JARDINE HENDERSON LIMITED

(CIN : L51909WB1947PLC014515) GSTIN : 19AAACJ6724B1ZT
Regd. Office : 4, Dr. Rajendra Prasad Sarani (Clive Row) Kolkata - 700 001
Phone : (+91) 33 2230 4351, (5 Lines) 033-3028 0530, Fax : (+91) 33 2230 7555
Website : www.jardinehenderson.com

29th May, 2026

To
The Secretary,
Calcutta Stock Exchange Ltd.
7, Lyons Range,
Kolkata - 700 001

Scrip Code: 10020002

Dear Sir/Madam,

In terms of amended Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please be informed that at the meeting held today i.e.29th May, 2026 at the Registered Office of the Company at 4, Dr. Rajendra Prasad Sarani, Kolkata-700001, the Board of Directors of the Company have inter alia:

1. Approved the Statement of the Audited Financial Statements & Financial Results for the quarter and year ended 31st March, 2026;
2. Taken on record the Statutory Auditors' Report thereon; and
3. Approved the re-appointment of Mr. Ravindra Suchanti (DIN: 00143116) based on the recommendation of the Nomination and Remuneration Committee as an Independent Director of the Company, not liable to retire by rotation, for a second term of 5 years with effect from 12th August 2026.

Accordingly, in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith a copy of the Audited Financial Statements & Financial Results for the quarter and year ended 31st March, 2026 along with the copy of the Statutory Auditors' Report thereon.

Also the details as required under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and SEBI Circular No. SEBI/HO/CFD/CFDPoD-1/2023/123 dated 13th July 2023 is enclosed herewith as ***Annexure-A*** of this letter.

This is for your reference & records.

Thanking You,

For **JARDINE HENDERSON LIMITED**

JARDINE HENDERSON LTD.

Tony Paul
Company Secretary

ANNEXURE – A

Disclosure of Information pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Circular CIR/CFD/CMD/4/2015 dated 9th September 2015

Sl No.	Particulars	Information
1.	Reason for change viz., appointment, resignation, death or otherwise	The Board of Directors have, based on the recommendation of the Nomination and Remuneration Committee, approved the re-appointment of Mr. Ravindra Suchanti (DIN: 00143116) as an Independent Director of the Company, not liable to retire by rotation, for a second term of 5 years with effect from 12th August 2026 subject to approval of shareholders.
2.	Date of appointment & other terms of appointment	As a non-executive Independent Director of the Company for a term of 5 years with effect from 12th August 2026 subject to approval of shareholders.
3.	Brief Profile (in case of appointment)	Mr. Ravindra Suchanti is a Post Graduate from St. Stephens College, Delhi. In his vast professional career of over 42 years he worked in J. Thomas & Co Pvt Ltd wherein before becoming the Managing Director & Vice Chairman of the said Company he was the Branch Head, Head of Operations etc. and retired from there as the CEO & Chairman of the Board.
4.	Disclosure of relationships between Directors	Mr. Ravindra Suchanti is not related to any Director of the Company.

JARDINE HENDERSON LTD.

FORD RHODES PARKS & CO. LLP
CHARTERED ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Jardine Henderson Limited

Report on the Audit of the Standalone Financial Results

Opinion

We have audited the accompanying Statement of standalone financial results of Jardine Henderson Limited ("the Company") for the quarter and year ended March31,2026. The statement has been prepared by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations').

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial results:

(i) are presented in accordance with the requirements of Regulation 33 of the Listing Regulations in this regard; and

(ii) give a true and fair View in conformity with the recognition and measurement principles laid down in the applicable Indian Accounting Standards prescribed under section 133 of the Companies Act 2013 ("the Act) read with relevant rules issued thereunder and other accounting principles generally accepted in India, of the net loss and other comprehensive income and other financial information for the year ended March 31, 2026.

Basis for Opinion

We conducted our audit of the standalone financial results in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Results section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the standalone financial results under the provisions of the Companies Act, 2013 and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial results.

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

Ford. Rhodes, Parks & Co., a partnership firm with Registration No. FA 1078 converted into Ford Rhodes Parks & Co.LLP with LLP Registration No : AAE-4990 with effect from August 04. 2015

Also at : BENGALURU · HYDERABAD · KOLKATA · MUMBAI

Emphasis of Matter

As stated in the Note 42 to the audited standalone financial statements, the Company had received a supplementary bill of Rs 8.70 Crores from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025. The Company has paid Rs 4.56 Crores in aggregate while applying for waiver of the balance demand amount. The Company received no due certificate from The Kolkata Municipal Corporation in this regard.

