in the net defined benefit obligation over the year are as follows:

Particulars	Present value of obligation	Fair value of plan assets	Net amount
1 April 2024	1,12,599	23,403	89,196
Current service cost	10,937	-	10,937
Interest expense/(income)	7,545	1,258	6,287
Total amount recognised in profit or loss	18,482	1,258	17,224
Remeasurements	-	-	-
Return on plan assets, excluding amounts included in interest expense/(income)	-	(285)	285
Actuarial (gain)/loss from change in financial assumptions	5,320	-	5,320
Actuarial (gain)/loss from unexpected experience	19,466	-	19,466
Total amount recognised in other comprehensive income	24,786	(285)	25,071
Employer contributions/ premium paid	-	-	-
Benefit payments	(12,663)	(11,360)	(1,303)
31-Mar-25	1,43,205	13,016	1,30,188

Particulars	Present value of obligation	Fair value of plan assets	Net amount
1 April 2025	1,43,205	13,016	1,30,188
Current service cost	9,126	-	9,126
Interest expense/(income)	8,838	934	7,904
Total amount recognised in profit or loss	17,964	934	17,030
Remeasurements	-	-	-
Return on plan assets, excluding amounts included in interest expense/(income)	-	(665)	665
Actuarial (gain)/loss from change in financial assumptions	(5,694)	-	(5,694)
Actuarial (gain)/loss from unexpected experience	(7,328)	-	(7,328)
Total amount recognised in other comprehensive income	(13,022)	(665)	(12,357)
Employer contributions/ premium paid	-	16,000	(16,000)
Benefit payments	(18,165)	(13,671)	(4,494)
31-Mar-26	1,29,982	15,614	1,14,367

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(iv) Significant estimates: actuarial assumptions

The significant actuarial assumptions were as follows:

Particulars	31 March 2026	31 March 2025
Discount rate	7.22%	6.59%
Salary growth rate	3.00%	3.00%
Mortality rate	IALM (2012-14) table ultimate	IALM (2012-14) table ultimate
Disability Rate	5% of Mortality Rate	5% of Mortality Rate
Withdrawal rate	1% to 8%	1% to 8%
Retirement Age	58 Years	58 Years
Average Future Service	16.58	17.14

(v) Sensitivity analysis

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

Particulars	Impact on defined benefit obligation			
	31 March 2026		31 March 2025	
	Increase	Decrease	Increase	Decrease
Discount rate (-/+ 1%)	(8,220)	9,375	(10,106)	11,600
Salary growth rate (-/+ 1%)	9,006	(8,012)	11,901	(10,520)
Withdrawal rate (-/+ 1%)	3,038	(3,360)	3,307	(3,682)

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied while calculating the defined benefit liability recognised in the balance sheet.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the prior period.

(vi) The major categories of plan assets

The defined benefit plans are funded with insurance companies of India. The Company does not have any liberty to manage the funds provided to insurance companies. Thus the composition of each major category of plan assets has not been disclosed.

(vii) Risk exposure

Through its defined benefit plans the Company is exposed to a number of risks, the most significant of which are detailed below:

Investment risk:

The defined benefit plans are funded with insurance companies of India. The Company does not have any liberty to manage the funds provided to insurance companies.

The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to the Government of India bonds. If the return on plan asset is below this rate, it will create a plan deficit.

Interest risk:

A decrease in the interest rate on plan assets will increase the plan liability.

Life expectancy:

The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and at the end of the employment. An increase in the life expectancy of the plan participants will increase the plan liability.

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Salary growth risk

The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. An increase in the salary of the plan participants will increase the plan liability.

(viii) Defined benefit liability and employer contributions

The Best Estimate Contribution for the Company during the next year would be 33,782

The weighted average duration of the defined benefit obligation is 3.85 years (31 March, 2025 – 4.49 years). The expected maturity analysis of undiscounted gratuity benefits is as follows:

Description	Amount of capital work-in-progress to be completed in			
	Less than 1 year	1-2 years	2-3 years	More than 3 years
31 March, 2026				
Defined benefit obligation (gratuity)	32,018	16,972	14,573	26,004
Total	32,018	16,972	14,573	26,004
31 March, 2025				
Defined benefit obligation (gratuity)	9,387	39,907	11,624	36,586
Total	9,387	39,907	11,624	36,586

(ix) Compensated absences

Compensated absences cover the Company's liability for sick and earned leave. As the Company does not have an unconditional right to defer the payment beyond 12 months the entire amount has been treated as current.

