JARDINE HENDERSON LIMITED

(CIN : L51909WB1947PLC014515)

Regd. Office : 4, Dr. Rajendra Prasad Sarani (Clive Row), Kolkata - 700 001
Phone : (+91) 33 2230 4351, (5 Lines) 033-3028 0530, Fax : (+91) 33 2230 7555
Website : www.jardinehenderson.com, e-mail : jardines@vsnl.com

JARDINES

The Secretary
Calcutta Stock Exchange Limited
7, Lyons Range
Kolkata - 700 001

12th February, 2026

Scrip Code: 10020002

Sub: Outcome of the Board Meeting held on 12th February, 2026

Dear Sir/Madam,

In terms of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please be informed that at the meeting held today i.e.12th February, 2026 at the Registered Office of the Company at 4, Dr. Rajendra Prasad Sarani, Kolkata-700001, the Board of Directors of the Company have inter alia:

1. Approved the Statement of the Unaudited Financial Results for the quarter ended 31st December, 2025; and
2. Taken on record the Limited Review Report of the Statutory Auditors thereon.

In terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith a copy of the Unaudited Financial Results of the Company for the quarter ended 31st December, 2025 along with the copy of Limited Review Report thereon.

This is for your reference & records.

For **JARDINE HENDERSON LIMITED**

JARDINE HENDERSON LTD.

Tony Paul
Company Secretary

Encl.: as stated above

FORD RHODES PARKS & CO. LLP
CHARTERED ACCOUNTANTS

Shakthi Towers III
E1 & E2, Sixth Floor,
766. Anna Salai, Chennai - 600002.
Tamilnadu, India

Phone : 2851 4498 / 4778 9106
e-mail : frpchennai@gmail.com
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Independent Auditor's Limited Review Report of the standalone unaudited Quarterly Financial Results of M/s Jardine Henderson Limited for the quarter and nine months ended 31 December 2025, pursuant to Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended:

The Board of Directors
Jardine Henderson Limited

1. We have reviewed the accompanying Statement of Standalone Unaudited Financial Results of Jardine Henderson Limited ("the Company") for the quarter and nine months ended December 31, 2025 ("the statement") attached herewith, being submitted by the company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations').

2. This Statement which is the responsibility of the Company's Management and approved by the Board of Directors has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard 34 "Interim Financial Reporting" ("Ins AS 34"), prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued there under and other accounting principles generally accepted in India. Our responsibility is to issue a report on the Statement based on our review.

3. We conducted our review of the statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of interim financial information perform by the Independent auditor of the entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures applied to financial data. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing specified under Section 143(10) of the Companies Act, 2013 and consequently does not enable us to obtain assurance that we could become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

4. **Conclusion:**

Based on our review conducted as stated in paragraph 3 above, nothing has come to our attention that causes us to believe that the statement prepared in accordance with the applicable Indian Accounting Standards (Ind AS) as prescribed under section 133 of the Companies Act , 2013 read with rules issued thereunder and other recognised accounting practices and polices generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015 as amended including the manner in which it is to be disclosed , or that it contains any material misstatement.

5 . **We draw attention to the following matters:**

- Note no 2 of the unaudited standalone financial results, which states that Deferred tax and Current tax, if any, shall be considered at year end as the amount is not material.
- Note no 5 of the unaudited standalone financial results, which states that the Company had received a supplementary bill of Rs 870 Lakhs from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025. The Company has paid Rs 456 Lakhs in aggregate while applying for waiver of the balance demand amount. The Company received no due certificate from The Kolkata Municipal Corporation in this regard.

Our conclusion on the statement is not modified in respect of the above said matters.