Our opinion is not modified in respect of this matter.

Management's and Board of Directors' responsibilities for the Standalone Financial Results

These standalone financial results have been prepared on the basis of the standalone financial statements.

The Company's Management and the Board of Directors are responsible for the preparation and presentation of these standalone financial results that give a true and fair view of the net profit and other comprehensive income and other financial information of the company in accordance with the recognition and measurement principles laid down in Indian Accounting Standards prescribed under section 133 of the Act, read with the relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with regulation 33 of the Listing Regulations. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial results that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial results, the Management and the board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the company's financial reporting process.

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

Auditor's Responsibilities for the Audit of Standalone Financial Results

Our objectives are to obtain reasonable assurance about whether the Standalone financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial results.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances ,but not for the purpose of expressing an opinion on eff effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management and Board of Directors.

- Conclude on the appropriateness of Management and Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS * CHENNAI *

- Evaluate the overall presentation, structure and content of the standalone financial results, including the disclosures, and whether the standalone financial results represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matters

The Standalone financial results include the results for the quarter ended March 31,2026 and the corresponding quarter ended in the previous year being the balancing figures between the audited figures in respect of the full financial year and the published unaudited year to date figures up to the end of the third quarter of the relevant financial year which were subject to limited review by us.

Our report is not modified in respect of this matter.

For Ford Rhodes Parks & CO. LLP
Chartered Accountants
Firm Registration No. 102860W/W100089

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

Ramaswamy Subramanian
Partner
Membership No. 016059
UDIN: 26016059DKVHTL6544

Date: 29th May,2026
Place: Kolkata

JARDINE HENDERSON LIMITED

(CIN : L51909WB1947PLC014515)

Regd. Office: 4, Dr. R.P. Sarani,Kolkata 700001

Phone: 033 22304351 (5 Lines), Website: www.jardinehenderson.com

STATEMENT OF STANDALONE AUDITED FINANCIAL RESULTS FOR THE QUARTER AND YEAR ENDED 31ST MARCH, 2026

(Rs. in lakhs)

Sl.No	Particulars	Quarter ended			Year ended	
		31.03.2026	31.12.2025	31.03.2025	31.03.2026	31.03.2025
		(Audited)	(Unaudited)	(Audited)	(Audited)	(Audited)
I	Revenue from Operations	558.99	601.28	608.87	2,464.57	2,409.13
II	Other income	21.45	23.77	(11.84)	316.77	113.75
III	**Total Revenue (I+II)**	**580.44**	**625.05**	**597.03**	**2,781.34**	**2,522.88**
IV	**Expenses**					
	(a) Cost of materials consumed	121.42	206.76	148.18	729.22	750.65
	(b) Employee benefits expense	314.40	308.04	284.08	1,198.15	1,154.88
	(c) Finance Cost	10.04	8.75	13.45	33.43	32.02
	(d) Depreciation and amortisation expense	2.36	2.45	1.15	15.72	21.81
	(e) Other expenses	112.91	600.35	115.38	993.17	496.52
	Total Expenses	**561.13**	**1,126.35**	**562.24**	**2,969.69**	**2,455.88**
V	Profit/(Loss) before exceptional and extraordinary items and tax (III-IV)	19.31	(501.30)	34.79	(188.35)	67.00
VI	Exceptional items	-	-	-	-	-
VII	Profit/Loss before extraordinary items (V-VI)	19.31	(501.30)	34.79	(188.35)	67.00
VIII	Extraordinary Items	-		-	-	-
IX	**Profit before tax**	**19.31**	**(501.30)**	**34.79**	**(188.35)**	**67.00**
X	Tax Expenses					
	Current Tax	-	-	15.70	-	15.70
	Deferred Tax	4.71	-	1.05	4.71	1.05
XI	Profit/(Loss) for the year from continuing operations	14.60	(501.30)	18.04	(193.06)	50.25
XII	Profit/(Loss) from discontinuing operations	-	-	-	-	-
XIII	Tax expenses of discontinuing operations	-	-	-	-	-
XIV	Profit/(Loss) for the year from discontinuing operations	-	-	-	-	-
XV	Profit /(Loss) for the year (XI+XIV)	14.60	(501.30)	18.04	(193.06)	50.25
XVI	Other Comprehensive Income(Expense) (Net of Tax)	23.05	(4.63)	5.31	9.14	(18.55)
XVII	**Total Comprehensive Income for the period**	**37.65**	**(505.93)**	**23.35**	**(183.92)**	**31.70**
	Paid-up equity share capital	200	200	200	200	200
	Reserve excluding Revaluation Reserves	-		-	1,853.85	2,047.77
XVIII	Earning Per Share:					
	(1) Basic	7.30	(250.65)	9.02	(96.53)	25.12
	(2) Diluted	7.30	(250.65)	9.02	(96.53)	25.12