Note : 42 | Contingent Liabilities

Particulars	31 March 2026	31 March 2025
Contingent Liabilities not provided for in respect of:		
a. Guarantees given to the Bankers against Cash Credit facilities extended by them to certain Bodies Corporate	81,523	81,523
b. Disputed demands in respect of Sales Tax	42,103	42,103
c. Various claims by ex-employees of the company pending before Labour courts	Amount Unascertained	Amount Unascertained
d. Claim from Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025*	-	8,70,248

*The company had received a supplementary bill from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025 for which the Company has paid Rs 456 Lakhs in aggregate. The Company received no due certificate from The Kolkata Municipal Corporation in this regard.

The Balance outstanding against item (a) above includes 74,514 (31 March 2025: 74,514) and 7,008 (31 March 2025: 7,008) relating to The East Indian Coal Co. Ltd. and The Bhulanbararee Coal Co. Ltd., respectively, the liabilities in respect of which have been denied by the Company since the undertakings of the Coal companies have been nationalised. The Banks concerned have instituted legal proceedings for recovery of the loans provided to the concerned Companies. However, as per the legal opinion, the above guarantees are not enforceable on the Company and as such the management has not acknowledged the same as liabilities.

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Note : 43 |

A scheme of Amalgamation was carried between Dhelakhat Tea Company Limited (Transferor Company) and Rydak Syndicate Limited (Transferee Company) [an associate of the Company] (the "Scheme"), both carrying on the business of growing, manufacturing and sale of black tea, was sanctioned by the Hon'ble National Company Law Tribunal (NCLT) vide its order dated March 20, 2026 (Kolkata Bench). Upon filing of the said order(s) by the respective companies with the Registrar of Companies and compliance with the other conditions of the Scheme, same has become effective on March, 20 2026 and has been given effect from the appointed date, i.e. April 1, 2024. The impact of the scheme of amalgamation was accounted by the Associate Company Rydak Syndicate Limited and the same is considered in the consolidated financial statements opening reserves amounting to INR 1.98 Crores.

Note : 44 |

In F.Y 2024-25, the Company has provided expenses amounting to 27,630 to Kolkata Port Trust (KPT) on basis of demand for use and occupation of port trust property, lease agreement for which had expired a long time ago. The company has Provided 28,641 as income on account of usage of this premise by a third party which has been included under 'Miscellaneous Income'.

Note : 45 |

Pursuant to orders passed by the Labour Court, Dhanbad in MJ Case Nos. 29, 70 and 134 all of 2010 and the Civil Judge, Dhanbad in the Execution Case No. 97 of 2016, the Company has made a provision of Rs. 82084/- in earlier years, payable to retrenched workers of the company's erstwhile Meameco Division.

Note : 46 | Other notes

- a) During the earlier year, some shareholders had filed a petition against the company and others before the Company Law Board Kolkata under section 397,398,399,402,403,406 and 407 of the Companies Act 1956 and Section 210 of the Companies Act 2013, Which has since been filed with National Company Law Tribunal.

Based on the outcome of various hearings taken place and legal advice taken from the solicitor, the company expects the judgement to be in favour of the company.

b) Auditors' Remuneration

Particulars	31 March 2026	31 March 2025
(a) Audit Fees	3,700	3,700
(b) Tax Audit Fees	500	500
(c) Limited Review	2,250	2,250
(d) Others Sevices	300	300
	6,750	6,750

- c) The quarterly returns or statements of current assets filed by the Company with banks or financial institutions are in agreement with the books of accounts ; and there are no discrepancies

Note : 47 | Trade Payables

Particulars	31 March 2026	31 March 2025
Outstanding dues of micro enterprises and small enterprises#	-	-
Outstanding dues of creditors other than micro enterprises and small enterprises	2,15,573	1,95,374
Total trade payables	2,15,573	1,95,374

#No interest in terms of the Micro, Small and Medium Enterprises (Development) Act, 2006, has been either paid or accrued during the year.