For Ford Rhodes Parks & CO LLP
Chartered Accountants
FRN No. 102860W/W100089

R. Subramanian

Ramaswamy Subramanian
Partner
Membership No. 016059
UDIN: 2616059ZSJVDN3257

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

Place: Kolkata
Date: 12th February, 2026

JARDINE HENDERSON LIMITED

(CIN : L51909WB1947PLC014515)

Regd. Office: 4, Dr. Rajendra Prasad Sarani,Kolkata 700001

Phone: 033 22304351 (5 Lines), Website: www.jardinehenderson.com

UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31ST DECEMBER, 2025

Sl.No.	Particulars	Quarter ended			Nine Month Ended		(Rs. In Lakhs)
		31-Dec-25	30-Sep-25	31-Dec-24	31-Dec-25	31-Dec-24	Year Ended 31.03.2025
		(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
I	Revenue from Operations	601.28	696.31	581.69	1,905.58	1,800.26	2,409.13
II	Other income	23.77	247.44	44.90	295.32	125.59	113.75
III	**Total Revenue (I+II)**	625.05	943.75	626.59	2,200.90	1,925.85	2,522.88
IV	**Expenses**						
(a)	Cost of materials consumed	206.76	208.86	191.48	607.80	602.47	750.65
(b)	Employee benefits expense	308.04	298.07	288.59	883.75	870.80	1,154.88
(c)	Finance Cost	8.75	7.66	6.58	23.39	18.57	32.02
(d)	Depreciation and amortisation expense	2.45	5.46	6.89	13.36	20.66	21.81
(e)	Other expenses	600.35	136.98	117.12	880.26	381.14	496.52
	Total Expenses	1,126.35	657.03	610.66	2,408.56	1,893.64	2,455.88
V	Profit/(Loss) before exceptional and extraordinary items and tax (III-IV)	(501.30)	286.72	15.93	(207.66)	32.21	67.00
VI	Exceptional items	-	-	-		-	-
VII	Profit/Loss before extraordinary items (V-VI)	(501.30)	286.72	15.93	(207.66)	32.21	67.00
VIII	Extraordinary Items	-	-	-			-
IX	**Profit before tax**	(501.30)	286.72	15.93	(207.66)	32.21	67.00
X	Tax Expenses:						
	Current Tax	-	-	-		-	15.70
	Deferred Tax	-	-	-		-	1.05
XI	Profit/(Loss) for the year from continuing	(501.30)	286.72	15.93	(207.66)	32.21	50.25
XII	Profit/(Loss) from discontinuing operations	-	-	-		-	-
XIII	Tax expenses of discontinuing operations	-	-	-		-	-
XIV	Profit/(Loss) for the year from discontinuing	-	-	-		-	-
XV	**Profit /(Loss) for the year (XI+XIV)**	(501.30)	286.72	15.93	(207.66)	32.21	50.25
XVI	Other Comprehensive Income (Net of Tax)	(4.63)	(4.64)	(7.96)	(13.91)	(23.86)	(18.55)
XVII	**Total Comprehensive Income for the period**	(505.93)	282.08	7.97	(221.57)	8.35	31.70
	Paid-up equity share capital	200	200	200	200	200	200
	Reserve excluding Revaluation Reserves	-	-	-	-	-	2,047.77
XVIII	Earning Per Share (In Rs):						
	(1) Basic	(250.65)	143.36	7.97	(103.83)	16.11	25.12
	(2) Diluted	(250.65)	143.36	7.97	(103.83)	16.11	25.12

Notes:

1. Financial results for all the periods presented have been prepared in accordance with the recognition and measurement principles of Ind AS notified under the Companies (Indian Accounting Standards) Rule,2015 as amended from time to time.

2. Provision for Deferred Tax and Current Tax if any required,shall be considered at year end as the amount is not material.

3.The Limited Review of the financial results for the quarter and nine months ended December31,2025 persuant to Regulation 33(C)(i) of the SEBI (Listing Obligations and Disclosure Requirements)Regulations,2015 has been carried out by the statutory auditors.

4. Figures for the previous Year/Periods have been regrouped and reclassified wherever necessary.

5. The Company had received a supplementary bill of Rs 870 Lakhs from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025. The Company has paid Rs 456 Lakhs in aggregate while applying for waiver of the balance demand amount. The Company received no due certificate from The Kolkata Municipal Corporation in this regard.