Notes:

1. The Financial results of the company have been prepared in accordance with Indian Accounting Standards (IND AS), notified under the Companies (Indian Accounting Standards) Rules,2015 as amended
2. The figures for the 3 months ended 31st March 2026 and corresponding 3 months ended 31st March 2025 are the balancing figure between the audited figure in respect of full financial year and the reviewed year to date figures upto the third quarter of the respective financial year.
3. Figures of the previous quarter/period/year have been regrouped and reclassified, wherever considered necessary to correspond with the current period presentation.
4. The company had received a supplementary bill of Rs 870 Lakhs from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025.The Company has paid Rs 456 Lakhs in aggregate while applying for waiver of the balance demand amount. The Company received no due certificate from The Kolkata Municipal Corporation in this regard.
5. The above Audited Financial results were reviewed by the Audit Committee and approved by the Board of Directors at its Meeting held on 29th May 2026.

May 29th,2026

Place: Kolkata

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS * CHENNAI *

For Jardine Henderson Limited

Raj[illegible]nder Singh

Director

DIN: 06931916

JARDINE HENDERSON LTD.

Jardine Henderson Limited
Standalone Statement of Assets and Liabilities as on 31.03.2026

(Rs. In Lakhs)

Particulars	31 March 2026(Audited)	31 March 2025(Audited)
ASSETS		
Non-current assets		
Property, plant and equipment	104.10	117.76
Capital Work in Progress	72.94	3.64
Investment properties	27.95	29.42
Intangible assets	0.60	0.60
Investment in associates	55.67	55.67
Financial assets		
(i) Investments	182.19	186.12
(ii) Other financial assets	51.53	120.56
Non- current tax asset (net)	204.81	187.61
Deferred tax asset (net)	62.14	70.06
Total non-current assets	**761.93**	**771.44**
Current assets		
Inventories	140.48	152.14
Financial assets		
(i) Investments	491.73	102.62
(ii) Trade receivables	577.97	630.90
(iii) Cash and cash equivalents	68.29	143.45
(iv) Other bank balances	183.15	107.32
(v) Loans	722.83	702.74
(vi) Other financial assets	58.76	59.98
Other current assets	97.00	500.43
Total current assets	**2,340.21**	**2,399.58**
Total assets	**3,102.14**	**3,171.02**
EQUITY AND LIABILITIES		
Equity		
Equity share capital	200.00	200.00
Other equity	1,853.85	2,047.77
Total equity	**2,053.85**	**2,247.77**
Liabilities		
Non-current liabilities		
Financial liabilities		
Borrowings	-	-
Provisions	97.96	130.19
Total non-current liabilities	**97.96**	**130.19**
Current liabilities		
Financial liabilities		
(i) Borrowings	369.34	290.30
(ii) Trade payables		
Total outstanding dues of micro enterprises and small enterprises	-	-
Total outstanding dues of creditors other than micro enterprises and small enterprises	215.57	195.37
(iii) Other financial liabilities	260.02	226.06
Provisions	76.43	44.35
Other current liabilities	28.97	36.98
Total current liabilities	**950.33**	**793.06**
Total equity and liabilities	**3,102.14**	**3,171.02**

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

JARDINE HENDERSON LTD.