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(All Amounts in INR Hundreds, Unless otherwise stated)

Ageing schedule of trade payable is as below:

As at March 31, 2026					
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed dues - MSME	-	-	-	-	-
Undisputed dues - others	2,15,573	-	-	-	2,15,573
Disputed dues - MSME	-	-	-	-	-
Disputed dues - others	-	-	-	-	-
Trade payables due	2,15,573	-	-	-	2,15,573
Trade payables not due	-	-	-	-	-
Unbilled trade payables	-	-	-	-	-
Total trade payables	2,15,573	-	-	-	2,15,573

As at March 31, 2025					
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed dues - MSME	-	-	-	-	-
Undisputed dues - others	1,95,374	-	-	-	1,95,374
Disputed dues - MSME	-	-	-	-	-
Disputed dues - others	-	-	-	-	-
Trade payables due	1,95,374	-	-	-	1,95,374
Trade payables not due	-	-	-	-	-
Unbilled trade payables	-	-	-	-	-
Total trade payables	1,95,374	-	-	-	1,95,374

Note : 48 | Related party disclosure

a)	Associate Company	Rydak Syndicate Ltd.
		Behubor Trading Ltd.
		Jardine Pest Management Ltd.
		Bararee Investments & Leasing Company Ltd.
		Bellis India Ltd.
		Belvedere Estates Ltd.
b)	Key management personnel	Mr. Avnish Mehta - Non-Executive Director
		Ms. Shailja Mehta - Non-Executive Director
		Mr. Rajvinder Singh - Non-Executive Director
		Mr. Ravindra Suchanti - Independent Director
		Mr. Deepankar Nandi - Independent Director
		Mr. Tony Paul - Company Secretary
		Mr. Sumanta Senapati - CFO
		Mr Kausik Gupta - Manager

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c) Key management personnel compensation

Particulars	31 March 2026	31 March 2025
Short-term employee benefits	46,516	53,643
Post-employment benefits (PEB)*	-	-
Long-term employee benefits (LTB)*	-	-

*No separate valuation is done for key managerial personnel in respect of PEB and LTB. The same is included in the Note 41 Employee Benefits Obligation.

Particulars	31 March 2026	31 March 2025
Salary	37,583	43,113
Perquisites and Allowances (Actual and/or as evaluated under Income Tax Rules)	-	-
Contribution to Provident Fund & other funds	2,231	2,330
Sitting Fees	6,700	8,200

d) Transactions with related party

The following transactions occurred with related parties:

Particulars	31 March 2026	31 March 2025
Rydak Syndicate Ltd.:		
a) Interest Income	27,937	33,852
b) Rent received	13,785	28,470
c) Received for other services	2,752	10,207
d) Paid for other services	12,585	25,170
Bararee Investments & Leasing Company Ltd.:		
a) Rent received	120	120
b) Received for other services	-	-
Behubor Trading Ltd.:		
a) Rent received	12	12
b) Received for other services	-	-
Belvedere Estates Ltd.		
a) Paid for rent and other services	10,019	9,581
Others		
a) Interest Income		

(e) Outstanding balances arising from sales/purchases of goods and services

The following balances are outstanding at the end of the reporting period in relation to transactions with related parties:

Particulars	31 March 2026	31 March 2025
Trade receivables (sale of goods and services)		
Rydak Syndicate Ltd.	41,424	45,624
Others	3,575	3,565

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(f) Loans to/from related parties(Inclusive of Interest Accrued)

Particulars	31 March 2026	31 March 2025
Rydak Syndicate Ltd.		
Beginning of the year	7,38,684	7,38,886
Loans advanced	27,937	33,852
Loan repayments received	29,191	34,054
Others.		
Beginning of the year	11,214	13,554
Loans advanced	-	-
Loan repayments received	-	-
End of the year	7,48,644	7,52,238

Transactions relating to dividends were on the same terms and conditions that applied to other shareholders.

All outstanding balances are unsecured and are repayable in cash.

Note : 49 | Segment Reporting

The Company is engaged in the business of rendering pest control services and providing properties on rent. The operating segments have been identified based on the Company's operations which is also the basis on which the Chief Operating Decision Maker (CODM) reviews and assess the Company's performances.

Based on the above, Company have identified 'Pest Management Services', 'Real Estate' and 'Others' as the Operating Segments:

Pest Management Services	Consists of rendering pest control services.
Real Estate	Consists of Income derived by letting out a portion of the Corporate Building.
Others	Consists of interest income on loans and deposits given to corporate houses, dividend and income from Mutual Fund

The Company is domiciled in India and its operations are carried out within India. The Company has no customers from whom it derives more than 10% of total revenue.