6. The above Financial results were reviewed by the Audit Committee and approved by the Board of Directors at its Meeting held on 12th February 2026

February 12th, 2026

Place: Kolkata

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

JARDINE HENDERSON LTD.

JARDINE HENDERSON LIMITED

(Rajvinder Singh)
DIRECTOR
DIN: 06931916

JARDINE HENDERSON LIMITED

(CIN : L51909WB1947PLC014515)

Regd. Office: 4, Dr. Rajendra Prasad Sarani,Kolkata 700001

Phone: 033 22304351 (5 Lines), Website: www.jardinehenderson.com

STANDALONE UNAUDITED SEGMENT WISE INFORMATION FOR THE QUARTER AND NINE MONTHS ENDED 31ST DECEMBER, 2025

S.I.	PARTICULARS	QUARTER ENDED			NINE MONTHS ENDED		(Rs. In Lakhs)
		31.12.2025 (Unaudited)	30.09.2025 (Unaudited)	31.12.2024 (Unaudited)	31.12.2025 (Unaudited)	31.12.2024 (Unaudited)	YEAR ENDED 31.03.2025 (Audited)
1	Segment Revenue						
	a.. Pest Management Services	538.28	635.09	530.62	1715.32	1647.61	2178.74
	b. Real Estate	63.00	61.22	51.07	190.26	152.65	230.39
	c. Others	23.77	247.44	44.90	295.32	125.59	113.75
	Total	625.05	943.75	626.59	2,200.90	1,925.85	2,522.88
2	Segment Results (Profit / (Loss) before Tax and Interest)						
	a. Pest Management Services	(23.76)	81.89	23.08	110.22	93.63	194.81
	b. Real Estate	56.88	55.38	44.32	172.48	132.40	201.93
	c. Others	23.77	247.44	44.90	295.32	125.59	113.75
	Total	56.89	384.71	112.30	578.02	351.62	510.49
	Less : i) Interest	8.75	7.66	6.58	23.39	18.57	32.02
	ii) Other Unallocable Expenditure	549.44	90.33	89.79	762.29	300.84	411.47
	Total Profit / (Loss) before Tax	(501.30)	286.72	15.93	(207.66)	32.21	67.00
3	Capital Employed						
	a. Pest Management Services						645.05
	b. Real Estate						56.01
	c. Others						1546.71
	Total Segment Capital Employed						2247.77

Notes:

1) Business Segment :
The Business Segments have been identified on the basis of products / services of the Company. Accordingly, the Company has identified 'Pest Management Services' , 'Real Estate' and 'Others' (Includes unallocated) as the Operating Segments :

a Pest Management Services

b Real Estate

c Others

2) Expenses incurred in General Division which are not specifically identifiable to the respective segments have been considered as unallocable expenses.

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

JARDINE HENDERSON LTD.

FORD RHODES PARKS & CO. LLP
CHARTERED ACCOUNTANTS

Shakthi Towers III
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Tamilnadu, India

Phone : 2851 4498 / 4778 9106
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frpco@fordrhodesparks.com
website : www.fordrhodesparks.com

Independent Auditor's Limited Review Report of the consolidated unaudited Financial Results of M/s Jardine Henderson Limited for the quarter and nine months ended 31 December 2025, pursuant to Regulation 33 of the SEBI (Listing Obligations as Disclosure Requirements) Regulations, 2015, as amended:

The Board of Directors
Jardine Henderson Limited

1. We have reviewed the accompanying Statement of Consolidated Unaudited Financial Results ("the Statement") of **Jardine Henderson Limited** ("the Parent company") and its Associates for the quarter and nine months ended December 31, 2025 ("the statement") attached herewith, being submitted by the Parent pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations').

2. This Statement, is the responsibility of the Parents' Management and has been approved by the Parent's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India . Our responsibility is to express a conclusion on the statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410,"Review of interim financial information performed by the Independent auditor of the entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures applied to financial data. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing specified under Section 143(10) of the Companies Act, 2013 and consequently does not enable us to obtain assurance that we could become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33(8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, to the extent applicable.