Jardine Henderson Limited
Cash Flow Statement for the year ended 31 March 2026

(Rs. in lakhs)

	Particulars	31 March 2026(Audited)	31 March 2025(Audited)
A.	CASH FLOW FROM OPERATING ACTIVITIES:		
	Net profit before taxation	(188.35)	67.00
	Adjustments for:		
	Depreciation and amortisation expenses	15.72	21.81
	Profit on sale Of Investment	-	-
	Net gain on financial assets measured at FVTPL	(11.91)	(17.00)
	Interest Income	(72.42)	(43.58)
	Dividend Income	(5.29)	(5.26)
	Allowance for doubtful debts - Trade receivables	(2.41)	(2.34)
	Finance cost	33.43	32.02
	OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES	(231.23)	52.65
	Adjustments for:		
	Non-Current/Current financial and other assets	459.69	(242.00)
	Inventories	11.66	22.47
	Non-Current/Current financial and other liabilities/provisions	50.48	119.68
	CASH USED IN OPERATING ACTIVITIES	290.60	(47.20)
	Direct Taxes Paid (Net of Refund)	(17.17)	(40.61)
	NET CASH USED IN OPERATING ACTIVITIES	273.43	(87.81)
B.	CASH FLOW FROM INVESTING ACTIVITIES		
	Payments for purchase of property, plant and equipment	(0.59)	(3.43)
	Capital Work in Progress	(69.30)	-
	Sale of Investment	-	-
	Sale /(Purchase) of Investment	(373.27)	91.83
	Proceeds from repayment of loan and advances	2.34	0.54
	Interest received	43.47	47.66
	Dividend received	5.29	5.26
	NET CASH GENERATED FROM INVESTING ACTIVITIES	(392.06)	141.86
C.	CASH FLOW FROM FINANCING ACTIVITIES :		
	Proceeds/(Repayment) from short term borrowings	79.03	87.87
	Dividend Paid	(2.13)	(10.98)
	Interest paid	(33.43)	(32.02)
	NET CASH GENERATED FROM FINANCING ACTIVITIES	43.47	44.87
	NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS (A+B+C)	(75.16)	98.92
	CASH AND CASH EQUIVALENTS OPENING BALANCE	143.45	44.53
	CASH AND CASH EQUIVALENTS CLOSING BALANCE	68.29	143.45

Notes-

(i) The above cashflow statement have been prepared using "Indirect Method" as set out in Ind AS 7 - Statement of Cash Flows.

(ii) Cash and cash equivalents includes cash on hand, balances with banks in current account.

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS * CHENNAI *

JARDINE HENDERSON LTD. *

JARDINE HERDERSON LTD
SEGMENT WISE REVENUE, RESULTS AND CAPITAL
EMPLOYED FOR THE QUARTER AND YEAR ENDED 31ST MARCH 2026

(Rs. In lakhs)

	PARTICULARS	QUARTER ENDED 31.03.2026 (AUDITED)	QUARTER ENDED 31.12.2025 (UNAUDITED)	QUARTER ENDED 31.03.2025 (AUDITED)	YEAR ENDED 31ST MARCH, 2026 (AUDITED)	YEAR ENDED 31ST MARCH, 2025 (AUDITED)
1	**Segment Revenue**					
	a.. Pest Management Services	494.32	538.28	531.13	2209.64	2178.74
	b. Real Estate	64.67	63.00	77.74	254.93	230.39
	c. Others	21.45	23.77	(11.84)	316.77	113.75
	Total	580.44	625.05	597.03	2,781.34	2,522.88
2	**Segment Results (Profit / (Loss) before Tax and Interest)**					
	a. Pest Management Services	45.89	(23.76)	101.18	156.11	194.81
	b. Real Estate	57.79	56.88	69.53	230.27	201.93
	c. Others	21.45	23.77	(11.84)	316.77	113.75
	Total	125.13	56.89	158.87	703.15	510.49
	Less : i) Interest	10.04	8.75	13.45	33.43	32.02
	ii) Other Unallocable Expenditure (Net of Unallocable Income)	95.78	549.44	110.63	858.07	411.47
	Total Profit / (Loss) before Tax	19.31	(501.30)	34.79	(188.35)	67.00
3	**Capital Employed**					
	a. Pest Management Services				589.82	645.05
	b. Real Estate				73.38	56.01
	c. Others				1390.65	1546.71
	Total Segment Capital Employed				2053.85	2247.77

Notes:

1 Business Segment :

The Business Segments have been identified on the basis of products / services of the Company. Accordingly, the Company has identified 'Pest Management Services', 'Real Estate' and 'Others' (Includes unallocated) as the Operating Segments :

Pest Management Services

Real Estate

Others

2 Expenses incurred in Head Office which are not specifically identifiable to the respective segments have been considered as unallocable expenses.