Income/Expenses which are not specifically identifiable to the respective segments have been considered as unallocable expenses.

The Company's segment information is as follows:

a) Revenue

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Sales and other income	22,09,646	2,54,927	2,80,050	27,44,623
Unallocated Income	-	-	-	36,709
	22,09,646	2,54,927	2,80,050	27,81,332

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Sales and other income	21,78,745	2,30,289	1,02,953	25,11,987
Unallocated Income	-	-	-	10,792
	21,78,745	2,30,389	1,02,952	25,22,779

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b) Results

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Segmental Results	1,56,114	2,30,268	2,80,050	6,66,432
Unallocated Corporate Expenses (Net)	-	-	-	8,21,360
Operating Profit / (Loss)	-	-	-	(1,54,928)
Interest Expenses	-	-	-	33,431
Profit before tax	-	-	-	(1,88,359)
Provision for taxation	-	-	-	4,706
Profit after tax	-	-	-	(1,93,065)

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Segmental Results	1,94,806	2,01,926	1,02,952	4,99,684
Unallocated Corporate Expenses (Net)	-	-	-	4,00,672
Operating Profit / (Loss)	-	-	-	99,012
Interest Expenses	-	-	-	32,025
Profit before tax	-	-	-	66,987
Provision for taxation	-	-	-	16,751
Profit after tax	-	-	-	50,236

c) Assets

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Segment Assets	8,68,612	73,384	9,57,272	18,99,268
Unallocated Corporate Assets	-	-	-	12,02,855

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Segment Assets	9,00,642	56,014	9,57,063	19,13,719
Unallocated Corporate Assets	-	-	-	12,57,925

d) Liabilities

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Segment Liabilities	2,78,788	-	-	2,78,788
Unallocated Corporate Liabilities	-	-	-	7,69,487

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(All Amounts in INR Hundreds, Unless otherwise stated)

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Segment Liabilities	2,55,588	-	-	2,55,588
Unallocated Corporate Liabilities	-	-	-	6,67,660

e) Capital employed

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Segmentwise capital employed	5,89,824	73,384	9,57,272	16,20,481
Unallocated	-	-	-	4,33,364

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Segmentwise capital employed	6,45,054	56,014	9,57,063	16,58,131
Unallocated	-	-	-	5,89,635

f) Expenditure

Particulars	31 March 2026			
	Pest Management Service	Real Estate	Others	Total
Capital Expenditure	138	-	453	591
Depreciation	-	-	-	15,722

Particulars	31 March 2025			
	Pest Management Service	Real Estate	Others	Total
Capital Expenditure	-	-	3,428	3,428
Depreciation	-	-	-	21,815

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Note : 50 Interests in other entity

Interest in associate

Set out below is the associate of the Company as at 31 March 2026. The entities listed below have share capital consisting solely of equity shares, which are held directly by the Company. The country of incorporation or registration is also their principal place of business, and the proportion of ownership interest is the same as the proportion of voting rights held.

Name of the entity	Place of business/ country of incorporation	Relationship	Accounting method	% of ownership interest		Principal activities
				31-Mar-26 %	31-Mar-25 %	
Rydak Syndicate Ltd	India	Associate	Equity method	49.88%	49.88%	Trading and investment activities
Bararee Investments & Leasing Co.Ltd	India	Associate	Equity method	35.54%	35.54%	Trading and investment activities
Belvedere Estates Ltd	India	Associate	Equity method	21.49%	21.49%	Trading and investment activities
Belliss India Ltd	India	Associate	Equity method	23.78%	23.78%	Trading and investment activities
Jardine Pest Management Ltd	India	Associate	Equity method	42.35%	42.35%	Trading and investment activities
Behubor Trading Limited	India	Associate	Equity method	49.79%	49.79%	Trading and investment activities

(i) Summarised financial information for associate

The tables below provide summarised financial information for the associate. The information disclosed reflects the amounts presented in the financial statements of the relevant associate and not SCFL's share of those amounts.