4. The statement includes the results of the following entities:
   Parent:
   - Jardine Henderson Limited

   Associates
   - Rydak syndicate Limited
   - Behubor Trading Limited
   - Bararee Investment and Leasing Company Limited
   - Jardine Pest Management Limited

5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of review report of other auditor referred paragraph 6 below, nothing has come to our attention that causes us to believe that the accompanying statement, prepared in accordance with the applicable Indian Accounting Standards (Ind AS) as prescribed under section 133 of the Companies Act , 2013 read with rules issued thereunder and other recognised accounting practices and polices generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing obligations and Disclosure Requirements) Regulations,2015 as amended, including the manner in which it is to be disclosed , or that it contains any material misstatement.

6. We did not review the interim financial results of an associate in which Parent's share of net profit is Rs 811.46 lacs which has been reviewed by their auditor. The interim financial results of the associate have been reviewed by other auditors whose report have been furnished to us and our conclusion, in so far as it relates to the amounts and disclosures included in respect of the said associate is based solely on report of the other auditor and the procedure performed by us as stated in paragraph 3 above.

7. The consolidated unaudited financial results includes share of net loss of Rs 0.30 lacs in respect of two associates which have not been reviewed by their auditors. In case of 2 other associates, the unaudited interim financial results as on 31st December, 2025 were not available and Parent's share of profit /loss has not been considered in consolidated unaudited financial results. In respect of one associate as the Parent's share of loss in that associate exceeds the carrying amount of investment, the loss has not been considered in consolidated unaudited financial results (in accordance with Ind AS 28, Investments in Associates and Joint Ventures).
   Our conclusion on the statement is not modified in respect of this matter.

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

8. We draw attention to the following matters:

- Note no 2 of the unaudited consolidated financial results, which states that Deferred tax and Current tax , if any , shall be considered at year end as the amount is not material.
- Note no 5 of the unaudited consolidated financial results , the Company had received a supplementary bill of Rs 870 Lakhs from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025. The Company has paid Rs 456 Lakhs in aggregate while applying for waiver of the balance demand amount. The Company received no due certificate from The Kolkata Municipal Corporation in this regard.

Our conclusion on the statement is not modified in respect of the above said matters.

For Ford Rhodes Parks & CO LLP
Chartered Accountants
FRN No. 102860W/W100089

Ramaswamy Subramanian
Partner
Membership No. 016059
UDIN: 2616059MOGSFN3738

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS * CHENNAI *

Place: Kolkata
Date: 12th February, 2026

JARDINE HENDERSON LIMITED
(CIN : L51909WB1947PLC014515)
Regd. Office: 4, Dr. Rajendra Prasad Sarani,Kolkata 700001
Phone: 033 22304351 (5 Lines), Website: www.jardinehenderson.com

UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31ST DECEMBER, 2025

(Rs. in Lakhs)