JARDINE HENDERSON LTD.

FORD RHODES PARKS & CO. LLP
CHARTERED ACCOUNTANTS

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website : www.fordrhodesparks.com

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Jardine Henderson Limited

Report on the Audit of Consolidated Financial Results

1. Opinion

We have audited the accompanying Statement of consolidated financial results of Jardine Henderson Limited ("the Company") and its Associates (the Company and its Associates together referred to as "the Group") for the quarter and year ended March31,2026. The consolidated statement has been prepared by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('Listing Regulations').

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Consolidated financial results:

(i) Include the results of the entities as given in paragraph 6 below;

(ii) are presented in accordance with the requirements of Regulation 33 of the Listing Regulations in this regard; and

(iii) give a true and fair View in conformity with the recognition and measurement principles laid down in the applicable Indian Accounting Standards prescribed under section 133 of the Companies Act 2013 ("the Act) read with relevant rules issued thereunder and other accounting principles generally accepted in India, of the consolidated net loss and consolidated other comprehensive income and other financial information of the Group for the year ended March 31, 2026.

2. Basis for Opinion

We conducted our audit of the consolidated financial results in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act . Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the consolidated Financial Results section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the consolidated financial results under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial results.

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS

Ford, Rhodes, Parks & Co., a partnership firm with Registration No. BA 61078 converted into Ford Rhodes Parks & Co.LLP with LLP Registration No : AAE-4990 with effect from August 04. 2015

Also at : BENGALURU · HYDERABAD · KOLKATA · MUMBAI

3. Emphasis of Matter

As stated in the Note 42 to the audited consolidated financial statements, the Company had received a supplementary bill of Rs 8.70 Crores from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025. The Company has paid Rs 4.56 Crores in aggregate while applying for waiver of the balance demand amount. The Company received no due certificate from The Kolkata Municipal Corporation in this regard.

As stated in Note 43 to the audited consolidated financial statements, under a scheme of Amalgamation was carried between Dhelakhat Tea Company Limited (Transferor Company) and Rydak Syndicate Limited (Transferee Company) [an associate of the Company] (the "Scheme"), both carrying on the business of growing, manufacturing and sale of black tea, was sanctioned by the Hon'ble National Company Law Tribunal (NCLT) vide its order dated March 20, 2026 (Kolkata Bench). Upon filing of the said order(s) by the respective companies with the Registrar of Companies and compliance with the other conditions of the Scheme, same has become effective on March, 20 2026 and has been given effect from the appointed date, i.e. April 1, 2024. The impact of the scheme of amalgamation was accounted by the Associate Company Rydak Syndicate Limited and the same is considered in the consolidated financial statements opening reserves amounting to INR 1.98 Crores.

Our opinion is not modified in respect of the above matters.

4. Management's and Board of Directors' responsibilities for the consolidated Financial Results

These consolidated financial results have been prepared on the basis of the consolidated financial statements

The Company's Management and the Board of Directors are responsible for the preparation and presentation of these consolidated financial results that give a true and fair view of the consolidated net profit and consolidated other comprehensive income and other financial information of the Group in accordance with the recognition and measurement principles laid down in Indian Accounting Standards under section 133 of the Act, read with the relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with regulation 33 of the Listing Regulations. The Respective Board of Directors of the companies included in the group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation accounting policies;

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS * CHENNAI *

Making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial results that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of Consolidated financial results by the Directors of the company as aforesaid.

In preparing the consolidated financial results, the Management and the Board of Directors of the companies included in the Group are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate their respective companies or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group are responsible for overseeing the financial reporting process of the Group.

5. Auditor's Responsibilities for the Audit of Consolidated Financial Results

Our objectives are to obtain reasonable assurance about whether the Consolidated financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial results

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances ,but not for the purpose of expressing an opinion on effectiveness of such controls.

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- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management and Board of Directors.