Summarised balance sheet	Rydak Syndicate Ltd		Bararee Investments & Leasing Co. Ltd	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Total current assets	48,31,967	44,66,727	91,246	1,02,673
Total non-current assets	1,40,32,637	1,12,40,085	48,957	41,697
Total current liabilities	71,05,214	41,76,130	5,504	9,467
Total non-current liabilities	44,26,303	42,03,026	6,332	6,332
Net assets	73,33,087	73,27,656	1,28,367	1,28,571

Summarised balance sheet	Jardine Pest Management Ltd		Behubor Trading Limited	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Total current assets	3,458	3,458	15,818	1,23,543
Total non-current assets	9,596	9,596	2,06,614	2,06,614
Total current liabilities	44,370	43,891	23,603	23,603
Total non-current liabilities	-	-	16,817	16,817
Net assets	(31,316)	(30,837)	1,81,779	2,89,737

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Summarised statement of profit and loss

Summarised statement of profit and loss	Rydak Syndicate Ltd		Bararee Investments & Leasing Co. Ltd	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Revenue	1,79,62,801	1,38,67,432	2,506	5,317
Profit for the year	3,34,202	1,42,030	(203)	(1,696)
Other comprehensive income	77,813	31,854	-	-
Total comprehensive income	4,12,015	1,73,884	(203)	(1,696)
Summarised statement of profit and loss	Jardine Pest Management Ltd		Behubor Trading Limited	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Revenue		68	1,524	1,846
Profit for the year	(479)	(523)	(1,07,959)	394
Other comprehensive income	-	-	-	-
Total comprehensive income	(479)	(523)	(1,07,959)	394
Reconciliation to carrying amounts				

	Rydak Syndicate Ltd		Bararee Investments & Leasing Co. Ltd	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Closing net assets	73,33,087	73,27,656	1,28,367	1,28,571
Company's share in %	49.88%	49.88%	35.54%	35.54%
Group's share in Rs.	36,55,034	36,55,034	45,622	45,694
Unrecognised capital reserve	(56,423)	(56,423)	-	-
Carrying amount	36,01,321	35,98,611	45,622	45,694

Summarised statement of profit and loss	Jardine Pest Management Ltd		Behubor Trading Limited	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Closing net assets	(31,316)	(30,837)	1,81,779	2,89,737
Company's share in %	42.35%	42.35%	49.79%	49.79%
Group's share in Rs.	(13,262)	(13,060)	90,507	1,44,260
Group's shares of losses exceeding investments not recognised	13,262	13,060	-	-
Adjustments for cross holding	-	-	(29,488)	(28,456)
Carrying amount	-	-	61,019	1,15,804

NOTES

to Consolidated Financial Statements

(All Amounts in INR Hundreds, Unless otherwise stated)

Details of equity accounted investments

Name of the Company	Original Cost of Investment	Goodwill/ (Capital Reserve)	Accumulated profit/(loss) as at 31 March 2026	Carrying amount of investments as at 31 March 2026
Rydak Syndicate Ltd.	55,380	(56,423)	36,02,364	36,01,321
Bararee Investments & Leasing Company Ltd.	12,371	3,230	30,021	45,622
Behubor Trading Ltd.	7,344	56,174	(2,499)	61,019
Belvedere Estates Ltd.	4,408	-	-	4,408
Belliss India Ltd.	5,709	-	(5,709)	-
Jardine Pest Management Ltd.	11,900	-	(11,900)	-
Total	97,112	2,981	36,12,276	37,12,370

Name of the Company	Original Cost of Investment	Goodwill/ (Capital Reserve)	Accumulated profit/(loss) as at 31 March 2025	Carrying amount of investments as at 31 March 2025
Rydak Syndicate Ltd.	55,380	(57,423)	35,99,654	35,98,611
Bararee Investments & Leasing Company Ltd.	12,371	3,230	30,093	45,694
Behubor Trading Ltd.	7,344	56,174	52,286	1,15,804
Belvedere Estates Ltd.	4,408	-	-	4,408
Belliss India Ltd.	5,709	-	(5,709)	-
Jardine Pest Management Ltd.	11,900	-	(11,900)	-
Total	97,112	2,981	36,64,424	37,64,517

For **Ford Rhodes Parks & Co. LLP**
Chartered Accountants
Firm Registration No. 102860W/W100089
Ramaswamy Subramanian
Partner
(Membership No. 016059)

Place: Kolkata
Dated : 29th May, 2026

For and on behalf of the Board

Ravindra Suchanti
Director
DIN: 00143116

Tony Paul
Company Secretary

Rajvinder Singh
Director
DIN: 06931916

Sumanta Senapati
Chief Financial Officer