Sl.No.	Particulars	Quarter ended			Nine Month		Year Ended
		31-Dec-25	30-Sep-25	31-Dec-24	31-Dec-25	31-Dec-24	31-Mar-25
		(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
I	Revenue from Operations	601.28	696.31	581.69	1,905.58	1,800.26	2,409.13
II	Other income	23.28	243.07	44.90	290.46	120.74	108.89
III	**Total Revenue (I+II)**	**624.56**	**939.38**	**626.59**	**2,196.04**	**1,921.00**	**2,518.02**
IV	**Expenses**						
(a)	Cost of materials consumed	206.76	208.86	191.48	607.80	602.47	750.65
(b)	Employee benefits expense	308.04	298.07	288.59	883.75	870.80	1,154.88
(c)	Finance Cost	8.75	7.66	6.58	23.39	18.57	32.02
(d)	Depreciation and amortisation expense	2.45	5.46	6.89	13.36	20.66	21.81
(e)	Other expenses	600.35	136.98	117.12	880.26	381.14	496.52
	Total Expenses	**1,126.35**	**657.03**	**610.66**	**2,408.56**	**1,893.64**	**2,455.88**
V	Profit/(Loss) before exceptional and extraordinary items and tax (III-IV)	(501.79)	282.35	15.93	(212.52)	27.36	62.14
VI	Exceptional items	-	-	-	-		-
VII	Profit/Loss before extraordinary items (V-VI)	(501.79)	282.35	15.93	(212.52)	27.36	62.14
VIII	Extraordinary Items	-	-	-	-		-
IX	**Profit before tax**	**(501.79)**	**282.35**	**15.93**	**(212.52)**	**27.36**	**62.14**
X	Tax Expenses:						
	Current Tax	-	-	-	-	-	15.70
	Deferred Tax	-	-	-	-	-	(20.55)
XI	Profit/(Loss) for the year from continuing operations	**(501.79)**	**282.35**	**15.93**	**(212.52)**	**27.36**	**66.99**
XII	Profit/(Loss) from discontinuing operations	-	-	-	-	-	-
XIII	Tax expenses of discontinuing operations	-	-	-	-	-	-
XIV	Profit/(Loss) for the year from discontinuing operations	-	-	-	-	-	-
XV	**Profit /(Loss) for the year (XI+XIV)**	**(501.79)**	**282.35**	**15.93**	**(212.52)**	**27.36**	**66.99**
	Share of profit/ (Loss) of associates	**292.71**	**588.64**	**152.16**	**811.16**	**762.21**	**69.41**
	Net Profit/ (Loss) after taxes and share of profit/ (Loss) of associates	**(209.08)**	**870.99**	**168.09**	**598.64**	**789.57**	**136.40**
XVI	Other Comprehensive Income (Net of Tax)	**(4.63)**	(4.64)	(7.96)	(13.91)	(23.86)	(2.66)
XVII	**Total Comprehensive Income for the period**	**(213.71)**	**866.35**	**160.13**	**584.73**	**765.71**	**133.74**
	Paid-up equity share capital	200	200	200	200	200	200
	Reserve excluding Revaluation Reserves	-	-	-	-		5,214.65
XVIII	Earning Per Share (In Rs):						
(1)	Basic	(104.54)	435.50	84.05	299.32	394.79	68.19
(2)	Diluted	(104.54)	435.50	84.05	299.32	394.79	68.19

Notes:

1. Financial results for all the periods presented have been prepared in accordance with the recognition and measurement principles of Ind AS notified under the Companies (Indian Accounting Standards) Rule,2015 as amended from time to time.
2. Provision for Deferred Tax and Current Tax if any required,shall be considered at year end as the amount is not material
3. These results include the results of (i) Rydak Syndicate Limited, (ii) Behubor Investments Limited, (iii) Bararee Investment and Leasing Company Limited being the associates of the company, These results do not include Jardine Pest Management Ltd as the company has Accumulated Losses. It further excludes the results of (i) Belvedere Estate Ltd. (ii) Belliss India Ltd due to non availability of Current quarter Financial Results.
4. The Limited Review of the financial results for the quarter ended and nine month ended December 31,2025, persuant to Regulation 33(C)(i) of the SEBI (Listing Obligations and Disclosure Requirements)Regulations,2015 has been carried out by the statutory auditors.
5. The Company had received a supplementary bill of Rs 870 Lakhs from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025. The Company has paid Rs 456 Lakhs in aggregate while applying for waiver of the balance demand amount. The Company received no due certificate from The Kolkata Municipal Corporation in this regard.
6. Figures for the previous Year/Periods have been regrouped and reclassified wherever necessary.
7. The above Financial results were reviewed by the Audit Committee and approved by the Board of Directors at its Meeting held on 12th February, 2026.

February 12th, 2026

Place: Kolkata

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

JARDINE HENDERSON LIMITED

(Rajvinder Singh)
DIRECTOR
DIN: 06931916