- Conclude on the appropriateness of Management and Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report to the related disclosures in the consolidated financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Consolidated financial results, including the disclosures, and whether the consolidated financial results represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtained sufficient appropriate audit evidence regarding the financial results / financial information of the entities within the Group to express an opinion on the consolidated financial results .We are responsible for the direction ,supervision and performance of the audit of financial information of the entities included in the Consolidated financial results of which we are the independent auditors .We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Company and such other entities included in the Consolidated financial results of which we are the independent auditors, regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33(8) of the Listing Regulations, as amended, to the extent applicable.

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* CHENNAI *

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6. The Consolidated financial results include the results of the following entities :

Sr. No.	Particulars	Relation	Status
1	Rydak syndicate Limited	Associate	Audited
2	Bararee Investment and Leasing Company Limited	Associate	Audited
3	Jardine Pest Management Limited	Associate	Audited
4	Behubor Trading Limited	Associate	Audited

7. Other Matters:

a) We did not audit the financial statements/ financial information of the three Associates in which company's share of net profit is Rs 111.84 lacs for the year ended 31st March, 2026 as considered in the Consolidated statement.
In respect of one other associate since the company's share of loss in that associate exceeds the carrying amount of the investment, the loss has not been considered in the Consolidated Financial Statements and investment is considered at Nil value.
The financial statements of these associates have been audited by other auditors whose reports have been furnished to us by the Management, and our opinion in so far as it relates to the amounts and disclosures included in respect of these associates, is based solely on the reports of the other auditors.

b) As regards to two other associates (other than those stated above in points 6 and 7a), the audited financial statements as on 31st March, 2026 were not available, and hence the company's share of net profit/ loss has not been considered by the Company in the Consolidated Financial Statements.
Our conclusion on the statement is not modified in respect of this matter.

c) The Consolidated Financial Statements include the results for the quarter ended March 31, 2026 and the corresponding quarter ended in the previous year being the balancing figures between the audited figures in respect of the full financial year and the published unaudited year to date figures up to the end of the third quarter of the relevant financial year which were subject to limited review by us.
Our report is not modified in respect of this matter.

For Ford Rhodes Parks & CO. LLP
Chartered Accountants
Firm Registration No. 102860W/W100089

R. Subramanian

Ramaswamy Subramanian
Partner
Membership No. 016059
UDIN : 26016059OUHGWW2054
Date: 29th May,2026
Place: Kolkata

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

JARDINE HENDERSON LIMITED
(CIN : L51909WB1947PLC014515)
Regd. Office: 4, Dr. R.P. Sarani,Kolkata 700001
Phone: 033 22304351 (5 Lines), Website: www.jardinehenderson.com

STATEMENT OF CONSOLIDATED AUDITED FINANCIAL RESULTS FOR THE QUARTER AND YEAR ENDED 31ST MARCH, 2026

(Rs. in lakhs)

Sl.No	Particulars	Quarter ended			Year ended	
		31.03.2026	31.12.2025	31.03.2025	31.03.2026	31.03.2025
		(Audited)	(Unaudited)	(Audited)	(Audited)	(Audited)
I	Revenue from Operations	558.99	601.28	608.87	2,464.57	2,409.13
II	Other income	21.45	23.28	(11.84)	311.91	108.89
III	Total Revenue (I+II)	580.44	624.56	597.03	2,776.48	2,518.02
IV	Expenses					
	(a) Cost of materials consumed	121.42	206.76	148.18	729.22	750.65
	(b) Employee benefits expense	314.40	308.04	284.08	1,198.15	1,154.88
	(c) Finance Cost	10.04	8.75	13.45	33.43	32.02
	(d) Depreciation and amortisation expense	2.36	2.45	1.15	15.72	21.81
	(e) Other expenses	112.91	600.35	115.38	993.17	496.52
	Total Expenses	561.13	1,126.35	562.24	2,969.69	2,455.88
V	Profit/(Loss) before exceptional and extraordinary items and tax (III-IV)	19.31	(501.79)	34.79	(193.21)	62.14
VI	Exceptional items	-	-	-	-	-
VII	Profit/Loss before extraordinary items (V-VI)	19.31	(501.79)	34.79	(193.21)	62.14
VIII	Extraordinary Items	-	-	-	-	-
IX	Profit before tax	19.31	(501.79)	34.79	(193.21)	62.14
X	Tax Expenses:					
	Current Tax	-	-	15.70	-	15.70
	Deferred Tax	38.43	-	(20.55)	38.43	(20.55)
XI	Profit/(Loss) for the year from continuing operations	(19.12)	(501.79)	39.64	(231.64)	66.99
XII	Profit/(Loss) from discontinuing operations	-	-	-	-	-
XIII	Tax expenses of discontinuing operations	-	-	-	-	-
XIV	Profit/(Loss) for the year from discontinuing operations	-	-	-	-	-
XV	Profit /(Loss) for the year (XI+XIV)	(19.12)	(501.79)	39.64	(231.64)	66.99
	Share of profit /(Loss) of associates	(699.32)	292.71	(692.80)	111.84	69.41
	Net Profit /(Loss) after taxes and share of profit /(Loss) of associates	(718.44)	(209.08)	(653.16)	(119.80)	136.40
XVI	Other Comprehensive Income(Expense) (Net of Tax)	61.87	(4.63)	21.20	47.96	(2.66)
XVII	Total Comprehensive Income for the period	(656.57)	(213.71)	(631.96)	(71.84)	133.74
	Paid-up equity share capital	200	200	200	200	200
	Reserve excluding Revaluation Reserves	-	-	-	4,934.86	5,214.65
XVIII	Earning Per Share:					
	(1) Basic	(359.22)	(104.54)	(326.58)	(59.91)	68.19
	(2) Diluted	(359.22)	(104.54)	(326.58)	(59.91)	68.19

Notes:

1 The Financial results of the company have been prepared in accordance with Indian Accounting Standards (IND AS), notified under the Companies (Indian Accounting Standards) Rules,2015 as amended

2 Scheme of Amalgamation was carried between Dhelakhat Tea Company Limited (Transferor Company) and Rydak Syndicate Limited (Transferee Company) [an associate of the Company] (the "Scheme"), both carrying on the business of growing, manufacturing and sale of black tea, was sanctioned by the Hon'ble National Company Law Tribunal (NCLT) vide its order dated March 20, 2026 (Kolkata Bench). Upon filing of the said order(s) by the respective companies with the Registrar of Companies and compliance with the other conditions of the Scheme, same has become effective on March, 20 2026 and has been given effect from the appointed date, i.e. April 1, 2024. The impact of the scheme of amalgamation was accounted by the Associate Company Rydak Syndicate Limited and the same is considered in the consolidated financial statements opening reserves amounting to INR 1.98 Crores.

3 These results include the results of (i) Rydak Syndicate Limited, (ii) Bararee Investment and Leasing Company Limited ,(iii) Behubor Investments Limited being the associates of the company, These results do not include Jardine Pest Management Ltd as the company has Accumulated Losses. It further excludes the results of (i) Belvedere Estate Ltd. (ii) Belliss India Ltd due to non availability of Current year Financial Results.

4 The figures for the 3 months ended 31st March 2026 and corresponding 3 months ended 31st March 2025 are the balancing figure between the audited figure in respect of full financial year and the reviewed year to date figures upto the third quarter of the respective financial year.

5 Figures of the previous quarter/period/year have been regrouped and reclassified, wherever considered necessary to correspond with the current period presentation.

6 The company had received a supplementary bill of Rs 870 Lakhs from The Kolkata Municipal Corporation on account of revision / reassessment of property tax for the period 2008 to 2025.The Company has paid Rs 456 Lakhs in aggregate while applying for waiver of the balance demand amount. The Company received no due certificate from The

7 The above Audited Financial results were reviewed by the Audit Committee and approved by the Board of Directors at its Meeting held on 29th May 2026.

May 29th,2026

Place: Kolkata

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS * CHENNAI *

For Jardine Henderson Limited

Rajinder Singh
Director
DIN: 06931916

JARDINE HENDERSON LTD.

Jardine Henderson Limited
Consolidated Statement of Assets and Liabilities as on 31.03.2026

(Rs. In Lakhs)

Particulars	31 March 2026(Audited)	31 March 2025(Audited)
ASSETS		
Non-current assets		
Property, plant and equipment	104.10	117.76
Capital Work in Progress	72.94	3.64
Investment properties	27.95	29.42
Intangible assets	0.60	0.60
Investment in associates	3,712.37	3,764.52
Financial assets		
(i) Investments	182.19	186.12
(ii) Other financial assets	51.53	120.56
Non- current tax asset (net)	204.81	187.61
Total non-current assets	**4,356.49**	**4,410.23**
Current assets		
Inventories	140.48	152.14
Financial assets		
(i) Investments	491.73	102.62
(ii) Trade receivables	577.97	630.90
(iii) Cash and cash equivalents	68.29	143.45
(iv) Other bank balances	183.15	107.32
(v) Loans	722.83	702.74
(vi) Other financial assets	58.76	59.98
Other current assets	97.00	500.43
Total current assets	**2,340.21**	**2,399.58**
Total assets	**6,696.70**	**6,809.81**
EQUITY AND LIABILITIES		
Equity		
Equity share capital	200.00	200.00
Other equity	4,734.86	5,014.65
Total equity	**4,934.86**	**5,214.65**
Liabilities		
Non-current liabilities		
Financial liabilities		
Borrowings	-	-
Provisions	97.96	130.19
Deferred Tax Liablity (Net)	713.55	671.91
Total non-current liabilities	**811.51**	**802.10**
Current liabilities		
Financial liabilities		
(i) Borrowings	369.34	290.30
(ii) Trade payables		
Total outstanding dues of micro enterprises and small enterprises		-
Total outstanding dues of creditors other than micro enterprises and small enterprises	215.57	195.37
(iii) Other financial liabilities	260.02	226.06
Provisions	76.43	44.35
Other current liabilities	28.97	36.98
Total current liabilities	**950.33**	**793.06**
Total equity and liabilities	**6,696.70**	**6,809.81**

JARDINE HENDERSON LTD.

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS CHENNAI

Jardine Henderson Limited
Consolidated Cash Flow Statement for the year ended 31 March 2026

(Rs. in lakhs)

	Particulars	31 March 2026	31 March 2025
A.	CASH FLOW FROM OPERATING ACTIVITIES:		
	Net profit before taxation	(193.21)	62.14
	Adjustments for:		
	Depreciation and amortisation expenses	15.72	21.81
	Profit on sale Of Investment		-
	Net gain on financial assets measured at FVTPL	(11.91)	(17.00)
	Interest Income	(72.42)	(43.58)
	Dividend Income	(0.44)	(0.40)
	Irrecoverable receivables written off	-	-
	Allowance for doubtful debts - Trade receivables	(2.41)	(2.34)
	Liability No Longer required written back	-	-
	Finance cost	33.43	32.02
	Profit on sale of property, plant and equipment	-	-
	OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES	(231.23)	52.65
	Adjustments for:		
	Non-Current/Current financial and other assets	459.69	(242.00)
	Inventories	11.66	22.47
	Non-Current/Current financial and other liabilities/provisions	50.48	119.68
	CASH USED IN OPERATING ACTIVITIES	290.60	(47.20)
	Direct Taxes Paid (Net of Refund)	(17.17)	(40.60)
	NET CASH USED IN OPERATING ACTIVITIES	273.43	(87.80)
B.	CASH FLOW FROM INVESTING ACTIVITIES		
	Payments for purchase of property, plant and equipment	(0.59)	(3.43)
	Proceeds from sale of property, plant and equipment	-	-
	Capital Work in Progress	(69.30)	
	Proceeds from sale of Investments (net)		-
	Sale of Investment	-	
	sale/(Purchase) of Investment	(373.27)	91.83
	Proceeds from repayment of loan and advances	2.34	0.54
	Interest received	43.47	47.65
	Dividend received	5.29	5.27
	NET CASH GENERATED FROM INVESTING ACTIVITIES	(392.06)	141.86
C.	CASH FLOW FROM FINANCING ACTIVITIES :		
	Proceeds/(Repayment) from short term borrowings	79.03	87.87
	Dividend Paid	(2.13)	(10.98)
	Interest paid	(33.43)	(32.02)
	NET CASH GENERATED FROM FINANCING ACTIVITIES	43.47	44.87
	NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS (A+B+C)	(75.16)	98.92
	CASH AND CASH EQUIVALENTS OPENING BALANCE	143.45	44.53
	CASH AND CASH EQUIVALENTS CLOSING BALANCE	68.29	143.45

Notes-

(i) The above cashflow statement have been prepared using "Indirect Method" as set out in Ind AS 7 - Statement of Cash Flows.

(ii) Cash and cash equivalents includes cash on hand, balances with banks in current account.

JARDINE HENDERSON LTD. *

FORD RHODES PARKS & CO. LLP CHARTERED ACCOUNTANTS * CHENNAI *